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SUPERIOR COURT OF THE STATE OF CALIFORNIA

FOR THE COUNTY OF SAN DIEGO

TAMIERA DENISE GRADNEY, individually,
and on behalf of all others similarly situated,

Plaintiff,

v.

PVHR, L.L.C., a corporation; and DOES 1
through 10, inclusive,

Defendants.

Case No.: 37-2024-00015031-CU-OE-CTL

Assigned to Hon. Carolyn M. Caietti, Dept.
C-70

Complaint filed: March 29, 2024

FAC filed: June 3, 2024

Trial date: Not set

CLASS & REPRESENTATIVE ACTION

**DECLARATION OF ALAN A. WILCOX
IN SUPPORT OF PLAINTIFF'S MOTION
FOR PRELIMINARY APPROVAL OF
CLASS ACTION SETTLEMENT**

PRELIMINARY APPROVAL HEARING

Date: August 28, 2026

Time: 10:30 a.m.

Dept: C-70

1 I, Alan A. Wilcox, declare as follows:

2 1. I am admitted, in good standing, to practice as an attorney in the State of California
3 and the United States District Courts for the Central, Southern, Eastern, and Northern Districts of
4 California. I am a Senior Attorney at Wilshire Law Firm, PLC (“WLF”), counsel of record for
5 Plaintiff Tamiera Denise Gradney (“Plaintiff” or “Class Representative”). I, along with Lucy
6 Nguyen and Conor Gomez of WLF, have reviewed the case files for this matter as routinely kept
7 by WLF in the course of litigation and conferred with my colleague, Tyler J. Woods of WLF,
8 (collectively and inclusively “Class Counsel”). Based upon the information available to Class
9 Counsel through WLF’s record-keeping processes, I am competent to make this declaration (this
10 “Declaration”). This Declaration is submitted concurrently with and in support of Plaintiff’s
11 Motion for Preliminary Approval of Class Action Settlement (the “Motion”).

12 CASE BACKGROUND

13 2. This is a wage-and-hour class and Private Attorneys General Act (“PAGA”) (Cal.
14 Lab. Code §§ 2699 et seq.) representative action between Plaintiff and Defendant PVHR, LLC
15 (“Defendant,” and together with Plaintiff, the “Parties”) (the “Action”). Plaintiff and the putative
16 Class Members worked in California as hourly non-exempt employees for Defendant during the
17 period from October 3, 2019 through June 1, 2025 (the “Class Period”). Defendant operates an
18 “innovative resort-style retirement community” facility and is part of a network of senior living
19 communities overseen by Generations LLC (“Generations”).

20 3. Plaintiff alleges that Defendant’s payroll, timekeeping, and wage and hour
21 practices resulted in Labor Code violations. Plaintiff alleges that Defendant failed to pay for
22 all hours worked. Plaintiff further alleges that Defendant failed to: provide employees with
23 legally compliant meal and rest periods; and reimburse necessary business expenditures. Based
24 on these allegations, Plaintiff asserts related claims for failure to pay wages during employment,
25 failure to pay all final wages at termination, failure to provide accurate wage statements, unfair
26 business practices, and civil penalties under PAGA.

27 4. Based on these allegations, on March 29, 2024, Plaintiff filed a putative wage and
28 hour class action complaint against Defendant for: (1) failure to pay minimum and straight time

wages (Labor Code §§ 204, 1194, 1194.2, and 1197); (2) failure to pay overtime wages (Labor Code §§ 1194 and 1198); (3) failure to provide meal periods (Labor Code §§ 226.7 and 512); (4) failure to authorize and permit rest periods (Labor Code § 226.7); (5) failure to timely pay final wages at termination (Labor Code §§ 201-203); (6) failure to provide accurate itemized wage statements (Labor Code § 226); (7) failure to indemnify employees for expenditures (Labor Code § 2802); and (8) unfair business practices (Business and Professions Code §§ 17200, *et seq.*). Plaintiff sent a notice to Defendant and the California Labor & Workforce Development Agency (“LWDA”) alleging similar wage and hour violations pursuant to the PAGA on March 29, 2024. On June 3, 2024, Plaintiff filed a First Amended Complaint against Defendant adding a claim for civil penalties under PAGA.

DISCOVERY, INVESTIGATION, AND SETTLEMENT

5. Following the filing of the Action, the Parties exchanged documents and information before going to mediation. Defendant produced a sample of time and pay records for Class Members. Defendant also provided documents of its wage and hour policies and practices during the Class Period, and information regarding the total number of current and former employees in its informal discovery responses.

6. After reviewing documents regarding Defendant’s wage and hour policies and practices and analyzing Defendant’s timekeeping and payroll records, Class Counsel was able to evaluate the probability of class certification, success on the merits, and Defendant’s maximum monetary exposure for all claims. Class Counsel also investigated the applicable law regarding the claims and defenses asserted in the Action. Class Counsel reviewed these records and utilized an expert to prepare a damages analysis prior to mediation.

SETTLEMENT NEGOTIATIONS

7. On March 31, 2025, the Parties participated in private mediation with experienced class action mediator Monique Ngo-Bonnici, Esq. The mediation was conducted via Zoom. The settlement negotiations were at arm’s length and, although conducted in a professional manner, were adversarial. The Parties went into the mediation willing to explore the potential for a

1 settlement of the dispute, but each side was also prepared to litigate their position through trial and
2 appeal if a settlement had not been reached.

3 8. After extensive negotiations and discussions regarding the strengths and
4 weaknesses of Plaintiff's claims and Defendant's defenses, the Parties reached a settlement for
5 \$1,350,000.00 (the "Gross Settlement Amount"), the material terms of which are encompassed
6 within the Class Action and PAGA Settlement Agreement (the "Settlement" or "Settlement
7 Agreement"). A true and correct copy of the Settlement Agreement is attached as **Exhibit 1**.

8 9. Class Counsel submitted the proposed Settlement to the LWDA before filing the
9 Motion.

10 10. WLF requested several bids from experienced class action settlement administrators
11 to serve as the settlement administrator for this Settlement. The Parties accepted the bid of ILYM
12 Group, Inc. (the "Settlement Administrator") which was the lowest out of the multiple bids sought.
13 The Settlement Administrator has multiple years of experience in the field of Class Action
14 Administration, particularly in the wage and hour arena. In its bid, the Settlement Administrator
15 agreed their costs are not to exceed \$15,000.00 for 588 Class Members. The Settlement
16 Administrator's bid accounts for serving the class notice in English and Spanish. A true and correct
17 copy of the bid is attached as **Exhibit 2**.

18 11. Plaintiff does not have any interest, financial or otherwise, in the Settlement
19 Administrator.

20 12. No one at WLF (meaning the law firm itself and anyone employed at the law firm)
21 has any interest, financial or otherwise, in the Settlement Administrator.

22 13. Wilshire Law Firm, PLC has no fee-splitting agreement with any other counsel in
23 this case.

24 **THE PROPOSED SETTLEMENT IS FAIR AND REASONABLE**

25 14. Class Counsel has conducted a thorough investigation into the facts of this case.
26 Based on the foregoing discovery and their own independent investigation and evaluation, Class
27 Counsel is of the opinion that the Settlement is fair, just, reasonable, and adequate and is in the
28 best interests of the Class Members in light of all known facts and circumstances, the risk of

1 significant delay, the defenses that could be asserted by Defendant both to certification and on the
2 merits, trial risk, and appellate risk.

3 15. Based on Defendant's payroll and timekeeping data produced in informal discovery,
4 the proposed Class consists of approximately 588 individuals. Class Counsel evaluated
5 Defendant's maximum exposure, and we considered the risk of not having the claims certified and
6 the risk of not prevailing at trial, even if the claims are certified. After using the data Defendant
7 provided as well as Class Member demographics (i.e., the number of Class Members,
8 "Workweeks" (any week during which a Class Member worked for Defendant for at least one day
9 during the Class Period), PAGA Pay Periods (any week during which a PAGA Member worked
10 for Defendant for at least one day during the PAGA Period and average total compensation of the
11 Class), with the assistance of a statistics expert, Class Counsel created a damages model to evaluate
12 the realistic range of potential recovery for the Class. The damages model is based on the following
13 benchmarks:

14 Total Class Members: 588

15 Terminated Class Members during 3-year statute of limitations period: 363

16 Total Workweeks: 36,000

17 PAGA Pay Periods: 16,878

18 PAGA Eligible Employees: 253

19 Avg. Hourly Rate: \$19.13

20 16. Based on Plaintiff's discovery and investigation, Class Counsel reached the
21 conclusion that Defendant had a policy and practice of: requiring its employees to work "off-the-
22 clock" prior to clocking in for the workday, during meal periods, and after clocking out for the
23 workday, time which it did not pay for; and not providing its employees with California compliant
24 meal and rest periods, which it did not pay appropriate premiums for business-related expenses.
25 Defendant denies these claims.

26 17. For purposes of calculating Defendant's liability based on a best-case scenario for
27 Plaintiff and the Class, we estimate that Defendant's maximum potential exposure by assuming
28 that all unpaid work time should have been paid at the overtime rate, not minimum or straight time

wages and we assumed that Defendant is liable for 1 hour of unpaid worktime per workweek. This results in an estimate of \$1,033,020.00 (36,000 workweeks * \$19.13 hourly rate * 1.5 overtime rate * 1 hour of unpaid work per workweek), but we discounted this figure by 80% to account for the difficulty of prevailing on a motion for class certification and a trial on the merits because liability depends on whether Defendant knew or should have known that class members were working off-the-clock, yielding a realistic damage estimate of \$206,604.00.¹

18. With respect to the meal period claim, Plaintiff alleges that Defendant required Plaintiff and similarly situated Class Members to either work in lieu of taking meal periods, or their meal periods were untimely or interrupted. Our expert analyzed Defendant's timekeeping records and opined that approximately 14.6% of all meal breaks had violations of short, missed, or no meal periods (accounting for waivable shifts and meal period premiums paid). Potential liability for the meal period claim is \$3,030,192.00 (36,000 workweeks * 4.4 average shifts per workweek * \$19.13 * 14.6%). We discounted this figure by 80% to account for the difficulty of certifying and proving meal period claims, as well as Defendant's contention that the claim lacks merit, particularly in light of its numerous meal period premium payments, yielding a realistic damage estimate of \$606,038.40.

19. With respect to the rest period claim, Plaintiff alleges that Defendant required Plaintiff and similarly situated class members to work in lieu of taking rest periods or their rest periods were interrupted. Assuming a 100% violation rate for the class period based on Plaintiff's and other class members' experience working for Defendant, Defendant's potential liability for the rest period claim is \$3,030,192.00 (36,000 workweeks * 4.4 average shifts per workweek * \$19.13 * 100%); however, we discounted this figure by 70% to account for the difficulty of certifying and proving rest period claims, particularly because rest periods do not have to be recorded, and to account for the possibility of class members voluntarily choosing to forego a rest period, yielding a realistic damage estimate of \$909,057.60.

¹ An 80% discount for risk at certification and trial is reasonable because the Judicial Council of California found that only 21.4% of all class actions were certified either as part of a settlement *or* as part of a contested certification motion. See Findings of the Study of California Class Action Litigation, 2000-2006, available at <http://www.courts.ca.gov/documents/class-action-lit-study.pdf>.

20. Plaintiff also alleges that Defendant failed to reimburse necessary business expenses. Plaintiff and similarly situated Class Members were frequently required to use their personal cell phones to communicate with their supervisors and managers about work-related duties and were additionally required to launder their uniforms. For purposes of calculating Defendant's liability based on a best-case scenario for Plaintiff and the Class, Class Counsel estimated that Defendant would be liable to each Class Member for \$50 per month, or \$12.50 per workweek, in unreimbursed expenses, for a total amount of \$900,000.00 ($\$12.50 * 36,000$); however, we discounted this figure by 80% to account for the difficulty of certifying and proving expense reimbursement claims, particularly in light of written policies and practices providing a mechanism for class member's to seek reimbursement, yielding a realistic damage estimate of \$180,000.00.

21. In sum, we estimated that Plaintiff's maximum recovery for the off-the-clock claim, meal period violations, rest period violations, and failure to reimburse expenses is \$7,993,404.00, but, after factoring in the risk and uncertainty of prevailing at certification and trial, we estimate that Plaintiff's realistic estimated recovery for the non-penalty claims is \$1,901,700.00.

22. With respect to Plaintiff's derivative claims for statutory and civil penalties, Plaintiff estimated that Defendant's realistic potential liability is \$826,751.02. While Defendant's maximum potential liability for: waiting time penalties is \$1,541,610.18 based on approximately 363 terminated class members during the 3-year statute of limitations period ($363 * \$19.13 * 7.4 \text{ hours} * 30 \text{ days}$); inaccurate wage statements is \$1,675,150.00 based on approximately 253 class members who worked approximately 16,878 pay periods within the 1-year statute of limitations period ($\$50 * 253 + \$100 * 16,625$); and PAGA violations is \$1,687,800.00 based on the Court assessing a \$100 penalty for initial violations for all 16,878 pay periods within the 1-year statute of limitations period, we believe that it would be unrealistic to expect the Court to award the full \$1,901,700.00 in penalties given Defendant's defenses, the contested nature of Plaintiff's claims, and the discretionary nature of penalties. Considering that the underlying claims are realistically estimated to be \$1,901,700.00, such a disproportionate award would also raise due process concerns. Weighing these factors and applying a discount of 80% to account for the risk and

uncertainty of prevailing at trial and the Court's discretionary ability to lower penalties, we arrived at \$826,751.02 for statutory and civil penalties.

23. Using these estimated figures, Plaintiff predicted that the realistic maximum recovery for all claims, including penalties, would be \$2,728,451.02. This means that the \$1,350,000.00 settlement figure represents approximately 49.5% of the realistic maximum recovery ($\$1,350,000.00 / \$2,728,451.02 = 49.5\%$). Considering the risk and uncertainty of prevailing at class certification and at trial, this is an excellent result for the Class.² Indeed, because of the proposed Settlement, class members will receive timely, guaranteed relief and will avoid the risk of an unfavorable judgment.

24. While Plaintiff is confident in the merits of their claims, a legitimate controversy exists as to each cause of action. Plaintiff also recognizes that proving the amount of wages due to each Class Member would be an expensive, time-consuming, and uncertain proposition.

25. This Settlement avoids the risks and the accompanying expenses of further litigation. Although the Parties had engaged in significant amount of investigation, informal discovery and class-wide data analysis, the Parties had not yet completed formal written discovery. Plaintiff intended to depose corporate officers and managers of Defendant. Moreover, preparation for a class certification and a trial remained for the Parties as well as the prospect of appeals in the wake of a disputed class certification ruling for Plaintiff and/or adverse summary judgment ruling. Even if the Court were to certify the claims, Defendant could seek decertification, further increasing delay, expense, and litigation risks. As a result, the Parties would incur considerably more attorneys' fees and costs through trial.

26. As a result of the Settlement, the Net Settlement Amount available for distribution to Participating Class Members is calculated by deducting the following amounts from the Gross Settlement Amount:

² See, e.g., *Wise v. Ulta Salon, Cosmetics & Fragrance, Inc.* (E.D. Cal. Aug. 21, 2019) 2019 WL 3943859 at *8 (granting preliminary approval where the proposed allocation to settle class claims was between 9.53 percent of Plaintiffs' maximum recovery); *Bravo v. Gale Triangle, Inc.* (C.D. Cal. Feb 16, 2017) 2017 WL 708766 at * 10 (finding that "a settlement for fourteen percent recovery of Plaintiffs' maximum recovery is reasonable"); *In re Omnivision Techs., Inc.* (N.D. Cal. 2008) 559 F.Supp.2d 1036, 1042 (approving settlement amount that "is just over 9% of the maximum potential recovery asserted by either party.").

- a. \$472,500.00 for Class Counsel’s attorneys’ fees (the “Class Counsel Fees”);
 - b. \$30,000.00 for Class Counsel’s litigation expenses (the “Class Counsel Costs”);
 - c. \$15,000.00 in administration costs (the “Administrator Payment”);
 - d. \$67,500.00 payment for the Settlement of claims for penalties under the Private Attorneys General Act (“PAGA”), and
 - e. \$10,000.00 for the service award to Plaintiff for serving as the Class Representative (the “Class Representative Service Award”)
- (the “Net Settlement Amount”).

27. The Net Settlement Amount is estimated to be \$755,000.00 for the Class. As a result, each Class Member is eligible to receive an average net benefit of approximately \$1,284.01. When considering the risks of litigation, the uncertainties involved in achieving class certification, the burdens of proof necessary to establish liability, the probability of appeal of a favorable judgment, it is clear that the Settlement is within the “ballpark” of reasonableness, and preliminary settlement approval is appropriate.

CLASS REPRESENTATIVE SERVICE AWARD IS REASONABLE

28. Class Counsel represents that Plaintiff devoted a great deal of time and work assisting Class Counsel in the Action.

29. Throughout this litigation, Plaintiff has cooperated immensely with Class Counsel and has taken many actions to protect the interests of the Class. Plaintiff provided valuable information regarding the off-the-clock, meal period, and rest period claims. Plaintiff also informed Class Counsel of developments and information relevant to the Action, participated in decisions concerning the Action, and Plaintiff was available to answer questions during the mediation. Before Class Counsel filed the Action, Plaintiff provided Class Counsel with documents regarding the claims alleged in the Action. The information and documentation provided by Plaintiff was instrumental in establishing the wage and hour violations alleged in the Action, and the recovery provided for in the Settlement Agreement would have been impossible to obtain without Plaintiff’s participation.

30. At the same time, Plaintiff faced many risks in serving as the Class Representative

1 in the Action. Plaintiff faced actual risks with their future employment since being named on public
2 record in an employment lawsuit could also very well affect a person's ability to procure future
3 employment. Furthermore, as part of the Settlement, Plaintiff is executing general release of all
4 claims against Defendant.

5 31. In turn, Class Members will now have the opportunity to participate in the
6 Settlement, which reimburses them for alleged wage violations they may have never known about
7 on their own or been willing to pursue on their own. If the Class Members would have each tried
8 to pursue their legal remedies on their own, that would have resulted in each Class Member
9 expending a significant amount of their own monetary resources and time, which were obviated
10 by Plaintiff serving as Class Representative on behalf of the other Class Members.

11 32. In the final analysis, this Action would not have been possible without the aid of
12 Plaintiff, who put their own time and effort into the Action, sacrificed the value of their own
13 individual claims, and placed assumed risks for the sake of the Class. The Class Representative
14 Service Award for Plaintiff's service and general release of all individual claims is a relatively
15 small amount of money given the time and effort Plaintiff put into the Action and in comparison
16 to service awards granted to named plaintiffs in similar class actions. The Class Representative
17 Service Award is therefore reasonable to compensate Plaintiff for their active participation in this
18 lawsuit.

19 THE REQUEST FOR CLASS COUNSEL FEES AND COSTS IS REASONABLE

20 33. I am informed and believe that the Class Counsel Fees and Class Counsel Costs are
21 reasonable. The fee percentage requested is less than that charged by Class Counsel for most
22 employment cases. Class Counsel invested significant time and resources into the Action, with
23 payment deferred to the end, and then, of course, contingent on the outcome.

24 34. Class Counsel anticipates expending additional time to oversee settlement
25 administration, respond to class member inquiries, and ensure compliance with Court-ordered
26 deadlines through final approval and distribution; at least another 10 to 15 hours to monitor the
27 process leading up to the final approval and payments made to the Class. Class Counsel also bears
28 the risk of taking the necessary actions if Defendant fails to pay.

1 35. The risk to Class Counsel has been very significant, particularly if we would not be
2 successful in pursuing this Action. In that case, Class Counsel would have been left with no
3 compensation for all the time taken in litigating this Action. Class Counsel has litigated numerous
4 wage and hour class and representative actions in which significant attorney time was expended
5 without any guarantee of recovery, including matters in which certification was denied or recovery
6 was otherwise limited. Furthermore, Class Counsel was precluded from focusing on, or taking on,
7 other cases which could have resulted in a larger, and less risky, monetary gain.

8 36. Class Counsel represents employees in wage and hour matters on a contingent basis,
9 assuming the risk of non-payment in the event of an unfavorable outcome. Pursuant to this
10 arrangement, WLF is not compensated for our time unless we prevail at trial or successfully settle
11 our clients' cases. Because Class Counsel assumes the risks we will not be reimbursed for our time
12 unless our client settles or wins his or her case, we cannot afford to represent an individual
13 employee on a contingency basis if, at the end of our representation, all we are to receive is our
14 regular hourly rate for services. In light of the contingent nature of this representation, the risks
15 assumed by Class Counsel, and the delay in payment inherent in complex wage and hour litigation,
16 the requested fee is reasonable and consistent with awards approved in similar class and
17 representative actions.

18 PLAINTIFF'S COUNSEL'S EXPERIENCE AND QUALIFICATIONS

19 37. WLF was selected by Best Lawyers and U.S. News & World Report as one of the
20 nation's Best Law Firms for every year since 2020 and is comprised of more than 100 attorneys
21 and over 600 employees. WLF is actively and continuously practicing in employment litigation,
22 representing employees in both individual and class actions in both state and federal courts
23 throughout California.

24 38. WLF is qualified to handle this Action because its attorneys are experienced in
25 litigating Labor Code violations in both individual, class action, and representative action cases.
26 WLF has handled, and is currently handling, numerous wage and hour class action lawsuits, as
27 well as class actions involving consumer rights and data privacy litigation.
28

Alan Wilcox Qualifications

39. I obtained my Bachelor's degree from the University of California, Berkeley in 2007. I graduated from Pepperdine University's School of Law and became a member of the California State Bar in 2012.

40. Throughout my career up until my employment at WLF, I was essentially continuously employed as a civil litigation attorney at multiple law firms. I have represented clients in both state and federal Courts in a wide variety of matters, including contract disputes, wrongful foreclosure, unlawful detainer, divorce, product defect, tort, and employment.

41. From 2014 to the present, I have been exclusively practicing complex civil litigation representing plaintiff employees in employment matters. During that time, I have developed substantial experience litigating wage and hour class and representative actions. I have handled both individual wrongful discharge and collective wage and hour actions, with the class action and PAGA matters including *Flores v. Aqua Terra Culinary, Inc.*, Monterey Superior Court Case No. 17CV002672, *Garcia v. Construction Innovations Group, LLC*, Sacramento Superior Court Case No. 34-2020-00285239, *Kim v. Sheraton Operating Corp.*, Central District of California Case No. 2:17-cv-09247-FMO-E, *Pease v. Wattrans, Inc.*, San Bernardino Superior Court Case No. CIVDS1919832, and *Lachman v. Berlitz Languages, Inc.*, Los Angeles Superior Court Case No. 19STCV01533, among others.

42. I have used my programming skills to create complex systems for automatically performing in-depth analyses of employment records to identify wage and hour violations in both individual and collective action settings. I have tried several matters, including multiple employment cases and multiple non-employment cases. My expertise has resulted in obtaining multiple millions of dollars for my clients. I strive to represent individuals seeking to enforce their rights under California employment laws. At WLF, I am a Senior Attorney charged with taking resolved class action and PAGA matters and ensuring that they are carried through the approval and distribution process in an efficient manner and in compliance with Court orders.

43. My current hourly billing rate is \$900.00 per hour. I believe that this hourly rate is reasonable and appropriate, given my background and experience. I am generally familiar with

1 hourly rates charged by attorneys in both Southern and Northern California whose training and
2 experience are like mine, and I believe my rate is competitive in both markets for attorneys such
3 as myself. Indeed, a commonly used metric for determining reasonable attorney fee rates based
4 upon years of experience, the Laffey Matrix (<http://www.laffeymatrix.com/see.html>), indicates
5 that it would be reasonable for me to charge approximately \$948.00 per hour. Prior to taking on a
6 Senior Attorney role at WLF, for multiple years my hourly billing rate stagnated at \$650.00 per
7 hour, following Judge Upinder S. Kalra granting the plaintiff's post-trial motion for attorneys' fees
8 and approving my hours and rate billed in the matter of *Parker v. Innovative Speech Therapy and*
9 *Communications Servs., Inc.*, Los Angeles Superior Court Case No. 19STCV36310, and when
10 Judge Kory Mathewson approved my fee rate for a default judgment in *Segura v. Beyond Staffing*
11 *Solutions, Inc.*, San Bernardino Superior Court Case No. CIVDS1908672. While working for
12 WLF, I have repeatedly been approved as class counsel and my hourly billing rate has been
13 approved for many class and PAGA action settlements. The reasonableness of my firm's hourly
14 rates is also supported by several surveys of legal rates, including the following:

- 15 a. The 2022 Real Rate Report survey compiled by Wolters Kluwer, which
16 presents the real market rates of Los Angeles area attorneys who practice
17 litigation. For that category, the third quartile 2022 rate was \$1,045 per hour
18 for partners and \$855 for associates. Likewise, page 32 of the Report describes
19 the rates charged by 183 Los Angeles partners with "21 or more years of
20 experience" and "Fewer than 21 years." For those categories, the third quartile
21 Los Angeles partner rate in 2022 were \$1,133 per hour for 21 or more years
22 and \$1,075 for attorneys with fewer than 21 years. A true and correct copy of
23 portions of the 2022 Real Rate Report is attached hereto as **Exhibit 3**.
- 24 b. In an article entitled "Big Law Rates Topping \$2,000 Leave Value 'In Eye of
25 Beholder,'" written by Roy Strom and published by Bloomberg Law on June
26 9, 2022, the author describes how Big Law firms have crossed the \$2,000-per
27 hour rate. The article also notes that law firm rates have been increasing by
28

just under 3% per year. A true and correct copy of this article is attached hereto as **Exhibit 4**.

Tyler Woods Qualifications

44. Tyler J. Woods graduated from the University of California, Davis in 1999 with a Bachelor of Arts degree in Communications with minors in Spanish and Psychology. He received by Juris Doctor from USC Gould School of Law in 2004.

45. Upon graduating from law school in 2004, Mr. Woods worked for international firm McDermott Will & Emery LLP practicing general litigation which included employment law matters. Since 2010, and exclusively since 2013, his practice has focused on labor and employment matters including handling wage and hour class, collective, and representative actions (including the California Private Attorneys general Act or “PAGA”), including at the law firms of McDermott Will & Emery LLP (where he was a partner), Pacific Trial Attorneys (where he was a partner), and labor and employment powerhouse Fisher Phillips (where he was a partner and head of Fisher Phillips Class Action Practice Group). At these law firms, he was the lead trial counsel or took a major leading role in defending employers on numerous wage and hour class, collective, and representative actions. Under his leadership as lead counsel during his tenure as defense counsel he successfully defeated class certification of a potential 10,000 plus class as lead counsel on behalf of a nationwide quick service restaurant during his time as defense counsel and negotiated several wage and hour class actions that were subsequently approved by the Courts.

46. In late March 2024, Mr. Woods left Fisher Phillips and joined our current firm, WLF, to represent plaintiff employees. He has been and is handling many wage and hour class and representative actions litigating such matters on behalf of plaintiff employees in numerous Superior Courts. From matters representing both plaintiff and defendants, he has successfully mediated the resolution of many wage and hour class, collective, and representative actions.

47. In July 2025, he obtained a jury verdict in excess of \$6,000,000 in a wage and hour case in Los Angeles Superior Court against Javier’s Cantina & Grill (Los Angeles Superior Court Case No. 19STCV36438).

49. He has also presented monthly webinars on labor and employment issues to hundreds of participants since 2022, including on wage and hour issues. For example, he presented “10 Reasons Employers Get Sued (and How to Avoid These Mistakes)” (while a partner with Fisher Phillips) and “Key Insights for Hospitality Employers: Arbitration Agreements 101” (while a partner with Fisher Phillips).

50. Lucy Nguyen is a Settlement Class Action Attorney at Wilshire Law Firm, where she represents employees in complex wage-and-hour class, and representative actions under California and federal labor laws. She focuses on wage and hour violations, PAGA and class action settlements, retaliation and wrongful termination claims, and advancing employee rights and fair compensation. Ms. Nguyen brings five years of litigation and courtroom experience, including two years dedicated to employment law and three years in family law. Before joining Wilshire Law Firm, she served at Lawyers for Employee and Consumer Rights (LFECR), where she trained and mentored new attorneys and managed a high-volume caseload involving wage-and-hour, discrimination, and retaliation matters. Earlier in her career, she practiced family law litigation, representing clients in trials, evidentiary hearings, mediations, and complex custody and support disputes. Ms. Nguyen earned her Bachelor of Science in Business Marketing and Management from San Francisco State University.

51. Conor Gomez is a fifth-year Settlement Attorney at Wilshire Law Firm and is an adjunct professor at the Thomas Jefferson School of Law in San Diego, California and serves as a Bar Exam Preparation mentor to various law students in San Diego, California. He is admitted to practice law in the State of California and the Northern District of California. He passed the

California Bar Exam on his first try and was admitted to practice in May 2021. He graduated from the University of California, San Diego in 2017 with a Bachelor of Arts degree in Sociology, with a specific concentration in Law & Society. He then graduated from the University of California, Los Angeles School of Law in 2020. During law school, he also obtained credentials in course design, teaching innovation and technology, and business administration from the University of California, Irvine. Mr. Gomez was awarded the Masin Family Foundation Gold Award for his academic performance in law school. Despite starting his career as a transactional attorney representing both for-profit and non-profit/tax-exempt organizations, Mr. Gomez has spent the last four years practicing Plaintiff-side employment litigation, and he has a strong record of reaching settlement for individual wage and hour and FEHA claims with results regularly landing in the six-figure range. Mr. Gomez has served on the board of directors for local arts organizations and regularly hosts workshops throughout southern California. He has guest lectured at the University of California, Irvine on various legal topics. Finally, Mr. Gomez is a certified mediator and serves on the California Lawyers for the Arts' mediation panel, where he volunteers his time to mediate a wide range of cases from artistic business and ownerships disputes to landlord-tenant issues, and employment disputes.

Justin Marquez Qualifications

52. Justin F. Marquez is a former Senior Partner at Wilshire Law Firm who was actively involved in the litigation and resolution of this matter from its inception through December 2024. He graduated from University of California, Los Angeles's College Honors Program in 2004 with Bachelor of Arts degrees in History and Japanese, magna cum laude and Phi Beta Kappa. His practice focused primarily on advocating for the rights of consumers and employees in class action litigation and appellate litigation. He received numerous awards for his legal work: from 2017 to 2020, Super Lawyers selected him as a "Southern California Rising Star," and from 2022 to 2025, he was selected as a "Southern California Super Lawyer"; he was selected as one of the "Best Lawyers in America" from 2023 to 2025; and in 2024, he, along with his colleagues at Wilshire Law Firm, received a CLAY (California Lawyer Attorneys of the Year) award for their work on a false advertising case against Apple which ultimately led to a \$25 million settlement. He also was

1 selected to speak at multiple CELA conferences throughout his career – in 2019, he spoke on the
2 topic of manageability of class actions at CELA’s 2019 Advanced Wage & Hour Seminar, and in
3 2024, he spoke on the topic of dealings with multiple cases against the same defendant at CELA’s
4 2024 Advanced Wage & Hour Seminar. He served as lead or co-lead in negotiating class action
5 settlements worth over \$10 million in gross recovery to class members for each year since 2020,
6 including over \$37.5 million in 2022 and over \$75 million in 2023.

7 Molly Desario Qualifications

8 53. Molly Desario was a Partner at my office. She graduated cum laude from the Carl
9 H. Lindner School of Business at the University of Cincinnati in 1999 and received her Juris Doctor
10 from Northeastern University School of Law in 2003. Ms. DeSario has over 19 years of experience
11 in litigating class action and mass litigation and has spent 16 years prosecuting class and PAGA
12 actions at well-known plaintiff-side wage and hour firms in California. As a Partner, Ms. DeSario
13 oversaw the prosecution of hundreds of representative wage and hour actions in California state
14 and federal courts.

15 Arsiné Grigoryan Qualifications

16 54. Arsiné Grigoryan was an Associate Attorney at my office. She earned two Bachelor
17 of Arts degrees from the University of California, Berkeley in (1) Political Science with an
18 emphasis on international relations and (2) Media Studies. She obtained her Juris Doctor degree
19 from Southwestern Law School. She is presently admitted to practice in all state courts of
20 California (admitted in 2017) and before all federal district courts in California. The focus of her
21 practice at Wilshire Law Firm is currently on class action wage-and-hour law, including Private
22 Attorneys General Act of 2004 (“PAGA”) matters. Prior to joining Wilshire Law Firm, PLC, she
23 worked at a law firm specializing in wage-and-hour class action cases. She is also handling more
24 than a dozen active class action matters currently pending and prosecuting multiple PAGA
25 collective action matters in various courts throughout the State of California.

26 Dorota James Qualifications

27 55. Dorota A. James was an Associate Attorney at my office. She earned her master’s
28 degree in law and business administration at the University of Wroclaw, where she received

1 recognition as an outstanding alumna. She also holds a J.S.D. degree in Comparative Law Studies
2 and a master's degree in German law from the University of Saarland (Germany). She then went
3 on to get an LL.M. degree in Comparative Law at the University of San Diego Law School. She
4 is presently admitted to practice in all state courts of California (admitted in 2016) and before all
5 federal district courts in California. Prior to joining Wilshire Law Firm in May 2024, Ms. James
6 gained invaluable litigation experience working at various Plaintiffs and defense firms, including
7 ShortLegal, APC, Tyson Mendes, LLP, and Dinsmore and Shohl, LLP. Ms. James' current
8 practice has been primarily focused on wage-and-hour class and representative action litigation
9 brought on behalf of employees. She also litigates discrimination and harassment cases as
10 individual and complex multi-party litigation.

11 Brooke Wilkinson Qualifications

12 56. Brooke Wilkinson Waldrop was an Associate Attorney at my office. She received
13 her Juris Doctorate from the University of Utah S.J. Quinney College of Law. During law school,
14 Brooke explored various areas of law with internships at the Disability Law Center, Victims Rights
15 Clinic, and the International Rights Advocates (Washington, D.C.). During her tenure at Wilshire
16 Law Firm, PLC, she handed dozens of wage and hour class action matters in various courts
17 throughout the State of California. Prior to joining Wilshire Law Firm, PLC, she worked at various
18 law firms specializing in wage-and-hour class action cases.

19 I declare under penalty of perjury under the laws of the State of California and the United
20 States that the foregoing is true and correct.

21 Executed on February 6, 2026, in Irvine, California.

22
23 

24 Alan A. Wilcox
25
26
27
28

Exhibit 1

Tyler J. Woods, Esq. (SBN 232464)
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Attorneys for Plaintiff
TAMEIRA DENISE GRADNEY,
individually and on behalf of others similarly situated
[ADDITIONAL COUNSEL ON FOLLOWING PAGE]

**SUPERIOR COURT OF THE STATE OF CALIFORNIA
FOR THE COUNTY OF SAN DIEGO**

TAMIERA DENISE GRADNEY,
individually, and on behalf of all others
similarly situated,

Plaintiff,

vs.

PVHR, L.L.C., a corporation; and DOES 1
through 10, inclusive,

Defendants.

Case No. 37-2024-00015031-CU-OE-CTL

*[Assigned for all purposes to Hon. Carolyn
M. Caietti, Dept. C-70]*

**CLASS ACTION AND PAGA
SETTLEMENT AGREEMENT**

Action Filed: March 29, 2024

1 Dina S. Glucksman (SBN 245646)
dglucksman@grsm.com
2 Leslie H. Joyner (SBN 262705)
ljoyner@grsm.com
3 McKenna Fitzpatrick (SBN 359919)
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4 **GORDON REES SCULLY MANSUKHANI, LLP**
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7 Attorneys for Defendant
8 PVHR, LLC
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This Class Action and PAGA Settlement Agreement (“Agreement”) is made by and between Plaintiff Tamiera Denise Gradney (“Plaintiff”) and Defendant PVHR, LLC (“Defendant”). The Agreement refers to Plaintiff and Defendant collectively as “Parties,” or individually as “Party.”

1. **DEFINITIONS.**

1.1 “Action” means Plaintiff’s lawsuit alleging wage and hour violations against Defendant captioned *Tamiera Denise Gradney v. PVHR LLC*, initiated on March 29, 2024, and pending in the Superior Court of California, County of San Diego, Case No. 37-2024-00015031-CU-OE-CTL. This matter was filed before the 2024 amendments to the California Private Attorneys General Act (“PAGA”). As such, all statutory references in this Agreement to Labor Code sections 2698, 2699, 2699.3, and any subdivisions thereof, are references to the statute as it existed before the 2024 amendment.

1.2 “Administrator” means ILYM Group, Inc., the neutral entity the Parties have agreed to appoint to administer the Settlement.

1.3 “Administration Costs” means the amount the Administrator will be paid from the Gross Settlement Amount, subject to Court approval, to reimburse its reasonable fees and expenses in accordance with the Administrator’s “not to exceed” bid submitted to the Court in connection with Preliminary Approval of the Settlement.

1.4 “Aggrieved Employee” means all current and former hourly non-exempt employees employed by Defendant in California during the PAGA Period.

1.5 “Class” means all current and former hourly non-exempt employees who were employed by Defendant in California during the Class Period.

1.6 “Class Counsel” means Tyler J. Woods, James Yoo, Heriberto Ponce, Ruby Carrera, and Alan A. Wilcox of Wilshire Law Firm, PLC.

1.7 “Class Counsel Fees Payment” means an award of attorneys’ fees granted to Class Counsel and paid from the Gross Settlement Amount. The Parties have agreed Plaintiff will request approval from the Court of up to thirty-five percent (35%) of the GSA (currently \$472,500.00).

1.8 “Class Counsel Litigation Expenses Payment” means the amount allocated to Class Counsel for reimbursement of reasonable expenses and costs incurred to prosecute the Action, and paid from the Gross Settlement Amount.

1.9 “Class Data” means Class Member identifying information in Defendant’s possession including the Class Member’s name, last-known mailing address, Social Security number, and number of Workweeks and PAGA Pay Periods.

1.10 “Class Member” or “Settlement Class Member” means a member of the Class, as either a Participating Class Member or Non-Participating Class Member (including a Non-Participating Class Member who qualifies as an Aggrieved Employee).

1.11 “Class Member Address Search” means the Administrator’s investigation and search for current Class Member mailing addresses using all reasonably available sources, methods, and means including, but not limited to, the National Change of Address database, skip traces, and direct contact by the Administrator with Class Members.

1.12 “Class Notice” means the Court approved Notice of Settlement and hearing date for Final Approval, to be mailed to Class Members in English with a Spanish translation in the form, without material variation, attached as Exhibit A and incorporated by reference into this Agreement.

1.13 “Class Period” or “Class Settlement Period” means the period from October 3, 2019, through June 1, 2025.

1.14 “Class Representative(s)” means the named Plaintiff Tameira Denise Gradney in the Action.

1.15 “Class Representative Service Payment(s)” or “Enhancement Award(s)” means the payment to the Class Representative(s) for initiating the Action and providing services in support of the Action.

1.16 “Court” means the Superior Court of California, County of San Diego.

1.17 “Defendant” means named Defendant PVHR, LLC.

1.18 “Defense Counsel” means Dina S. Glucksman, Leslie H. Joyner, and McKenna Fitzpatrick, of Gordon Rees Scully Mansukhani, LLP.

1.19 “Effective Date” means the date by which both of the following have occurred: (a) the Court enters a Judgment on its Order Granting Final Approval of the Settlement; and (b) the Judgment is final. The Judgment is final as of the latest of the following occurrences: (a) if no Participating Class Member objects to the Settlement, the day the Court enters Judgment; (b) if one or more Participating Class Members objects to the Settlement, the day after the deadline for filing a notice of appeal from the Judgment; or (c) if a timely appeal from the Judgment is filed, the day after the appellate court affirms the Judgment and issues a remittitur.

1.20 “Final Approval” means the Court’s order granting final approval of the Settlement.

1.21 “Final Approval Hearing” means the Court’s hearing on the Motion for Final Approval of the Settlement.

1.22 “Final Judgment” means the Judgment entered by the Court upon granting Final Approval of the Settlement.

1.23 “Gross Settlement Amount” or “GSA” means \$1,350,000.00, which is the total amount Defendant agrees to pay under the Settlement, except as provided in Paragraph 8 below.

1.24 “Individual Class Payment” means the Participating Class Member’s pro rata share of the Net Settlement Amount calculated according to the number of Workweeks worked during the Class Period, less Employee’s taxes and required withholding with respect to the wages portion.

1.25 “Individual PAGA Payment” means the Aggrieved Employee’s pro rata share of 25% of the PAGA Penalties calculated according to the number of PAGA Pay Periods worked during the PAGA Period.

1.26 “Judgment” means the judgment entered by the Court based upon the Final Approval.

1.27 “LWDA” means the California Labor and Workforce Development Agency, the agency entitled, under Labor Code section 2699, subd. (i).

1.28 “LWDA PAGA Payment” means the 75% of the PAGA Penalties paid to the LWDA under Labor Code section 2699, subd. (i).

1.29 “Net Settlement Amount” means the Gross Settlement Amount, less the following payments in the amounts approved by the Court: PAGA Penalties payment, Enhancement, Class

Counsel Fees Payment, Class Counsel Litigation Expenses Payment, and the Administration Costs Payment. The remainder is to be paid to Participating Class Members as Individual Class Payments.

1.30 “Non-Participating Class Member” means any Class Member who opts out of the Settlement by sending the Administrator a valid and timely Request for Exclusion.

1.31 “Operative Complaint” means the operative First Amended Class and Representative Action Complaint filed in the Action on June 3, 2024.

1.32 “PAGA Pay Period” means any Pay Period during which an Aggrieved Employee worked for Defendant for at least one day during the PAGA Period.

1.33 “PAGA Period” means the period from May 29, 2023, through June 1, 2025.

1.34 “PAGA” means the Private Attorneys General Act (Labor Code §§ 2698, et seq.).

1.35 “PAGA Notice” means Plaintiff’s March 29, 2024 letter to the LWDA and Defendant providing notice pursuant to Labor Code section 2699.3, subd.(a), Case No. LWDA-CM-1019438-24.

1.36 “PAGA Penalties” means the total amount of PAGA civil penalties to be paid from the Gross Settlement Amount (\$67,500.00), allocated 25% to the Aggrieved Employees (\$16,875.00) and 75% to LWDA (\$50,625.00) in settlement of PAGA claims.

1.37 “Participating Class Member” means a Class Member who does not submit a valid and timely Request for Exclusion from the Settlement.

1.38 “Plaintiff” means Tameira Denise Gradney the named plaintiff in the Action.

1.39 “Preliminary Approval” means the Court’s Order Granting Preliminary Approval of the Settlement.

1.40 “Released Class Claims” means the claims being released as described in Paragraph 5.2 below.

1.41 “Released PAGA Claims” means the claims being released as described in Paragraph 5.3 below.

1.42 “Released Parties” means Defendant and its present and former parent companies, subsidiaries, divisions, related or affiliated companies (including but not limited to Generations-

CA LLC), predecessors, successors in interest, franchisees, and each of their respective officers, directors, principals, shareholders, members, and investors, and assigns.

1.43 “Request for Exclusion” means a Class Member’s submission of a written request to be excluded from the Class Settlement signed by the Class Member.

1.44 “Response Deadline” means 60 days after the Administrator mails Notice to Class Members and Aggrieved Employees and shall be the last date on which Class Members may: (a) fax, email, or mail Requests for Exclusion from the Settlement, or (b) fax, email, or mail his/her/their Objection to the Settlement. Class Members to whom Notice packets are resent after having been returned undeliverable to the Administrator shall have an additional 14 days beyond the Response Deadline has expired.

1.45 “Settlement” means the disposition of the Action effected by this Agreement and the Judgment.

1.46 “Workweek” means any week during which a Class Member worked for Defendant for at least one day, during the Class Period.

2. **RECITALS.**

2.1 On March 29, 2024, Plaintiff filed a putative wage and hour class action on behalf of herself and all hourly-paid non-exempt employees in California against Defendant for: (1) failure to pay minimum and straight time wages; (2) failure to pay overtime wages; (3) failure to provide meal periods; (4) failure to authorize and permit rest periods; (5) failure to timely pay final wages at termination; (6) failure to provide accurate itemized wage statements; (7) failure to indemnify employees for expenditures; and (8) unfair business practices. On March 29, 2024, pursuant to Labor Code §2699.3, subd.(a), Plaintiff gave notice to Defendant and LWDA of the specific provisions the Labor Code alleged to have been violated, including the facts and theories in support (Case No. LWDA-CM-1019438-24). On June 3, 2024, Plaintiff filed a First Amended Complaint in this Action, which added a claim for civil penalties under PAGA.

2.2 Defendant denies the allegations in the Action, denies any failure to comply with the laws identified in the Action, and denies any and all liability for the causes of action alleged in the Action.

2.3 On March 31, 2025, the Parties participated in an all-day mediation presided over by mediator Monique Ngo-Bonnici. With the help of Ms. Ngo-Bonnici, the Parties were able to reach an agreement on general settlement terms at mediation and executed a Memorandum of Understanding thereafter.

2.4 In advance of mediation, Class Counsel conducted a thorough investigation into the facts of, and applicable law to, the Action. Prior to mediation, Plaintiff obtained and analyzed a representative sampling of time and payroll data for Class Members and the necessary policy documents through informal discovery to properly evaluate the strengths and weakness of the claims and engage in meaningful settlement discussions. Plaintiff's investigation was sufficient to satisfy the criteria for court approval set forth in *Dunk v. Foot Locker Retail, Inc.*, 48 Cal.App.4th 1794, 1801 (1996) and *Kullar v. Foot Locker Retail, Inc.*, 168 Cal.App.4th 116, 129-130 (2008) ("*Dunk/Kullar*").

2.5 The Court has not granted class certification because the Parties engaged in mediation before any class certification.

2.6 The Parties, Class Counsel and Defense Counsel represent that they are not aware of any other pending matter or action asserting claims that will be extinguished or affected by the Settlement.

3. **MONETARY TERMS.**

3.1 **Gross Settlement Amount.** Except as otherwise provided by Paragraph 8 below, Defendant will pay \$1,350,000.00 and not more as the Gross Settlement Amount and to separately pay any and all employer payroll taxes owed on the Wage Portions of the Individual Class Payments. Defendant has no obligation to pay the Gross Settlement Amount and any payroll taxes prior to the deadlines stated in Paragraph 4.3 of this Agreement. The Administrator will disburse the entire Gross Settlement Amount without asking or requiring Participating Class Members or Aggrieved Employees to submit any claim as a condition of payment. None of the Gross Settlement Amount will revert to Defendant.

3.2 **Payments from the Gross Settlement Amount.** The Administrator will make and deduct the following payments from the Gross Settlement Amount, in the amounts specified by the Court

1 in the Final Approval:

2 3.2.1 To Plaintiff: A payment for the Enhancement Award to Plaintiff of not more than
3 \$10,000 in addition to any Individual Class Payment and any Individual PAGA Payment the Class
4 Representative is entitled to receive as a Participating Class Member. Defendant will not oppose
5 Plaintiff's request for an Enhancement Award that does not exceed this amount. As part of the
6 motion for the Class Counsel Fees and Litigation Expenses Payments, Plaintiff will seek Court
7 approval for any Enhancement Award no later than 16 court days prior to the Final Approval
8 Hearing, or as otherwise ordered by the Court. If the Court approves an Enhancement Award less
9 than the amount requested, the Administrator will retain the remainder in the Net Settlement
10 Amount to be distributed to Participating Class Members. The Administrator will pay the
11 Enhancement Award using IRS Form 1099. Plaintiff assumes full responsibility and liability for
12 employee taxes owed on the Enhancement Award.

13 3.2.2 To Class Counsel: A Class Counsel Fees Payment of not more than thirty-five (35%)
14 of the GSA, which is currently estimated to be \$472,500.00 and a Class Counsel Litigation
15 Expenses Payment for actual costs not to exceed \$30,000.00. Defendant will not oppose requests
16 for these payments provided they do not exceed these amounts. Plaintiff and/or Class Counsel
17 will file a motion for Class Counsel Fees and Litigation Expenses Payment no later than 16 court
18 days prior to the Final Approval Hearing, or as otherwise ordered by the Court. If the Court
19 approves a Class Counsel Fees Payment and/or a Class Counsel Litigation Expenses Payment
20 less than the amounts requested, the Administrator will allocate the remainder to the Net
21 Settlement Amount for distribution to Participating Class Members. Released Parties shall have
22 no liability to Class Counsel or any other Plaintiff's counsel arising from any claim to any portion
23 of Class Counsel Fee Payment and/or Class Counsel Litigation Expenses Payment. The
24 Administrator will pay the Class Counsel Fees Payment and Class Counsel Expenses Payment
25 using one or more IRS 1099 Forms. Class Counsel assumes full responsibility and liability for
26 taxes owed on the Class Counsel Fees Payment and the Class Counsel Litigation Expenses
27 Payment and holds Defendant harmless, and indemnifies Defendant, from any dispute or
28 controversy regarding any division or sharing of any of these Payments.

3.2.3 To the Administrator: An Administration Costs payment for actual costs, not to exceed \$15,000 except for a showing of good cause and as approved by the Court. To the extent the Administration Costs are less or the Court approves payment of less than requested, the Administrator will retain the remainder in the Net Settlement Amount to be distributed to Participating Class Members. Plaintiff, Plaintiff's counsel, Defendant, and Defendant's counsel shall not bear any responsibility for errors or omissions in the calculation or distribution of the settlement payments.

3.2.4 To Each Participating Class Member: An Individual Class Payment is calculated by (a) dividing the Net Settlement Amount by the total number of Workweeks worked by all Participating Class Members during the Class Period, and (b) multiplying the result by each individual Participating Class Member's Workweeks.

3.2.4.1 Tax Allocation of Individual Class Payments. Twenty percent (20%) of each Participating Class Member's Individual Class Payment will be allocated to the Settlement of wage claims (the "Wage Portion"). The Wage Portion is subject to tax withholding and will be reported on an IRS W-2 Form. The remaining eight percent (80%) of each Participating Class Member's Individual Class Payment will be allocated to the settlement of claims for interest and penalties (the "Non-Wage Portion"). The Non-Wage Portions are not subject to wage withholdings and will be reported on IRS 1099 Forms. Participating Class Members assume full responsibility and liability for any employee taxes owed on their Individual Class Payment.

3.2.4.2 Effect of Non-Participating Class Members on Calculation of Individual Class Payments. Non-Participating Class Members will not receive any Individual Class Payments. The Administrator will retain amounts equal to their Individual Class Payments in the Net Settlement Amount for distribution to Participating Class Members on a pro-rata basis.

3.2.5 To the LWDA and Aggrieved Employees: PAGA civil penalties in the amount of \$67,500.00 to be paid from the GSA, allocated 25% to the Aggrieved Employees (\$16,875.00) and 75% to LWDA (\$50,625.00) in settlement of PAGA claims

3.2.5.1 The Administrator will calculate each Individual PAGA Payment by (a) dividing the amount of the Aggrieved Employees' 25% share of PAGA Penalties (\$16,875.00)

by the total number of PAGA Period Pay Periods worked by all Aggrieved Employees during the PAGA Period, and (b) multiplying the result by each individual Aggrieved Employee's PAGA Pay Periods. Aggrieved Employees assume full responsibility and liability for any taxes owed on their Individual PAGA Payment.

3.2.5.2 If the Court approves PAGA Penalties of less than the amount requested, the Administrator will allocate the remainder to the Net Settlement Amount to be distributed to Participating Class Members. The Administrator will report the Individual PAGA Payments on IRS 1099 Forms.

4. **SETTLEMENT FUNDING AND PAYMENTS.**

4.1 Class Workweeks and Aggrieved Employee Pay Periods. Based on a review of its records, Defendant represents there are 588 Class Members who collectively worked a total of 36,000 workweeks during the Class Period.

4.2 Class Data. Not later than thirty (30) days after the Court grants Preliminary Approval of the Settlement, Defendant will deliver the Class Data to the Administrator, in the form of a Microsoft Excel spreadsheet. To protect Class Members' privacy rights, the Administrator must maintain the Class Data in confidence, use the Class Data only for purposes of this Settlement and for no other purpose, and restrict access to the Class Data to Administrator employees who need access to the Class Data to effect and perform under this Agreement. Defendant has a continuing duty to immediately notify Class Counsel if it discovers that the Class Data omitted class member identifying information and to provide corrected or updated Class Data as soon as reasonably feasible. Without any extension of the deadline by which Defendant must send the Class Data to the Administrator, the Parties and their counsel will expeditiously use best efforts, in good faith, to reconstruct or otherwise resolve any issues related to missing or omitted Class Data.

4.3 Funding of Gross Settlement Amount. Defendant shall fully fund the Gross Settlement Amount by transmitting the funds to the Administrator in three (3) equal installments, as follows: The first installment payment of \$450,000.00 shall be made within 30 days of the Final Approval, the second installment payment of \$450,000.00 shall be made within 90 days of the date on which

the first installment payment is paid, and the third and final installment payment of \$450,000.00 shall be made within 90 days of the date on which the second installment payment is paid. At least ten (10) business days prior to Defendant's deadline for funding the first installment payment, the Administrator shall calculate the total Employer Taxes due on the wage portion of the Individual Class Payments and issue Defendant instructions and the amount of the Employer Taxes. Defendant shall fund the amounts necessary to fully pay Defendant's share of payroll taxes by transmitting the funds to the Administrator no later than the date of the third installment payment.

4.4 Payments from the Gross Settlement Amount. Within seven (7) days after Defendant fully funds the GSA, the Administrator will mail checks for all Individual Class Payments, all Individual PAGA Payments, the LWDA PAGA Payment, the Administration Costs Payment, the Class Counsel Fees Payment, the Class Counsel Litigation Expenses Payment, and the Enhancement Award. Disbursement of the Class Counsel Fees Payment, the Class Counsel Litigation Expenses Payment, and the Enhancement Award shall not precede disbursement of Individual Class Payments and Individual PAGA Payments.

4.4.1 The Administrator will issue checks for the Individual Class Payments and/or Individual PAGA Payments and send them to the Class Members via First Class U.S. Mail. The face of each check shall prominently state the date (180 days after the date of mailing) when the check will be voided ("Void Date"). The Administrator will cancel all checks not cashed by the Void Date. The Administrator will send checks for Individual Settlement Payments to all Participating Class Members (including those for whom the Class Notice was returned undelivered). The Administrator will send checks for Individual PAGA Payments to all Aggrieved Employees including Non-Participating Class Members who qualify as Aggrieved Employees (including those for whom Class Notice was returned undelivered). The Administrator may send Participating Class Members a single check combining the Individual Class Payment and the Individual PAGA Payment. Before mailing any checks, the Settlement Administrator must update the recipients' mailing addresses using the National Change of Address Database.

4.4.2 The Administrator must conduct a Class Member Address Search for all other Class

Members whose checks are returned undelivered without USPS forwarding address. Within seven (7) days of receiving a returned check, the Administrator must re-mail checks to the USPS forwarding address provided or to an address ascertained through the Class Member Address Search. The Administrator need not take further steps to deliver checks to Class Members whose re-mailed checks are returned as undelivered. The Administrator shall promptly send a replacement check to any Class Member whose original check was lost or misplaced, requested by the Class Member prior to the void date.

4.4.3 For any Class Member whose Individual Class Payment check or Individual PAGA Payment check is uncashed and canceled after the void date, the Administrator shall transmit the funds represented by such checks to the California Controller's Unclaimed Property Fund in the name of the Class Member thereby leaving no "unpaid residue" subject to the requirements of California Code of Civil Procedure Section 384, subd. (b).

4.4.4 The payment of Individual Class Payments and Individual PAGA Payments shall not obligate Defendant to confer any additional benefits or make any additional payments to Class Members (such as 401(k) contributions or bonuses) beyond those specified in this Agreement.

5. **RELEASES OF CLAIMS.** Effective on the date when Defendant fully funds the Gross Settlement Amount and all employer payroll taxes owed on the Wage Portion of the Individual Class Payments, Plaintiff, Class Members, and Class Counsel will release claims against all Released Parties as follows:

5.1 **Plaintiff's Release.** Plaintiff, individually and on behalf of her spouses, representatives, agents, attorneys, heirs, administrators, successors, and assigns generally, fully, finally, and forever releases and discharges Released Parties from all claims, debts, liabilities, demands, obligations transactions, or occurrences guarantees, costs, expenses, attorneys' fees, damages, or causes of action of any kind or nature whatsoever, known or unknown, suspected or unsuspected, asserted or unasserted, that occurred during the Class Period, including, but not limited to, all claims that were, or reasonably could have been, alleged, based on the facts contained in the Action; and claims under the Fair Employment and Housing Act, Americans with Disabilities Act, Title VII of the Civil Rights Act of 1964, the California Labor Code, and all equivalent claims under federal law ("Plaintiff's Release"). Plaintiff's Release does not

1 extend to any claims or actions to enforce this Agreement, or to any claims for vested benefits,
2 unemployment benefits, disability benefits, social security benefits, workers' compensation
3 benefits that arose at any time, or based on occurrences outside the Class Period. Plaintiff
4 acknowledges that Plaintiff may discover facts or law different from, or in addition to, the facts
5 or law that Plaintiff now knows or believes to be true but agrees, nonetheless, that Plaintiff's
6 Release shall be and remain effective in all respects, notwithstanding such different or
7 additional facts or Plaintiff's discovery of them. It is agreed that this is a general release and is
8 to be broadly construed as a release of all claims, provided that, notwithstanding the foregoing,
9 this Paragraph expressly does not include a release of any claims that cannot be released
10 hereunder by law. Any and all rights granted under any state or federal law or regulation
11 limiting the effect of this Settlement Agreement, including the provisions of Section 1542 of the
12 California Civil Code, ARE HEREBY EXPRESSLY WAIVED. Section 1542 of the California
Civil Code reads as follows:

13 **A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS THAT THE**
14 **CREDITOR OR RELEASING PARTY DOES NOT KNOW OR SUSPECT**
15 **TO EXIST IN HIS OR HER FAVOR AT THE TIME OF EXECUTING THE**
16 **RELEASE, AND THAT IF KNOWN BY HIM OR HER WOULD HAVE**
MATERIALLY AFFECTED HIS OR HER SETTLEMENT WITH THE
DEBTOR OR RELEASED PARTY.

17 5.2 Released Class Claims: All Participating Class Members release and discharge
18 Defendant and Released Parties from liability for all claims, rights, demands, liabilities, and
19 causes of action that were alleged, or reasonably could have been alleged in the Operative
20 complaint or which could have reasonably been alleged based the facts alleged in the Operative
21 complaint during the Class Period, including but not limited to, all claims for (1) failure pay
22 minimum and straight time wages; (2) failure to pay overtime wages; (3) failure to provide meal
23 periods; (4) failure to authorize and permit rest periods; (5) failure to timely pay final wages at
24 termination; (6) failure to provide accurate itemized wage statements; (7) failure to indemnify
25 employees for expenditures; and (8) unfair business practices facts stated in the Operative
26 Complaint. (collectively the "Released Class Claims").

27 5.3 Released PAGA Claims: Plaintiff, on behalf of herself and as agent and proxy of the
28 State of California (including the LWDA), and the State of California (including the LWDA and
all individuals who seek to serve as agent and proxy of the State of California in bringing PAGA

claims) are deemed to release and discharge Defendant and Released Parties from liability for all claims for PAGA penalties that were alleged, or reasonably could have been alleged, based on the PAGA Period facts stated in the Operative Complaint and the PAGA Notice, during the PAGA Period, including but not limited to claims for PAGA penalties for (1) failure pay minimum and straight time wages; (2) failure to pay overtime wages; (3) failure to provide meal periods; (4) failure to authorize and permit rest periods; (5) failure to timely pay final wages at termination; (6) failure to provide accurate itemized wage statements; and (7) failure to indemnify employees for expenditures (collectively the “Released PAGA Claims”).

6. **MOTION FOR PRELIMINARY APPROVAL**. Plaintiff will prepare and file a motion for preliminary approval (“Motion for Preliminary Approval”).

6.1 **Plaintiff’s Responsibilities**. Plaintiff will prepare all documents necessary for obtaining Preliminary Approval, including: (i) a draft of the notice, and memorandum in support, of the Motion for Preliminary Approval that includes an analysis of the Settlement under *Dunk/Kullar* and a request for approval of the PAGA Settlement under Labor Code Section 2699, subd. (f)(2)); (ii) a draft proposed Order Granting Preliminary Approval and Approval of PAGA Settlement; (iii) a draft proposed Class Notice; (iv) a signed declaration from Plaintiff confirming willingness and competency to serve and disclosing all facts relevant to any actual or potential conflicts of interest with Class Members, and/or the Administrator; (v) a signed declaration from Class Counsel firm attesting to its competency to represent the Class Members; its timely transmission to the LWDA of all necessary PAGA documents (initial notice of violations (Labor Code section 2699.3, subd. (a)), Operative Complaint (Labor Code section 2699, subd. (l)(1)), and this Agreement (Labor Code section 2699, subd. (l)(2)); and (vi) all facts relevant to any actual or potential conflict of interest with Class Members, and/or the Administrator. In their Declarations, Plaintiff and Class Counsel shall aver that they are not aware of any other pending matter or action asserting claims that will be extinguished or adversely affected by the Settlement.

6.2 **Responsibilities of Counsel**. Class Counsel is responsible for expeditiously finalizing the Motion for Preliminary Approval and for appearing in Court to advocate in favor of the Motion for Preliminary Approval. Class Counsel will obtain a prompt hearing date for the Motion for

Preliminary Approval, file the Motion for Preliminary Approval no later than 16 court days before the hearing, unless otherwise ordered by the Court, and deliver the Court's Preliminary Approval Order to the Administrator.

6.3 Duty to Cooperate. If the Parties disagree on any aspect of the proposed Motion for Preliminary Approval and/or the supporting declarations and documents, Class Counsel and Defense Counsel will expeditiously work together on behalf of the Parties by meeting in person or by telephone, and in good faith, to resolve the disagreement. If the Court does not grant Preliminary Approval or conditions Preliminary Approval on any material change to this Agreement, Class Counsel and Defense Counsel will expeditiously work together on behalf of the Parties by meeting in person or by telephone, and in good faith, to modify the Agreement and otherwise satisfy the Court's concerns.

7. SETTLEMENT ADMINISTRATION.

7.1 Selection of Administrator. The Parties have jointly selected ILYM Group Inc. to serve as the Administrator and verified that, as a condition of appointment, the Administrator agrees to be bound by this Agreement and to perform, as a fiduciary, all duties specified in this Agreement in exchange for payment of Administration Costs. The Parties and their Counsel represent that they have no interest or relationship, financial or otherwise, with the Administrator other than a professional relationship arising out of prior experiences administering settlements.

7.2 Employer Identification Number. The Administrator shall have and use its own Employer Identification Number for purposes of calculating payroll tax withholdings and providing reports to state and federal tax authorities.

7.3 Qualified Settlement Fund. The Administrator shall establish a settlement fund that meets the requirements of a Qualified Settlement Fund ("QSF") under US Treasury Regulation section 468B-1 for the funding of the GSA. Any interest that accrues on the GSA sums paid into the QSF prior to distribution by the Administrator will become part of the NSA for distribution to Participating Class Members.

7.4 Notice to Class Members.

7.4.1 No later than five (5) days after receipt of the Class Data, the Administrator shall

1 notify Class Counsel that the list has been received and state the number of Class Members,
2 Aggrieved Employees, Workweeks, and Pay Periods in the Class Data.

3 7.4.2 Using best efforts to perform as soon as possible, and in no event later than 14 days
4 after receiving the Class Data, the Administrator will send to all Class Members identified in the
5 Class Data, via first-class United States Postal Service (“USPS”) mail, the Class Notice with
6 Spanish translation substantially in the form attached to this Agreement as Exhibit A. The first
7 page of the Class Notice shall prominently estimate the dollar amounts of any Individual Class
8 Payment and/or Individual PAGA Payment payable to the Class Member, and the number of
9 Workweeks and PAGA Pay Periods used to calculate these amounts. Before mailing Class
10 Notices, the Administrator shall update Class Member addresses using the National Change of
11 Address database.

12 7.4.3 Not later than five (5) days after the Administrator’s receipt of any Class Notice
13 returned by the USPS as undelivered, the Administrator shall re-mail the Class Notice using any
14 forwarding address provided by the USPS. If the USPS does not provide a forwarding address,
15 the Administrator shall conduct a Class Member Address Search, and re-mail the Class Notice to
16 the most current address obtained. The Administrator has no obligation to make further attempts
17 to locate or send Class Notice to Class Members whose Class Notice is returned by the USPS a
18 second time.

19 7.4.4 The deadlines for Class Members’ written objections, challenges to Workweeks
20 and/or Pay Periods, and Requests for Exclusion will be extended an additional 14 days beyond
21 the 60 days otherwise provided in the Class Notice for all Class Members whose notice is re-
22 mailed. The Administrator will inform the Class Member of the extended deadline with the re-
23 mailed Class Notice.

24 7.4.5 If the Administrator, Defendant, or Class Counsel is contacted by or otherwise
25 discovers any persons who believe they should have been included in the Class Data and should
26 have received Class Notice, the Parties will expeditiously meet and confer in person or by
27 telephone, and in good faith in an effort to agree on whether to include them as Class Members.
28 If the Parties agree, such persons will be Class Members entitled to the same rights as other Class

Members, and the Administrator will send, via email or overnight delivery, a Class Notice requiring them to exercise options under this Agreement not later than 14 days after receipt of Class Notice, or the deadline dates in the Class Notice, whichever are later.

7.5 Requests for Exclusion (Opt-Outs).

7.5.1 Class Members who wish to exclude themselves (opt-out of) the Class Settlement must send the Administrator, by fax, email, or mail, a signed written Request for Exclusion not later than 60 days after the Administrator mails the Class Notice (plus an additional 14 days for Class Members whose Class Notice is re-mailed). A Request for Exclusion is a letter from a Class Member or his/her/their representative that reasonably communicates the Class Member's election to be excluded from the Settlement and includes the Class Member's name, address and email address or telephone number. To be valid, a Request for Exclusion must be timely faxed, emailed, or postmarked by the Response Deadline.

7.5.2 The Administrator may not reject a Request for Exclusion as invalid because it fails to contain all the information specified in the Class Notice. The Administrator shall accept any Request for Exclusion as valid if the Administrator can reasonably ascertain the identity of the person as a Class Member and the Class Member's desire to be excluded. The Administrator's determination shall be final and not appealable or otherwise susceptible to challenge. If the Administrator has reason to question the authenticity of a Request for Exclusion, the Administrator may demand additional proof of the Class Member's identity. The Administrator's determination of authenticity shall be final and not appealable or otherwise susceptible to challenge.

7.5.3 Every Class Member who does not submit a timely and valid Request for Exclusion is deemed to be a Participating Class Member under this Agreement, entitled to all benefits and bound by all terms and conditions of the Settlement, including the Participating Class Members' Releases under paragraphs 5.2 and 5.3 of this Agreement, regardless of whether the Participating Class Member actually receives the Class Notice or objects to the Settlement.

7.5.4 Every Class Member who submits a valid and timely Request for Exclusion is a Non-Participating Class Member and shall not receive an Individual Class Payment or have the

right to object to the class action components of the Settlement. Because future PAGA claims are subject to claim preclusion upon entry of the Judgment, Non-Participating Class Members who are Aggrieved Employees are deemed to release the Released PAGA Claims identified in Paragraph 5.3 of this Agreement and are eligible for an Individual PAGA Payment.

7.6 Challenges to Calculation of Workweeks. Each Class Member shall have 60 days after the Administrator mails the Class Notice (plus an additional 14 days for Class Members whose Class Notice is re-mailed) to challenge the number of Class Workweeks and PAGA Pay Periods allocated to the Class Member in the Class Notice. The Class Member may challenge the allocation by communicating with the Administrator via fax, email or mail. The Administrator must encourage the challenging Class Member to submit supporting documentation. In the absence of any contrary documentation, the Administrator is entitled to presume that the Workweeks contained in the Class Notice are correct so long as they are consistent with the Class Data. The Administrator's determination of each Class Member's allocation of Workweeks and/or Pay Periods shall be final and not appealable or otherwise susceptible to challenge. The Administrator shall promptly provide copies of all challenges to the calculation of Workweeks and/or Pay Periods to Defense Counsel and the Administrator's determination of the challenges. The Administrator will provide similar copies of challenges to Class Counsel after redacting Class Member identifying information, including but not limited to name, address, social security number, email address, and phone number.

7.7 Objections to Settlement.

7.7.1 Only Participating Class Members may object to the class action components of the Settlement and/or this Agreement, including contesting the fairness of the Settlement, and/or amounts requested for the Class Counsel Fees Payment, Class Counsel Litigation Expenses Payment and/or Enhancement Award.

7.7.2 Participating Class Members may send written objections to the Administrator, by fax, email, or mail. In the alternative, Participating Class Members may appear in Court (or hire an attorney to appear in Court) to present verbal objections at the Final Approval Hearing. A Participating Class Member who elects to send a written objection to the Administrator must do

so not later than 60 days after the Administrator's mailing of the Class Notice (plus an additional 14 days for Class Members whose Class Notice was re-mailed).

7.7.3 Non-Participating Class Members have no right to object to any of the class action components of the Settlement.

7.8 Administrator Duties. The Administrator has a duty to perform or observe all tasks to be performed or observed by the Administrator contained in this Agreement or otherwise.

7.8.1 Website, Email Address and Toll-Free Number. The Administrator will establish, maintain and use an internet website to post information of interest to Class Members including the date, time and location for the Final Approval Hearing and copies of the Settlement Agreement; Motion for Preliminary Approval; Preliminary Approval Order; Class Notice; Motion for Final Approval; Motion for Class Counsel Fees Payment, Class Counsel Litigation Expenses Payment and Enhancement Award; the Final Approval Order; and the Judgment. The Administrator will also maintain and monitor an email address and a toll-free telephone number to receive Class Member calls, faxes and emails. If Final Approval is granted, the Administrator will post the above-listed information of interest for at least 180 days after the date of mailing Individual Class Payments and Individual PAGA Payments.

7.8.2 Requests for Exclusion (Opt-outs) and Exclusion List. The Administrator will promptly review on a rolling basis Requests for Exclusion to ascertain their validity. Not later than five (5) days after the expiration of the deadline for submitting Requests for Exclusion, the Administrator shall email a list to Class Counsel and Defense Counsel containing (a) the names and other identifying information of Class Members who have timely submitted valid Requests for Exclusion ("Exclusion List"); (b) the names and other identifying information of Class Members who have submitted invalid Requests for Exclusion; (c) copies of all Requests for Exclusion from Settlement submitted (whether valid or invalid).

7.8.3 Weekly Reports. The Administrator must, on a weekly basis, provide written reports to Class Counsel and Defense Counsel that, among other things, tally the number of: Class Notices mailed or re-mailed, Class Notices returned undelivered, Requests for Exclusion (whether valid or invalid) received, objections received, challenges to Workweeks and/or Pay Periods

received and/or resolved, and checks mailed for Individual Class Payments and Individual PAGA Payments (“Weekly Report”). The Weekly Reports must include the Administrator’s assessment of the validity of Requests for Exclusion and attach copies of all Requests for Exclusion and objections received.

7.8.4 Workweek and/or Pay Period Challenges. The Administrator has the authority to address and make final decisions consistent with the terms of this Agreement on all Class Member challenges over the calculation of Workweeks and/or Pay Periods. The Administrator’s decision shall be final and not appealable or otherwise susceptible to challenge.

7.8.5 Employer’s Share of Payroll Taxes. The Administrator shall handle all tax document preparation and reporting, including W-2 and/or 1099 Forms, and any other state and federal tax forms. The Administrator shall calculate the amount of the Employer’s Taxes and shall remit and report the applicable portions of the payroll tax payment to the appropriate taxing authorities in a timely manner.

7.8.6 Administrator’s Declaration. Not later than 14 days before the date by which Plaintiff is required to file the Motion for Final Approval of the Settlement, the Administrator will provide to Class Counsel and Defense Counsel, a signed declaration suitable for filing in Court attesting to its due diligence and compliance with all of its obligations under this Agreement, including, but not limited to, its mailing of Class Notice, the Class Notices returned as undelivered, the re-mailing of Class Notices, attempts to locate Class Members, the total number of Requests for Exclusion from Settlement it received (both valid or invalid), the number of written objections and attach the Exclusion List. The Administrator will supplement its declaration as needed or requested by the Parties and/or the Court. Class Counsel is responsible for filing the Administrator’s declaration(s) in Court.

7.8.7 Posting of Final Judgment. Within ten (10) days after the Court has held a Final Approval Hearing and entered the Judgment certifying the Class for settlement purposes only and approving the Settlement, the Administrator will give notice of judgment to Class Members pursuant to California Rules of Court, rule 3.771(b) by posting a copy of said Judgment on its website at a web address to be included in the Class Notice.

7.8.8 Final Report by Settlement Administrator. Within 10 days after the Administrator disburses all funds in the Gross Settlement Amount, the Administrator will provide Class Counsel and Defense Counsel with a final report detailing its disbursements by employee identification number only of all payments made under this Agreement. At least 15 days before any deadline set by the Court, the Administrator will prepare, and submit to Class Counsel and Defense Counsel, a signed declaration suitable for filing in Court attesting to its disbursement of all payments required under this Agreement. Class Counsel is responsible for filing the Administrator's declaration in Court.

8. **CLASS SIZE ESTIMATE AND ESCALATOR CLAUSE.** Based on its records, Defendant represented at the time of mediation that there are 588 Class Members and 36,000 total Workweeks during the Class Period. This is a material representation for Plaintiff to enter into this Settlement. If the total number of Workweeks increases by more than 10% (i.e. an increase of more than 3,600 Workweeks), the GSA shall increase proportionally by the number of Workweeks worked in excess of 10% (e.g. if the final number of total Workweeks increases by 11% over 36,000 workweeks, the GSA shall increase by 1%) or (b) adjust the end date of the Class Period by moving their end dates to the date in which the total Workweeks reach 10% more than 36,000 Workweeks (i.e. 39,600 Workweeks).

9. **DEFENDANT'S RIGHT TO WITHDRAW.** If the number of valid Requests for Exclusion identified in the Exclusion List equals or exceeds 10% of the total of all Class Members, Defendant may, but is not obligated to, elect to withdraw from the Settlement. The Parties agree that, if Defendant withdraws, the Settlement shall be void ab initio, have no force or effect whatsoever, and that neither Party will have any further obligation to perform under this Agreement; provided, however, Defendant will remain responsible for paying all Settlement Administration Expenses incurred to that point, including any administrator notices to the class that are required to inform Class Members of Defendant's withdrawal. Defendant must notify Class Counsel and the Court of its election to withdraw not later than ten days after the Administrator sends the final Exclusion List to Defense Counsel; late elections will have no effect.

10. **MOTION FOR FINAL APPROVAL.** Not later than 16 court days before the calendared Final Approval Hearing, unless otherwise scheduled by the Court, Plaintiff will file in Court, a Motion for Final Approval of the Settlement that includes a request for approval of the PAGA settlement under Labor Code section 2699, subd. (l); a Proposed Final Approval Order; and a proposed Judgment (collectively “Motion for Final Approval”). Plaintiff shall provide drafts of these documents to Defense Counsel not later than two (2) calendar days prior to filing the Motion for Final Approval. Class Counsel and Defense Counsel will expeditiously meet and confer in person or by telephone, and in good faith, to resolve any disagreements concerning the Motion for Final Approval.

10.1 **Response to Objections.** Each Party retains the right to respond to any objection raised by a Participating Class Member, including the right to file responsive documents in Court no later than five (5) court days prior to the Final Approval Hearing, or as otherwise ordered or accepted by the Court.

10.2 **Duty to Cooperate.** If the Court does not grant Final Approval or conditions Final Approval on any material change to the Settlement (including, but not limited to, the scope of release to be granted by Class Members), the Parties will expeditiously work together in good faith to address the Court’s concerns by revising the Agreement as necessary to obtain Final Approval. The Court’s decision to award less than the amounts requested for the Enhancement Award, Class Counsel Fees Payment, Class Counsel Litigation Expenses Payment, and/or Administration Costs payment shall not constitute a material modification to the Agreement within the meaning of this paragraph.

10.3 **Continuing Jurisdiction of the Court.** The Parties agree that, after entry of Judgment, the Court will retain jurisdiction over the Parties, the Action, and the Settlement solely for purposes of (i) enforcing this Agreement and/or Judgment, (ii) addressing settlement administration matters, and (iii) addressing such post-Judgment matters as are permitted by law.

10.4 **Waiver of Right to Appeal.** Provided the Judgment is consistent with the terms and conditions of this Agreement, the Parties, their respective counsel, and all Participating Class Members who did not object to the Settlement as provided in this Agreement, waive all rights to

1 appeal from the Judgment, including all rights to post-judgment and appellate proceedings, the
2 right to file motions to vacate judgment, motions for new trial, extraordinary writs, and appeals.
3 The waiver of appeal does not include any waiver of the right to oppose such motions, writs or
4 appeals. If an objector appeals the Judgment, the Parties' obligations to perform under this
5 Agreement will be suspended until such time as the appeal is finally resolved and the Judgment
6 becomes final, except as to matters that do not affect the amount of the Net Settlement Amount.

7 10.5 Appellate Court Orders to Vacate, Reverse, or Materially Modify Judgment. If the
8 reviewing Court vacates, reverses, or modifies the Judgment in a manner that requires a material
9 modification of this Agreement (including, but not limited to, the scope of release to be granted
10 by Class Members), this Agreement shall be null and void. The Parties shall nevertheless
11 expeditiously work together in good faith to address the appellate court's concerns and to obtain
12 Final Approval and Entry of Judgment, sharing, on a 50-50 basis, any additional Administration
13 Costs reasonably incurred after remittitur. An appellate decision to vacate, reverse, or modify the
14 Court's award of the Enhancement Award or any payments to Class Counsel shall not constitute
15 a material modification of the Judgment within the meaning of this paragraph, as long as the Gross
16 Settlement Amount remains unchanged.

17 11. AMENDED JUDGMENT. If any amended judgment is required under Code of Civil
18 Procedure §384, the Parties will work together in good faith to jointly submit a proposed amended
19 judgment.

20 12. ADDITIONAL PROVISIONS.

21 12.1 No Effect on Employee Benefit Plans. Neither this Agreement nor any amounts paid
22 under the Settlement will modify any previously credited hours, days, or weeks of service under
23 any employee benefit plan, policy or bonus program sponsored by Defendant. Such amounts will
24 not form the basis for additional contributions to, benefits under, or any other monetary
25 entitlement under Defendant's sponsored benefit plans, policies or bonus programs. The
26 payments made under the terms of this Settlement shall not be applied retroactively, currently, or
27 on a going forward basis, as salary, earnings, wages, or any other form of compensation for the
28 purposes of any of Defendant's benefit plan, policy or bonus program. Defendant retains the right

1 to modify the language of its benefits plans, policies and bonus programs to effect this intent and
2 to make clear that any amounts paid pursuant to this Settlement are not for “weeks worked,”
3 “weeks paid,” “weeks of service,” or any similar measuring term as defined by applicable plans,
4 policies and bonus programs for purpose of eligibility, vesting, benefit accrual, or any other
5 purpose, and that additional contributions or benefits are not required by this Settlement.
6 Defendant does not consider the Individual Class Payments “compensation” for purposes of
7 determining eligibility for, or benefit accrual within, any benefit plans, policies, or bonus
8 programs, or any other plan sponsored by Defendant.

9 12.2 No Admission of Liability, Class Certification or Representative Manageability for
10 Other Purposes. This Agreement represents a compromise and settlement of highly disputed
11 claims. Nothing in this Agreement is intended or should be construed as an admission by
12 Defendant that any of the allegations in the Operative Complaint has merit or that Defendant has
13 any liability for any claims asserted; nor should it be intended or construed as an admission by
14 Plaintiff that Defendant’s defenses in the Action have merit. The Parties agree that class
15 certification and representative treatment is for purposes of this Settlement only. If, for any
16 reason, the Court does grant Preliminary Approval, Final Approval, or enter Judgment, Defendant
17 reserves the right to contest certification of any class for any reason, Defendant reserves all
18 available defenses to the claims in the Action, and Plaintiff reserves the right to move for class
19 certification on any grounds available and to contest Defendant’s defenses. The Settlement, this
20 Agreement and Parties’ willingness to settle the Action will have no bearing on, and will not be
21 admissible in connection with, any litigation (except for proceedings to enforce or effectuate the
22 Settlement and this Agreement).

23 12.3 Confidentiality Prior to Preliminary Approval. Plaintiff, Class Counsel, Defendant, and
24 Defense Counsel separately agree that, until the Motion for Preliminary Approval of Settlement
25 is filed, they and each of them will not disclose, disseminate and/or publicize, or cause or permit
26 another person to disclose, disseminate or publicize, any of the terms of the Agreement directly
27 or indirectly, specifically or generally, to any person, corporation, association, government
28 agency, or other entity except: (1) to the Parties’ attorneys, accountants, or spouses, all of whom

1 will be instructed to keep this Agreement confidential; (2) counsel in a related matter; (3) to the
2 extent necessary to report income to appropriate taxing authorities; (4) in response to a court order
3 or subpoena; or (5) in response to an inquiry or subpoena issued by a state or federal government
4 agency. Each Party agrees to immediately notify the other Party of any judicial or agency order,
5 inquiry, or subpoena seeking such information. Plaintiff, Class Counsel, Defendant, and Defense
6 Counsel separately agree not to, directly or indirectly, initiate any conversation or other
7 communication, before the filing of the Motion for Preliminary Approval, with any third party
8 regarding this Agreement or the matters giving rise to this Agreement except to respond only that
9 “the matter was resolved,” or words to that effect. This paragraph does not restrict Class Counsel’s
10 communications with Class Members in accordance with Class Counsel’s ethical obligations
11 owed to Class Members.

12 12.4 No Solicitation. The Parties separately agree that they and their respective counsel and
13 employees will not solicit any Class Member to opt out of or object to the Settlement, or appeal
14 from the Judgment. Nothing in this paragraph shall be construed to restrict Class Counsel’s ability
15 to communicate with Class Members in accordance with Defense Counsel’s and Class Counsel’s
16 ethical obligations and Class Counsel’s fiduciary duties owed to Class Members.

17 12.5 Integrated Agreement. Upon execution by all Parties and their counsel, this Agreement
18 together with its attached exhibits shall constitute the entire agreement between the Parties
19 relating to the Settlement, superseding any and all oral representations, warranties, covenants, or
20 inducements made to or by any Party.

21 12.6 Attorney Authorization. Class Counsel and Defense Counsel separately warrant and
22 represent that they are authorized by Plaintiff and Defendant, respectively, to take all appropriate
23 action required or permitted to be taken by such Parties pursuant to this Agreement to effectuate
24 its terms, and to execute any other documents reasonably required to effectuate the terms of this
25 Agreement including any amendments to this Agreement.

26 12.7 Cooperation. The Parties and their counsel will cooperate with each other and use their
27 best efforts, in good faith, to implement the Settlement by, among other things, modifying the
28 Settlement Agreement, submitting supplemental evidence and supplementing points and

1 authorities as requested by the Court. In the event the Parties are unable to agree upon the form
2 or content of any document necessary to implement the Settlement, or on any modification of the
3 Agreement that may become necessary to implement the Settlement, the Parties will seek the
4 assistance of a mediator and/or the Court for resolution.

5 12.8 No Prior Assignments. The Parties separately represent and warrant that they have not
6 directly or indirectly assigned, transferred, encumbered, or purported to assign, transfer, or
7 encumber to any person or entity and portion of any liability, claim, demand, action, cause of
8 action, or right released and discharged by the Party in this Settlement.

9 12.9 No Tax Advice. Neither Plaintiff, Class Counsel, Defendant nor Defense Counsel are
10 providing any advice regarding taxes or taxability, nor shall anything in this Settlement be relied
11 upon as such within the meaning of United States Treasury Department Circular 230 (31 CFR
12 Part 10, as amended) or otherwise.

13 12.10 Modification of Agreement. This Agreement, and all parts of it, may be amended,
14 modified, changed, or waived only by an express written instrument signed by all Parties or their
15 representatives, and approved by the Court.

16 12.11 Agreement Binding on Successors. This Agreement will be binding upon, and inure
17 to the benefit of, the successors of each of the Parties.

18 12.12 Applicable Law. All terms and conditions of this Agreement and its exhibits will be
19 governed by and interpreted according to the internal laws of the state of California, without
20 regard to conflict of law principles.

21 12.13 Attorneys' Fees and Costs. Except as otherwise specifically provided for herein,
22 each party shall bear their own attorneys' fees, costs, and expenses, taxable or otherwise, incurred
23 by them or arising out of the Action and shall not seek reimbursement thereof from any other
24 party in this Agreement. In any suit or court action to enforce the terms of this Agreement, the
25 prevailing party shall be entitled to recover their reasonable attorneys' fees and costs.

26 12.14 Cooperation in Drafting. The Parties have cooperated in the drafting and preparation
27 of this Agreement. This Agreement will not be construed against any Party on the basis that the
28 Party was the drafter or participated in the drafting.

12.15 Confidentiality. To the extent permitted by law, all agreements made, and orders entered during Action and in this Agreement relating to the confidentiality of information shall survive the execution of this Agreement.

12.16 Use and Return of Class Data. Information provided to Class Counsel pursuant to Cal. Evid. Code §1152, and all copies and summaries of the Class Data provided to Class Counsel by Defendant in connection with the mediation, other settlement negotiations, or in connection with the Settlement, may be used only with respect to this Settlement, and no other purpose, and may not be used in any way that violates any existing contractual agreement, statute, or rule of court. Not later than 90 days after the date when the Court discharges the Administrator's obligation to provide a Declaration confirming the final pay out of all Settlement funds, Plaintiffs shall destroy, all paper and electronic versions of Class Data received from Defendant unless, prior to the Court's discharge of the Administrator's obligation, Defendant makes a written request to Class Counsel for the return, rather than the destruction, of Class Data.

12.17 Headings. The descriptive heading of any section or paragraph of this Agreement is inserted for convenience of reference only and does not constitute a part of this Agreement.

12.18 Calendar Days. Unless otherwise noted, all reference to "days" in this Agreement shall be to calendar days. In the event any date or deadline set forth in this Agreement falls on a weekend or federal legal holiday, such date or deadline shall be on the first business day thereafter.

12.19 Notice. All notices, demands, or other communications between the Parties in connection with this Agreement will be in writing and deemed to have been duly given as of the third business day after mailing by United States mail, or the day sent by email or messenger, addressed as follows:

To Plaintiff:

Tyler J. Woods, Esq. (SBN 232464)
 tyler.woods@wilshirelawfirm.com
 James Yoo, Esq. (SBN 310680)
 james.yoo@wilshirelawfirm.com
 Heriberto Ponce, Esq. (SBN 339713)
 eddie.ponce@wilshirelawfirm.com
 Ruby Carrera, Esq. (SBN 343745)
 ruby.carrera@wilshirelawfirm.com

Alan A. Wilcox (SBN 287476)
alan.wilcox@wilshirelawfirm.com
WILSHIRE LAW FIRM, PLC
660 S. Figueroa Street, Sky Lobby
Los Angeles, CA 90017
Telephone: (213) 381-9988
Facsimile: (213) 381-9989

To Defendant:

Dina S. Glucksman (SBN 245646)
dglucksman@grsm.com
Leslie H. Joyner (SBN 262705)
ljoyner@grsm.com
McKenna Fitzpatrick (SBN 359919)
mfitzpatrick@grsm.com
GORDON REES SCULLY MANSUKHANI, LLP
633 West Fifth Street, 52nd Floor
Los Angeles, CA 90071
Telephone: (213) 576-5000
Facsimile: (213) 680-4470

12.20 Execution in Counterparts. This Agreement may be executed in one or more counterparts by facsimile, electronically (i.e. DocuSign), or by email which for purposes of this Agreement shall be accepted as an original. All executed counterparts and each of them will be deemed to be one and the same instrument if counsel for the Parties will exchange between themselves signed counterparts. Any executed counterpart will be admissible in evidence to prove the existence and contents of this Agreement.

12.21 Stay of Litigation. The Parties agree that upon the execution of this Agreement the litigation shall be stayed, except to effectuate the terms of this Agreement. The Parties further agree that upon the signing of this Agreement pursuant to CCP section 583.330 to extend the date to bring a case to trial under CCP section 583.310 for the entire period of this settlement process.

12.22 Binding Agreement. The Parties intend that this Agreement shall be fully enforceable and binding upon all Parties within the provisions of Cal. Civil Proc. § 664, and that it shall be admissible and subject to disclosure in any proceeding to enforce its terms pursuant to Cal. Evid. Code §§ 1122(a)(1) and 1123(b), notwithstanding the confidentiality provisions that otherwise might apply under federal or state law. The Parties further agree and intend that the San Diego County Superior Court may enforce this Agreement pursuant to Code of Civil Procedure § 664.6.

IT IS SO AGREED.

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[Signatures on following page]

1 By the Parties:

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3
4 DATED: 12/29/2025

DocuSigned by:
Tameira Gradney
3F22B8717F6C42E...

5 Plaintiff Tameira Denise Gradney

6
7 DATED: January 9, 2026

Signed by:
Kathy LeVee
EFF6FB2D2CE74B8...

8 Defendant PVHR, LLC

9 By: Kathy LeVee
10 Position: CEO/President

11
12 Approved by Counsel:

13 DATED: December 29, 2025

14 WILSHIRE LAW FIRM, PLC

15
16 BY: *Tyler J. Woods*
17 Tyler J. Woods
18 Counsel for Plaintiff Tameira Denise Gradney

19 DATED: January 9, 2026

20 GORDON REES SCULLY MANSUKHANI, LLP

21 BY: *Leslie H. Joyner*
22 Dina S. Glucksman
23 Leslie H. Joyner
24 Counsel for PVHR, LLC

Exhibit A

**COURT APPROVED NOTICE OF CLASS ACTION AND PAGA SETTLEMENT AND
HEARING DATE FOR FINAL COURT APPROVAL**

Gradney v. PVHR, LLC
San Diego County Superior Court, Case No. 37-2024-00015031-CU-OE-CTL

***The San Diego County Superior Court authorized this notice.
It is not junk mail, spam, an advertisement, or solicitation by a lawyer.
Please read it carefully! You are not being sued.***

You may be eligible to receive money from an employee class and representative action lawsuit (“Action”) against PVHR, LLC (“Defendant”) for alleged wage and hour violations. The Action was filed by former employee, Tamiera Denise Gradney, and seeks (1) payment of unpaid wages and other relief for a class of hourly non-exempt employees (“Class Members”) who worked for Defendant during the Class Period (October 3, 2019, through June 1, 2025); and (2) penalties under the California Private Attorneys General Act (“PAGA”) for all Class Members who worked for Defendant during the PAGA Period (May 29, 2023, through June 1, 2025) (“Aggrieved Employees”).

Defendant denies all alleged violations and denies that it owes Class Members any remedies. The Court has not made a ruling on the merits of the case. However, the Parties have entered into a proposed settlement to resolve the alleged claims.

The proposed Settlement has two main parts: (1) a Class settlement requiring Defendant to fund Individual Class Payments, and (2) a PAGA settlement requiring Defendant to fund Individual PAGA Payments and pay PAGA Penalties to the California Labor and Workforce Development Agency (“LWDA”).

Based on Defendant’s records, and the Parties’ current assumptions, **your Individual Class Payment is estimated to be \$_____ (less withholding) and your Individual PAGA Payment is estimated to be \$_____.** The actual amount you may receive likely will be different and will depend on a number of factors. (If no amount is stated for your Individual PAGA Payment, then according to Defendant’s records, you are not eligible for an Individual PAGA Payment under the Settlement because you didn’t work during the PAGA Period.)

The above estimates are based on Defendant’s records showing that **you worked _____ Workweeks during the Class Period and you worked _____ Pay Periods during the PAGA Period.** If you believe that you worked more during either period, you can submit a challenge by the deadline date.

The Court has already preliminarily approved the proposed Settlement and approved this Notice. The Court has not yet decided whether to grant final approval of the Settlement. Your legal rights are affected whether you act or not act. **READ THIS NOTICE CAREFULLY.** You will be deemed to have read and understood it. At the Final Approval Hearing, the Court will decide whether to finally approve the Settlement and how much of the Settlement will be paid to Plaintiff and Plaintiff’s attorneys (“Class Counsel”). The Court will also decide whether to enter a judgment that requires Defendant to make payments under the Settlement and requires Class Members and Aggrieved Employees to give up their rights to assert certain claims against Defendant.

YOUR LEGAL RIGHTS AND OPTIONS IN THIS SETTLEMENT	
DO NOTHING	Receive money. Give up rights to sue Defendant for claims released in the Settlement.
EXCLUDE YOURSELF	Receive no money from the Class settlement. You will retain the right to pursue your own legal claims against Defendant. However, even if you exclude yourself from the Class settlement, you will still receive a portion of the PAGA settlement and be bound by it if you worked during the PAGA Period.
OBJECT	Write to the Court about why you object to the Settlement. If the Settlement receives Final Approval, you will receive money and give up rights to sue Defendant for claims released in the Settlement.
CHALLENGE YOUR NUMBER OF WORKWEEKS AND/OR PAY PERIODS	Challenge your number of Workweeks or Pay Periods listed in this Notice and provide supporting evidence. If you challenge your workweeks or pay periods, you will still be part of the Settlement and will give up rights to sue Defendant for claims released in the Settlement.

BASIC INFORMATION

1. WHY AM I RECEIVING THIS NOTICE?

Defendant's records indicate that you worked for Defendant PVHR, LLC at some point(s) between October 3, 2019, and June 1, 2025, and are therefore a member of the Class for purposes of this Settlement.

You received this Notice because you have a right to know about a proposed Settlement of the Action, and about all of your options, before the Court decides whether to finally approve the Settlement. The Settlement will resolve all Class Members' claims, which are described below, during the Class Period. The Settlement will also resolve claims for civil penalties brought under the California Private Attorneys General Act ("PAGA"). If you are a Class Member, you are also an "Aggrieved Employee" if you worked for Defendant during the "PAGA Period," which is May 29, 2023, through June 1, 2025.

If the Court grants Final Approval to the Settlement, a settlement Administrator appointed by the Court will issue the payments provided for by the Settlement to Class Members. You are encouraged to always keep your address up to date with the Administrator (the Administrator's contact information can be found in Section 12 below).

This Notice package explains the allegations and background regarding the lawsuit, the Settlement, your legal rights, what benefits are available, who is eligible for them, and how to receive those benefits.

QUESTIONS? CALL 1-800-XXX-XXXX TOLL FREE

The Court in charge of the Action is the San Diego County Superior Court. The case is titled *Tamiera Denise Gradney v. PVHR, LLC*, Case No. 37-2024-00015031-CU-OE-CTL. The person who sued, Tamiera Denise Gradney, is the Plaintiff, and the company sued, PVHR, LLC, is the Defendant.

2. WHAT IS THE LAWSUIT ABOUT?

The Plaintiff in the lawsuit alleges wage and hour violations against Defendant for: (1) failure to pay minimum and straight time wages; (2) failure to pay overtime wages; (3) failure to provide meal periods; (4) failure to authorize and permit rest periods; (5) failure to timely pay final wages at termination; (6) failure to provide accurate itemized wage statements; (7) failure to indemnify employees for expenditures; and (8) unfair business practices. In addition, Plaintiff is seeking to recover civil penalties pursuant to PAGA (“PAGA Penalties”) based on the alleged violations of the California Labor Code listed above. Defendant denies Plaintiff’s claims and denies any wrongdoing.

3. WHY IS THIS A CLASS ACTION?

In an employment class action, one or more people called “Class Representatives” (in this case, the Plaintiff) sue on behalf of all workers who they contend have similar claims. All of these workers are a Class or Class Members. Bringing one lawsuit, as opposed to many small ones, saves money, time and court resources. The court resolves the issues for all Class Members, except for those who exclude themselves from the Class.

4. WHY IS THERE A SETTLEMENT?

The Court did not decide in favor of the Plaintiff or Defendant on the merits of the claims alleged in the lawsuit. Instead, in acknowledgement of the risk that both Parties face should the case proceed, the Parties have agreed to a negotiated settlement. On [DATE OF PRELIMINARY APPROVAL] the Court granted preliminary approval of the Settlement, appointed Plaintiff the Class Representative, and appointed his attorneys, as counsel for the Class (“Class Counsel”). The Court has not made a final ruling on whether the settlement is fair, adequate, and reasonable. Instead, the Court has found that the settlement within the range of reasonableness that could be ultimately be approved. A Final Determination on whether to approve the settlement will be made at the hearing on [REDACTED].

WHO IS INCLUDED IN THE SETTLEMENT?

5. WHO IS INCLUDED IN THE SETTLEMENT?

If you received this Notice, you are a Class Member for settlement purposes. The Class includes: all current and former hourly non-exempt employees who were employed by Defendant in California during the Class Period, which is October 3, 2019, through June 1, 2025.

6. ARE THERE EXCEPTIONS TO BEING INCLUDED?

You are not a Class Member if you already have resolved the claims asserted in this lawsuit, whether by settlement or a separate legal proceeding (i.e., another lawsuit).

THE SETTLEMENT BENEFITS—WHAT YOU GET

QUESTIONS? CALL 1-800-XXX-XXXX TOLL FREE

7. WHAT DOES THE SETTLEMENT PROVIDE?

Defendant has agreed to pay a Gross Settlement Amount (“GSA”) of 1,350,000.00 to settle the lawsuit. From the GSA, Class Counsel will apply to the Court for attorneys’ fees of not more than 35% of the GSA, currently estimated to be \$472,500.00, and reimbursement of actual costs not to exceed \$30,000.00; an Enhancement Award of \$10,000.00 to the Plaintiff (for Plaintiff’s work and efforts prosecuting this case); a PAGA Penalties payment of \$67,500.00 to resolve the PAGA claims; an Administration Costs payment to [INSERT], not to exceed \$. The exact amount of the Class Counsel’s Fees and Litigation Expenses, Plaintiff’s Enhancement Award, and Administration Costs will be determined by the Court at the Final Approval hearing. The remaining portion of the Settlement amount, the “Net Settlement Amount” or the “NSA,” is currently estimated to be approximately \$. The NSA will be apportioned and paid out as Individual Class Payments to the Settlement Class Members, who are the Class Members who do not request to be excluded (“opt out”) of the Settlement.

PAGA Penalties payment: As part of the PAGA portion of the Settlement, the Parties will ask the Court to approve a \$67,500.00 PAGA Penalties payment in settlement of claims for civil penalties under PAGA. As required under PAGA, 75% of the PAGA Penalties payment, or \$50,625.00, will be paid to the LWDA and the remaining 25% of the PAGA Penalties payment, or \$16,875.00, will be distributed to the Aggrieved Employees as Individual PAGA Payments.

8. HOW MUCH WILL MY PAYMENT BE?

An approximation of your Individual Class Payment appears on the first page of this Notice. If you are also an Aggrieved Employee, an approximation of your Individual PAGA Payment will also appear on the first page of this Notice.

Individual Class Payment: Your Individual Class Payment is based on the number Workweeks you worked, as represented in Defendant’s records, in comparison to the total number of Workweeks worked by all Class Members during the Class Period (October 3, 2019, through June 1, 2025). Eighty percent (80%) of each Class Member’s Individual Class Payment will be treated as a payment in settlement of the alleged claims for penalties and interest and will be reported on a Form 1099 by the Settlement Administrator, and twenty percent (20%) of each Class Member’s Individual Class Payment will be treated as a payment in settlement of alleged claims for unpaid wages. The 20% allocated as unpaid wages will be reduced by applicable payroll tax withholdings and deductions and reported on a Form W-2.

Individual PAGA Payment: If you worked for Defendant from May 29, 2023, through June 1, 2025 (“PAGA Period”), you are also an “Aggrieved Employee” and will receive an Individual PAGA Payment in addition to your Individual Class Payment. The Individual PAGA Payments are based on the number of PAGA Pay Periods worked by each Aggrieved Employee in comparison to the total amount of PAGA Pay Periods worked by all Aggrieved Employees during the PAGA Period. One hundred percent (100%) of each Aggrieved Employees’ Individual PAGA Payment will be characterized as penalties and will not be reduced by payroll tax withholdings and deductions. The Individual PAGA Payment will be reported on a Form 1099 by the Settlement Administrator. An approximation of your anticipated Individual PAGA Payment appears on the first page of this Notice.

For the Class Members who are also Aggrieved Employees, their Individual Class Payment will be combined with their Individual PAGA Payment, and they will receive a single check for the combined payments. If a Class Member chooses to opt-out of the Settlement, they will still receive an Individual PAGA Payment, as Aggrieved Employees cannot opt-out of the PAGA portion of the Settlement. *See, e.g., Robinson v So. County Oil*, 53 Cal. App. 476 (2020).

HOW YOU GET A PAYMENT

9. HOW DO I RECEIVE A PAYMENT?

You do not need to do anything to receive a payment. However, if you believe that the number of Workweeks or PAGA Pay Periods you worked is incorrect, please correct it and provide any supporting evidence to the settlement Administrator, whose contact information is listed in Section 12 below.

10. WHEN WOULD I GET MY PAYMENT?

The Court will hold a Final Fairness Hearing on [REDACTED], to decide whether to approve the Settlement. If the Judge approves the Settlement, and anyone objects, there may be appeals. It is always uncertain when these objections and appeals can be resolved and resolving them can take time. If there is no objection, the Effective Date of the Settlement will be the date of entry of the Court's Order granting final approval.

Individual Class Payments and Individual PAGA Payments will be mailed to Participating Class Members and Aggrieved Employees approximately 7 ½ months after the Court's approval of the Settlement if there are no objections or appeals.

Settlement checks should be cashed promptly upon receipt. Proceeds of checks which remain uncashed after 180 days from the date of issuance will be forwarded to the State of California Unclaimed Property Fund in the name of each Participating Class Member and/or Aggrieved Employee who did not cash his/her/their settlement check.

If you lose or misplace your settlement check before cashing it, the Administrator will replace it as long as you request a replacement before the void date on the face of the original check. If your check is already void, you should consult the Unclaimed Property Fund at: https://www.sco.ca.gov/search_upd.html for instructions on how to retrieve the funds.

For an update on the status of payments, please contact the Settlement Administrator (see Section 12).

11. WHAT AM I GIVING UP TO GET A PAYMENT?

If the Court approves this Settlement and unless you exclude yourself, you will become a Participating Class Member, and that means that you cannot sue, continue to sue, or be part of any other lawsuit against Defendant concerning the legal claims being resolved in this Settlement. Specifically, you will be giving up or "releasing" the Released Class Claims described below against Defendant and its officers, directors, members, and investors. ("Released Parties"). The releases become effective once Defendant has fully funded the GSA and all employer payroll taxes owed on the wage portion of the Individual Class Payments.

Released Class Claims: All Participating Class Members release Released Parties from all claims that were alleged, or reasonably could have been alleged, based on the Class Period facts stated in the Operative Complaint.

Released PAGA Claims: Aggrieved Employees, including Non-Participating Class Members who are Aggrieved Employees, are deemed to release Released Parties from all claims for PAGA penalties that were alleged, or reasonably could have been alleged, based on the PAGA Period facts stated in the Operative Complaint and the PAGA Notice

EXCLUDING YOURSELF FROM THE SETTLEMENT

12. HOW DO I EXCLUDE MYSELF FROM THE SETTLEMENT?

To exclude yourself from the Settlement, you must send the Settlement Administrator a written and signed request for exclusion which must be postmarked no later than [60 days after Class Notice is Mailed]. Be sure to include your name, address, and telephone number, and any other information you think would be helpful to the settlement Administrator to identify you. You can send your request for exclusion to the Settlement Administrator at:

[INSERT]
Gradney v. PVHR, LLC Settlement
XXXXX
City, State, XXXXX
Email:
Fax:

If you ask to be excluded from the Settlement, you will not be legally bound by anything that happens in the Action, except as it relates to settlement of the PAGA claim. If you ask to be excluded from the Settlement you will not be able to object to the Settlement and you will not receive an Individual Class Payment, but you will still receive an Individual PAGA Payment if you worked for Defendant during the PAGA Period (May 29, 2023, through June 1, 2025). If you ask to be excluded, you may be able to sue (or continue to sue) Defendant in the future.

13. IF I DON'T EXCLUDE MYSELF, CAN I SUE DEFENDANT FOR THE SAME THING LATER?

No. Unless you exclude yourself, you give up any right to sue Defendant for the claims that this Settlement resolves. If you have a pending lawsuit, speak to your lawyer in that case immediately. You must exclude yourself from this Class to continue your own lawsuit. Remember, the exclusion deadline is [60 days after Class Notice is Mailed].

14. IF I EXCLUDE MYSELF, CAN I GET MONEY FROM THIS SETTLEMENT?

If you exclude yourself from the Class Settlement, you will not receive an Individual Class Payment from the Settlement. However, if you are an Aggrieved Employee, you will receive your Individual PAGA

Payment. If you timely exclude yourself from the Settlement, you will retain the right to pursue your own legal action against Defendant, if you desire.

THE LAWYERS REPRESENTING YOU IN THIS LAWSUIT

15. DO I HAVE A LAWYER IN THIS CASE?

The Court has determined that Wilshire Law Firm, PLC is qualified to represent you and the Class Members in the lawsuit. These lawyers are called Class Counsel and their contact information is listed below. If you want to be represented by your own lawyer, you may hire one at your own expense.

Tyler J. Woods, Esq.
tyler.woods@wilshirelawfirm.com
James Yoo, Esq.
james.yoo@wilshirelawfirm.com
Heriberto Ponce, Esq.
eddie.ponce@wilshirelawfirm.com
Ruby Carrera, Esq.
ruby.carrera@wilshirelawfirm.com
Alan A. Wilcox
alan.wilcox@wilshirelawfirm.com
WILSHIRE LAW FIRM, PLC
660 S. Figueroa Street, Sky Lobby
Los Angeles, California 90017
Telephone: (213) 381-9988
Facsimile: (213) 381-9989

16. HOW WILL THE LAWYERS BE PAID?

Class Counsel will ask the Court to approve up to 35% of the GSA, currently estimated to be \$472,500.00, for attorneys' fees for investigating the facts, litigating the case, and negotiating the Settlement. Class Counsel will also seek Court approval of up to \$30,000.00 in litigation expenses incurred in this matter. The Court may award Class Counsel less than what they request. Class Counsel will also ask the Court to approve a payment to Plaintiff Tamiera Denise Gradney in the amount of \$10,000.00 in addition to Plaintiff's Individual Class Payment and Individual PAGA Payment for the initiative, risk, and time and energy Plaintiff has spent in service to the Class as the Class Representative. The Court may award a class representative less than what is requested.

OBJECTING TO THE SETTLEMENT

You can and have the right to tell the Court you do not agree with the Settlement or some part of it.

17. HOW DO I TELL THE COURT THAT I OBJECT TO THE SETTLEMENT?

If you don't think the Settlement is fair, you can object to some or all of the Settlement. You can either object to the Settlement in person at the Final Approval Hearing and/or you can submit a written objection. Written objections and notices of intent to appear at the Final Approval Hearing must be mailed to the Settlement Administrator and postmarked on or before [60 days after mailing], at the following address:

QUESTIONS? CALL 1-800-XXX-XXXX TOLL FREE

[INSERT]
Gradney v. PVHR, LLC Settlement
XXXXX
City, State, XXXXX
Email:
Fax:

The written objection should state your name and address and describe all legal and factual reasons that you object to the terms of the Settlement. You should also include or attach any documents upon which your objection is based. If the Court overrules the objection at the Final Approval Hearing, the Settlement Agreement will be approved, and you will receive your payment. If you do not submit a written objection, you may still appear at the Final Approval Hearing to voice your objection or to otherwise observe the proceedings.

18. WHAT'S THE DIFFERENCE BETWEEN OBJECTING AND REQUESTING EXCLUSION?

Objecting is simply telling the Court that you do not agree with something about the Settlement. You can object only if you stay in the Class.

Requesting exclusion is telling the Court that you do not want to be part of the Class. If you exclude yourself, you have no basis to object because the Class Settlement no longer affects you and you will not get an Individual Class Payment from the Settlement. If you submit both an objection and a request to be excluded from the settlement, the request to be excluded will control and you will not get any money from this settlement.

THE COURT'S FAIRNESS HEARING

The Court will hold a Final Approval Hearing to decide whether to approve the Settlement. You may attend and you may ask to speak, but you don't have to.

19. WHEN AND WHERE WILL THE COURT DECIDE WHETHER TO APPROVE THE SETTLEMENT?

The Court will hold a Final Approval Hearing on [REDACTED] at [REDACTED] in Department C-70 of the San Diego County Superior Court, Hall of Justice, located at 330 W. Broadway, San Diego, California 92101, to determine whether the Settlement should be finally approved as fair, reasonable, and adequate. If there are objections, the Court will consider them at that time. The Court will also be asked to approve the requests for the Class Representative Service Payment and the Class Counsel Fees and Litigation Expenses Payments. Check the Court's website for the most current information.

It's possible the Court will reschedule the Final Approval Hearing. You should check the Administrator's website [REDACTED] beforehand or contact Class Counsel to verify the date and time of the Final Approval Hearing. You can also check the Court's docket to confirm the hearing date and time by using the Court's case number search function which can be found at <https://odyroa.sdcourt.ca.gov/Cases>.

20. DO I HAVE TO COME TO THE HEARING?

QUESTIONS? CALL 1-800-XXX-XXXX TOLL FREE

No. Class Counsel will answer questions the Court may have. However, you are welcome to attend. If you send an objection, you do not have to come to the Court to talk about it. As long as you mailed your written objection to the settlement administrator on time, the Court will consider it. You may also pay your own lawyer to attend, but it is not necessary.

IF YOU DO NOTHING

21. WHAT IF I DO NOTHING AT ALL?

If you do nothing, you will receive a Settlement payment, and you will be bound by the terms of Settlement, which means that you will not be able to start a lawsuit, continue a lawsuit, or be a part of any other lawsuit against the Defendant about the legal issues in the Action.

GETTING MORE INFORMATION

22. HOW DO I GET MORE INFORMATION?

You may contact Class Counsel at the contact information listed above in Section 15 if you have any questions about the Settlement. You may also contact the Court-appointed Settlement Administrator, [INSERT] by calling toll free 1-800 [REDACTED], or you can write to the Administrator at the following address:

[INSERT]

Gradney v. PVHR, LLC Settlement

XXXXXX

City, State, XXXXXX

Email:

Fax:

PLEASE DO NOT TELEPHONE THE COURT OR PVHR, LLC'S COUNSEL FOR INFORMATION REGARDING THIS SETTLEMENT OR THE CLAIM PROCESS. YOU MAY, HOWEVER, CALL CLASS COUNSEL OR THE SETTLEMENT ADMINISTRATOR, LISTED ABOVE.

Exhibit 2

ILYM | GROUP, Inc.

C L A S S A C T I O N A D M I N I S T R A T I O N

Case Name: PVHR, L.L.C. (Gradney)

Monday, August 25, 2025

Requesting Attorney:

Coley Hayes

Wilshire Law Firm, PLC

coley.hayes@wilshirelawfirm.com

213.381.9988

ILYM Group Contact:

Lisa Mullins

ILYM Group, Inc.

Lisa@ilymgroup.com

714.878.8836

Estimate For Administrative Solutions: Class & PAGA

KEY ASSUMPTIONS	
Total Number of Class Members	588
Estimated Percentage of Remails	15%
Certified Spanish Translation	Yes
ILYM Group Static Website	Yes
Case Duration (Years)	1

Summary of ILYM Group, Inc.'s Fees & Expenses

Case Startup:	\$650.00
Project Management:	\$3,090.00
Notification & Mailing:	\$1,676.62
Distribution (Includes EIN, Bank Acct * /QSF Setup):	\$3,518.38
Case Conclusion:	\$1,015.00

Estimated ILYM Fees & Expenses: \$9,950.00

ILYM | GROUP, Inc.

CLASS ACTION ADMINISTRATION

Case Name: PVHR, L.L.C. (Gradney)

Monday, August 25, 2025

Requesting Attorney's Name: Coley Hayes

Activity	Rate Type	Unit Cost	Volume	Amount
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CASE STARTUP				
Initial Setup - Import and Formatting of Data*	Hourly	\$150.00	2	\$300.00
Programming of Class Database	Hourly	\$175.00	2	\$350.00

**ILYM assumes that data will be in a standard format. Client will be notified immediately if not in standard format to correct data or ILYM can convert to standard format @ \$150.00 per hour.*

Subtotal \$650.00

PROJECT MANAGEMENT				
Project Manager (Case notification and maintenance)	Hourly	\$120.00	4	\$480.00
Staff Hours for Processing Returned Mail	Hourly	\$70.00	1	\$70.00
Staff Hours for Processing Opt-Outs, Disputes & Objection(s)	Hourly	\$70.00	1	\$70.00
Report Processing	Hourly	\$70.00	1	\$70.00
Certified Spanish Translation	Flat Fee	\$1,250.00	1	\$1,250.00
ILYM Group Static Website	Flat Fee	\$750.00	1	\$750.00
NCOA	Flat Rate	\$175.00	1	\$175.00
Toll Free Customer Service Representative	Flat Fee	\$225.00	1	\$225.00
Weekly Reports	Flat Rate	\$750.00	1	Waived

Subtotal \$3,090.00

NOTIFICATION & MAILING				
Fulfillment of Notice, English & Spanish	Per Piece	\$1.50	588	\$882.00
USPS First Class Postage	Per Piece	\$0.85	588	\$499.80
Re-Mails (Forward/Skip trace Undeliverables)	Per Piece	\$2.00	82	\$164.64
Storage, Photocopies, Deliveries	Flat Fee	\$130.18	1	\$130.18

Subtotal \$1,676.62

ILYM | GROUP, Inc.

CLASS ACTION ADMINISTRATION

Case Name: PVHR, L.L.C. (Gradney)

Monday, August 25, 2025

Requesting Attorney's Name: Coley Hayes

Activity	Rate Type	Unit Cost	Volume	Amount
DISTRIBUTION (Includes EIN, Bank Acct * /QSF Setup)				
Distribution Setup & Management	Hourly	\$150.00	2	\$300.00
Account Reconciliation & Distribution Reporting	Hourly	\$125.00	2	\$250.00
Check, Stub & Release - Print & Mail (W2/1099)	Per Check	\$1.00	588	\$588.00
USPS First Class Postage	Per Piece	\$0.75	588	\$441.00
Re-Mails (Forward/Skip trace Undeliverables up to 10%)	Per Piece	\$1.50	53	\$79.38
Preparation of Taxes	Hourly	\$120.00	3	\$360.00
Annual Filing of Tax Return	Per Year	\$1,500.00	1	\$1,500.00

**Additional Bank fees may apply*

Subtotal \$3,518.38

CASE CONCLUSION				
Data Manager Final Reporting	Hourly	\$100.00	1	\$100.00
Project Manager Final Reporting	Hourly	\$120.00	2	\$240.00
Process Unclaimed Funds to the State	Flat Fee	\$550.00	1	\$550.00
Declaration	Hourly	\$125.00	1	\$125.00

Subtotal \$1,015.00

Estimated ILYM Fees & Expenses: \$9,950.00

ILYM Group's Terms and Conditions

All services to be provided by ILYM Group, Inc. (hereinafter, "ILYM") to Client shall be subject to the following terms and conditions:

Services: Subject to the terms hereof, ILYM agrees to provide the Client with Administration Services (hereinafter, "services") as specified in the Proposal provided to Client to which these Terms and Conditions are attached. The estimate is in good faith and does not cover any applicable taxes and fees. The estimate does not make provision for any services or class members/size not delineated in the request for proposal or stipulations. Such services do not in any way constitute legal services or advice. ILYM is performing its services as an Independent Contractor and neither it nor its employees shall be deemed to be employees of the Client.

Mailing and Data Conversion: ILYM's database administration assumes the Client will provide complete data that includes all information required to send notifications and complete the administration process. Data must be provided in a complete, consistent, standardized electronic format. ILYM's standard format is Microsoft Excel, however, ILYM may accept other formats at its discretion. Further developments or enhancements to non-standardized data will be billed to Client by ILYM on a time and materials basis, according to ILYM's Standard Rates.

Charges for Services: Charges to the Client for services shall be on a time and materials basis at our prevailing rates, as the same may change from time to time. Any fee estimates set forth in the proposal are estimates only, based on information provided by Client to ILYM. Actual fees charged by ILYM to Client may be greater or less than such estimate, and Client shall be responsible for the payment of all such charges and expenses in accordance with Section 5 hereof. Charges incurred related to resolving post distribution withholdings and related corrective files due to voids and re-issues of payments and related correspondence with state and federal taxing authorities will not be charged to the Client to the extent that funds are received from the taxing authorities offset these charges. ILYM may derive financial benefits from financial institutions in connection with the deposit and investment of settlement funds with such institutions, including without limitation, discounts on eligible banking services and fees, and loans at favorable rates.

Indemnification: Client will indemnify and hold ILYM (and the officers, employees, affiliates and agents harmless against any Losses incurred by ILYM, arising out of, in connection with, or related to (i) any breach of the terms by Client; (ii) the processing and handling of any payment by ILYM in accordance with Client's instructions, including without limitation, the imposition of any stop payment or void payment on any check or the wrongful dishonor of a check by ILYM pursuant to Client's instructions.

Payment of Charges: ILYM reserves the right to request payment of postage charges and 50% of the final administration charges at the start of the case. ILYM bills are due upon receipt unless otherwise negotiated and agreed to with the Client. In the event settlement terms provide that ILYM is to be paid out of the Settlement Fund, ILYM will request that Counsel endeavor to make alternate payment arrangements for ILYM charges that are due at the onset of the case. The entire remaining balance is due and payable at the time the Settlement Account is funded by, or no later than the time of disbursement. Decisions of the court and actions of the parties, including disapproval or withdrawal of a settlement, do not affect the Client's liability to ILYM for payment of services. Services are not provided on a contingency fee basis.

Confidentiality: ILYM maintain reasonable and appropriate security measures and safeguards to protect the security and confidentiality of Client data provided to ILYM by Client in connection herewith. Should ILYM ever be notified of any judicial order or other proceedings in which a third party seeks to obtain access to the confidential data created by or for the Client, ILYM will promptly notify the Client, unless prohibited by applicable law. The Client shall have the option to (1) provide legal representation at the Client's expense to avoid such access or (2) promptly reimburse ILYM for any of its costs, including attorneys' fees, reasonably incurred in avoiding, attempting to avoid or providing such access and not paid by the entity seeking the data. If ILYM is required, pursuant to a court order, to produce documents, disclose data, or otherwise act in contravention of the obligations imposed by this Agreement, or otherwise, with respect to maintaining the confidentiality, proprietary nature and secrecy of the produced documents or disclosed data, ILYM will not be liable for breach of said obligation.

Data Rights: ILYM does not convey nor does the Client obtain any right in the programs, system data, or materials utilized or provided by ILYM in the ordinary course of business in the performance of this Agreement.

Document Retention: Unless directed otherwise in writing by Client, ILYM will destroy undeliverable mail on the effective date of the settlement or the date that the disposition of the case is no longer subject to appeal or review, whichever is later. ILYM will maintain claim forms and other correspondence for one year after final distribution of funds or benefits, or until the date that the disposition of the case is no longer subject to appeal or review, whichever is later.

Limitation of damages: ILYM is not responsible to the Client for any special, consequential or incidental damages incurred by Client. Any liability of ILYM to the Client shall not exceed the total amount billed to the Client for the particular services that give rise to any loss.

Termination: The services to be provided under this Agreement may be terminated, at will by the Client upon at least 30 calendar days' prior written notice to ILYM. The Client's obligation to pay for services or projects in progress at the time of notice of withdrawal shall continue throughout that 30 day period. ILYM may terminate this Agreement (i) with 10 calendar days' prior written notice, if the Client is not current in payment of charges or (ii) in any event, upon at least 3 months' prior written notice to the Client.

Notice: Any notice required or permitted hereunder shall be in writing and shall be delivered personally, or sent by registered mail, postage prepaid, or overnight courier service to the responsible officer or principal of ILYM or the Client, as applicable, and shall be deemed given when so delivered personally, or, if mailed, five days after the date of deposit in United States mail, or, if sent by courier, one business day after delivery to such courier service.

Force Majeure: To the extent performance by ILYM of any of its obligations hereunder is substantially prevented by reason of any act of God or by reason of any other matter beyond ILYM's reasonable control, then such performance shall be excused and this Agreement, at ILYM's option, be deemed suspended during the continuation of such condition and for a reasonable time thereafter.

Waiver of Rights: No failure or delay on the part of a party in exercising any right hereunder will operate as a waiver of, or impair, any such right. No single or partial exercise of any such right will preclude any other or further exercise thereof or the exercise of any other right. No waiver of any such right will be effective unless given in a signed writing.

Jurisdiction: The parties hereto submit to the jurisdiction of the Court of the applicable case for purposes of any suit, action or proceeding to enforce any provision of, or based on any right arising out of, this Agreement. The parties hereto hereby waive any objection to the laying of venue of any such suit, action or proceeding in the Court.

Entire Agreement: These terms and conditions and the proposal embody the entire agreement between the parties with respect to the subject matter hereof, and cancels and supersedes all prior negotiations, representations, and agreements related thereto, either written or oral, except to the extent they are expressly incorporated herein. No changes in, additions to, or waivers of, the terms and conditions set forth herein will be binding upon any party, unless approved in writing by such party's authorized representative.

Exhibit 3



ELM Solutions

2022 Real Rate Report[®]

The industry's leading
analysis of law firm rates,
trends, and practices

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Report Use Considerations

2022 Real Rate Report

- Examines law firm rates over time
- Identifies rates by location, experience, firm size, areas of expertise, industry, and timekeeper role (i.e., partner, associate, and paralegal)
- Itemizes variables that drive rates up or down

All the analyses included in the report derive from the actual rates charged by law firm professionals as recorded on invoices submitted and approved for payment.

Examining real, approved rate information, along with the ranges of those rates and their changes over time, highlights the role these variables play in driving aggregate legal cost and income. The analyses can energize questions for both corporate clients and law firm principals.

Clients might ask whether they are paying the right amount for different types of legal services, while law firm principals might ask whether they are charging the right amount for legal services and whether to modify their pricing approach.

Some key factors¹ that drive rates²:

Attorney location - Lawyers in urban and major metropolitan areas tend to charge more when compared with lawyers in rural areas or small towns.

Litigation complexity - The cost of representation will be higher if the case is particularly complex or time-consuming; for example, if there are a large number of documents to review, many witnesses to depose, and numerous procedural steps, the case is likely to cost more (regardless of other factors like the lawyer's level of experience).

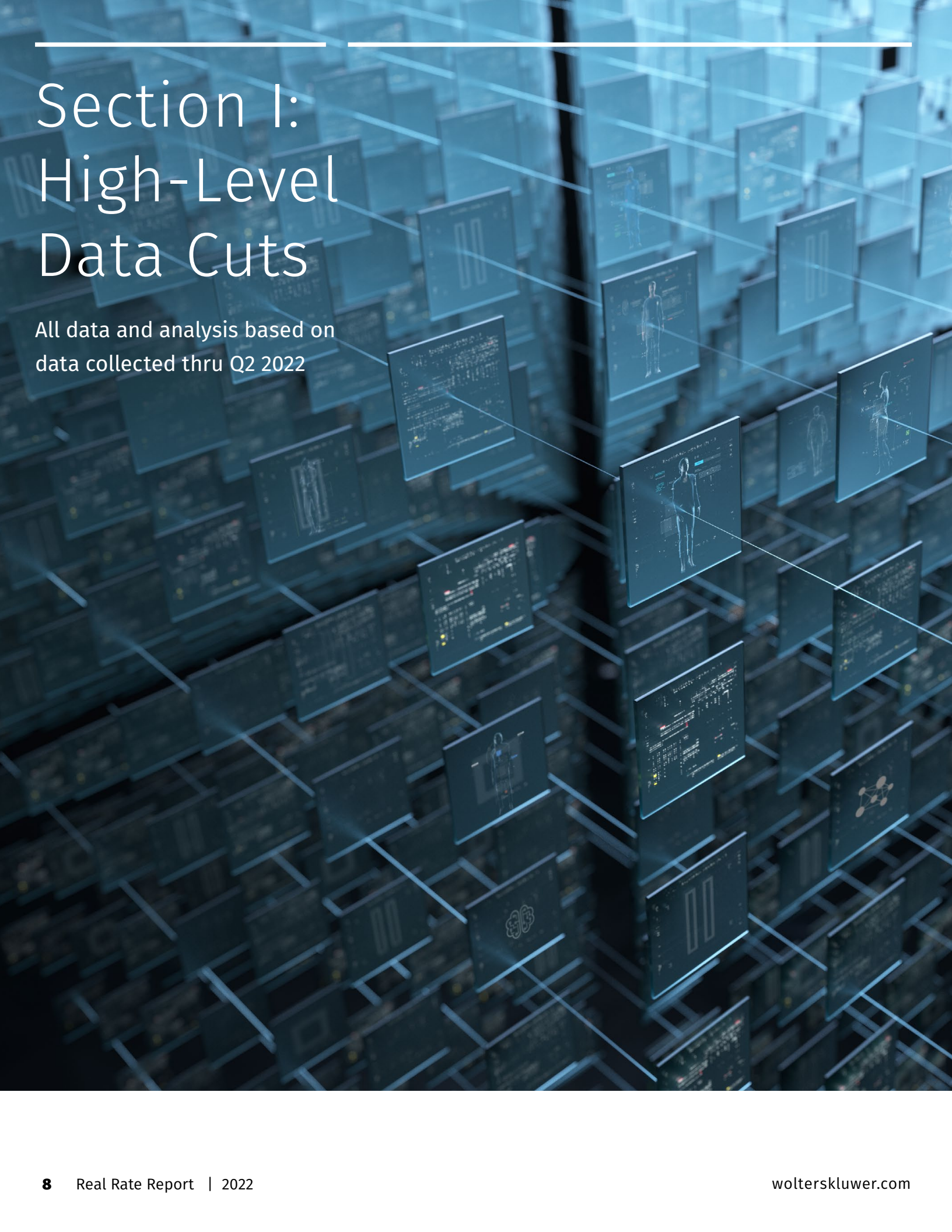
Years of experience and reputation - A more experienced, higher-profile lawyer is often going to charge more, but absorbing this higher cost at the outset may make more sense than hiring a less expensive lawyer who will likely take time and billable hours to come up to speed on unfamiliar legal and procedural issues.

Overhead - The costs associated with the firm's support network (paralegals, clerks, and assistants), document preparation, consultants, research, and other expenses.

Firm size - The rates can increase if the firm is large and has various timekeeper roles at the firm. For example, the cost to work with an associate or partner at a larger firm will be higher compared to a firm that has one to two associates and a paralegal.

¹ David Goguen, J.D., University of San Francisco School of Law (2020) Guide to Legal Services Billing Retrieved from: <https://www.lawyers.com/legal-info/research/guide-to-legal-services-billing-rates.html>

² Source: 2018 RRR. Factor order validated in multiple analyses since 2010



Section I: High-Level Data Cuts

All data and analysis based on
data collected thru Q2 2022

Section I: High-Level Data Cuts

Cities

By Matter Type

2022 - Real Rates for Associate and Partner

Trend Analysis - Mean

City	Matter Type	Role	n	First Quartile	Median	Third Quartile	2022	2021	2020
Jackson MS	Litigation	Associate	56	\$55	\$225	\$250	\$178	\$203	\$175
	Non-Litigation	Partner	24	\$315	\$420	\$485	\$418	\$394	\$375
		Associate	25	\$55	\$126	\$255	\$155	\$125	\$259
Kansas City MO	Litigation	Partner	74	\$413	\$450	\$556	\$472	\$450	\$450
		Associate	50	\$252	\$329	\$385	\$319	\$316	\$305
	Non-Litigation	Partner	101	\$411	\$487	\$615	\$519	\$487	\$464
		Associate	73	\$250	\$320	\$385	\$322	\$312	\$285
Las Vegas NV	Non-Litigation	Partner	20	\$350	\$425	\$525	\$440	\$422	\$432
		Associate	11	\$238	\$267	\$368	\$301	\$297	\$282
Little Rock AR	Non-Litigation	Partner	11	\$215	\$215	\$308	\$264	\$256	\$298
Los Angeles CA	Litigation	Partner	322	\$516	\$725	\$1,045	\$799	\$739	\$702
		Associate	408	\$400	\$615	\$855	\$642	\$606	\$564
	Non-Litigation	Partner	521	\$596	\$868	\$1,201	\$903	\$902	\$858
		Associate	667	\$441	\$603	\$845	\$653	\$712	\$648

Section I: High-Level Data Cuts

Cities

By Matter Type

2022 - Real Rates for Associate and Partner

Trend Analysis - Mean

City	Matter Type	Role	n	First Quartile	Median	Third Quartile	2022	2021	2020
Minneapolis MN	Non-Litigation	Associate	83	\$340	\$421	\$528	\$425	\$408	\$384
Nashville TN	Litigation	Partner	24	\$275	\$320	\$456	\$363	\$378	\$403
	Non-Litigation	Partner	78	\$412	\$484	\$576	\$505	\$481	\$470
		Associate	59	\$270	\$330	\$384	\$340	\$315	\$285
New Orleans LA	Litigation	Partner	47	\$290	\$332	\$412	\$343	\$330	\$340
		Associate	42	\$231	\$243	\$340	\$278	\$290	\$275
	Non-Litigation	Partner	32	\$295	\$347	\$405	\$419	\$380	\$391
		Associate	21	\$244	\$250	\$278	\$273	\$303	\$258
New York NY	Litigation	Partner	614	\$475	\$675	\$1,088	\$808	\$784	\$746
		Associate	631	\$323	\$460	\$729	\$545	\$527	\$509
	Non-Litigation	Partner	1,376	\$765	\$1,235	\$1,638	\$1,189	\$1,139	\$1,090
		Associate	1,809	\$550	\$776	\$1,050	\$796	\$766	\$716
Oklahoma City OK	Non-Litigation	Partner	14	\$235	\$338	\$393	\$337	\$319	\$311
Omaha NE	Litigation	Partner	12	\$293	\$339	\$353	\$329	\$338	\$341

Section I: High-Level Data Cuts

Cities

By Matter Type

2022 - Real Rates for Associate and Partner

Trend Analysis - Mean

City	Matter Type	Role	n	First Quartile	Median	Third Quartile	2022	2021	2020
Rochester NY	Non-Litigation	Partner	12	\$270	\$360	\$488	\$386	\$341	\$446
		Associate	13	\$220	\$310	\$375	\$314	\$278	\$287
Sacramento CA	Non-Litigation	Partner	11	\$381	\$437	\$682	\$534	\$559	\$516
Salt Lake City UT	Litigation	Partner	14	\$246	\$353	\$468	\$363	\$333	\$379
	Non-Litigation	Partner	42	\$297	\$371	\$447	\$391	\$363	\$353
		Associate	22	\$220	\$240	\$270	\$248	\$247	\$228
San Diego CA	Litigation	Associate	23	\$151	\$225	\$300	\$255	\$258	\$264
	Non-Litigation	Partner	89	\$332	\$540	\$1,066	\$699	\$667	\$649
		Associate	71	\$250	\$325	\$424	\$373	\$378	\$351
San Francisco CA	Litigation	Partner	143	\$423	\$675	\$995	\$742	\$711	\$691
		Associate	98	\$325	\$430	\$731	\$525	\$517	\$470
	Non-Litigation	Partner	221	\$475	\$750	\$950	\$758	\$746	\$741
		Associate	151	\$338	\$486	\$702	\$545	\$563	\$507
San Jose CA	Litigation	Partner	33	\$654	\$921	\$1,133	\$916	\$907	\$864

Section I: High-Level Data Cuts

Cities

By Matter Type

2022 - Real Rates for Associate and Partner

Trend Analysis - Mean

City	Matter Type	Role	n	First Quartile	Median	Third Quartile	2022	2021	2020
San Jose CA	Litigation	Associate	22	\$461	\$580	\$745	\$608	\$593	\$498
	Non-Litigation	Partner	50	\$660	\$864	\$1,303	\$969	\$985	\$887
		Associate	46	\$380	\$460	\$775	\$616	\$639	\$567
Seattle WA	Litigation	Partner	76	\$497	\$655	\$760	\$635	\$567	\$510
		Associate	61	\$394	\$468	\$530	\$447	\$453	\$395
	Non-Litigation	Partner	148	\$410	\$526	\$760	\$571	\$547	\$547
		Associate	113	\$310	\$395	\$502	\$422	\$401	\$377
St. Louis MO	Litigation	Partner	46	\$260	\$350	\$435	\$376	\$373	\$388
		Associate	17	\$197	\$225	\$250	\$228	\$237	\$232
	Non-Litigation	Partner	57	\$352	\$419	\$540	\$451	\$446	\$473
Tampa FL	Litigation	Partner	31	\$369	\$508	\$595	\$490	\$467	\$452
		Associate	15	\$269	\$298	\$368	\$316	\$302	\$306
Trenton NJ	Non-Litigation	Partner	21	\$408	\$600	\$700	\$569	\$620	\$581
		Associate	12	\$480	\$495	\$500	\$448	\$376	\$387

Section I: High-Level Data Cuts

Cities

By Years of Experience

2022 - Real Rates for Associate

Trend Analysis - Mean

City	Years of Experience	n	First Quartile	Median	Third Quartile	2022	2021	2020
Kansas City MO	3 to Fewer Than 7 Years	15	\$270	\$325	\$360	\$318	\$295	\$283
	7 or More Years	28	\$292	\$334	\$391	\$333	\$312	\$302
Los Angeles CA	Fewer Than 3 Years	63	\$429	\$595	\$654	\$556	\$524	\$488
	3 to Fewer Than 7 Years	144	\$486	\$688	\$838	\$662	\$626	\$530
	7 or More Years	171	\$351	\$550	\$840	\$600	\$634	\$586
Miami FL	3 to Fewer Than 7 Years	19	\$300	\$360	\$457	\$380	\$331	\$313
	7 or More Years	36	\$295	\$450	\$595	\$460	\$433	\$385
Minneapolis MN	Fewer Than 3 Years	11	\$374	\$405	\$446	\$408		\$230
	3 to Fewer Than 7 Years	27	\$340	\$451	\$510	\$421	\$358	\$356
	7 or More Years	27	\$423	\$468	\$585	\$478	\$438	\$392
Nashville TN	7 or More Years	12	\$219	\$245	\$345	\$282	\$266	\$262
New Orleans LA	3 to Fewer Than 7 Years	12	\$232	\$243	\$265	\$261	\$242	\$245
	7 or More Years	18	\$243	\$312	\$343	\$306	\$318	\$294
New York NY	Fewer Than 3 Years	142	\$443	\$622	\$775	\$629	\$600	\$652

Section I: High-Level Data Cuts

Cities

By Years of Experience

2022 - Real Rates for Partner

Trend Analysis - Mean

City	Years of Experience	n	First Quartile	Median	Third Quartile	2022	2021	2020
Kansas City MO	Fewer Than 21 Years	46	\$400	\$450	\$537	\$473	\$411	\$397
	21 or More Years	68	\$440	\$553	\$658	\$539	\$497	\$491
Las Vegas NV	Fewer Than 21 Years	12	\$284	\$381	\$495	\$389	\$349	\$343
	21 or More Years	13	\$350	\$425	\$515	\$468	\$456	\$472
Los Angeles CA	Fewer Than 21 Years	183	\$533	\$801	\$1,075	\$804	\$797	\$682
	21 or More Years	333	\$550	\$765	\$1,133	\$863	\$842	\$808
Memphis TN	Fewer Than 21 Years	14	\$288	\$331	\$380	\$345	\$317	\$328
	21 or More Years	15	\$355	\$415	\$425	\$394	\$382	\$375
Miami FL	Fewer Than 21 Years	57	\$370	\$450	\$598	\$490	\$498	\$443
	21 or More Years	104	\$388	\$581	\$749	\$584	\$580	\$536
Milwaukee WI	21 or More Years	16	\$302	\$454	\$613	\$589	\$515	\$530
Minneapolis MN	Fewer Than 21 Years	36	\$470	\$530	\$607	\$532	\$486	\$499
	21 or More Years	84	\$507	\$675	\$796	\$656	\$620	\$589
Nashville TN	Fewer Than 21 Years	28	\$375	\$405	\$535	\$449	\$405	\$397



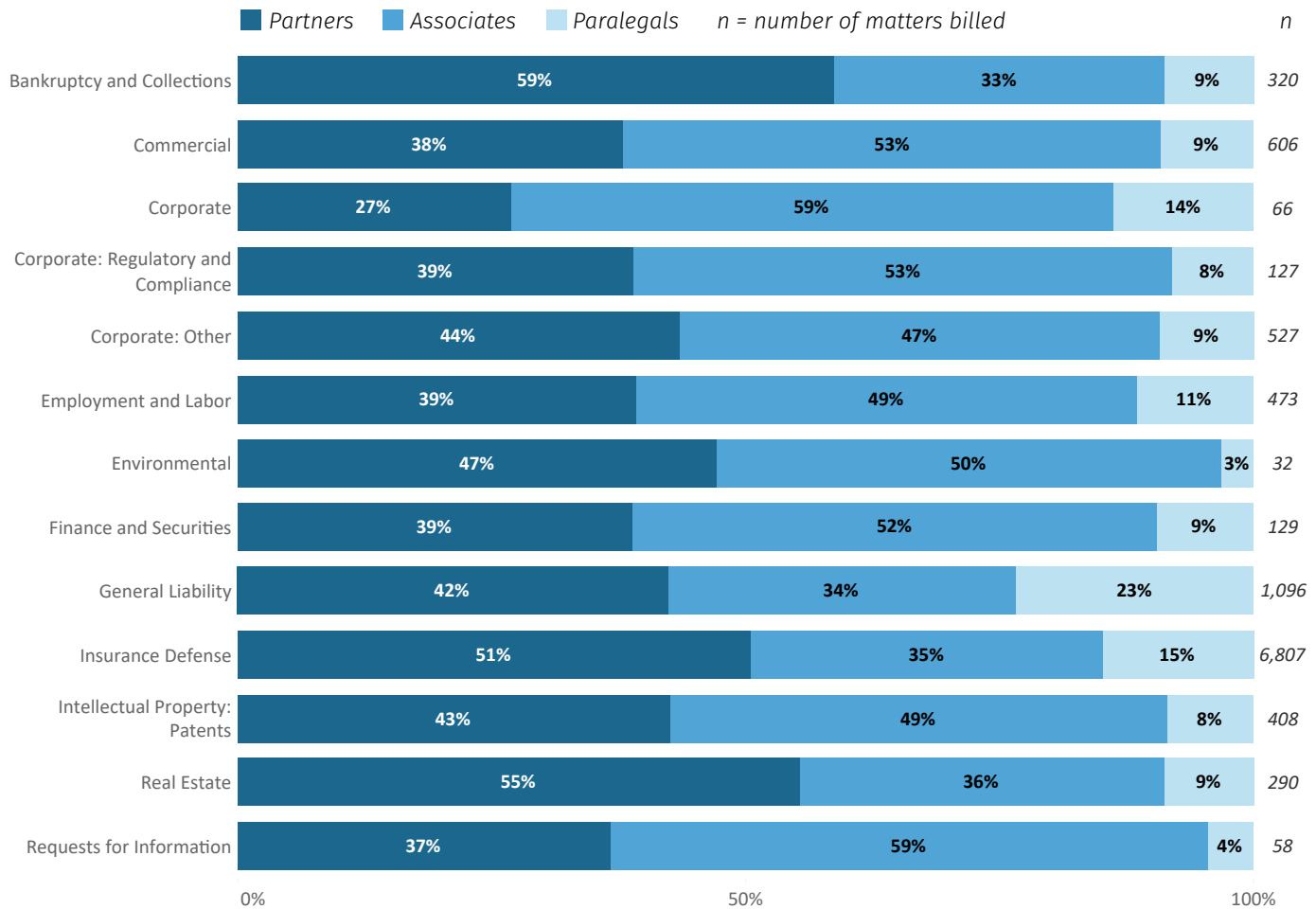
Section VI: Matter Staffing Analysis

All data and analysis based on
data collected thru Q2 2022

Section VI: Matter Staffing Analysis

Long Litigation Matters, More Than 100 Total Hours Billed

2019 to 2022 -- Percentage of Hours Billed per Matter



Section VII: Data Methodology

All data and analysis based on
data collected thru Q2 2022

Appendix: Data Methodology

Invoice Information

Data in Wolters Kluwer ELM Solutions' reference database and the 2022 Real Rate Report were taken from invoice line-item entries contained in invoices received and approved by participating companies.

Invoice data were received in the Legal Electronic Data Exchange Standard (LEDES) format (LEDES.org). The following information was extracted from those invoices and their line items:

- Law firm (which exists as a random number in the ELM Solutions reference database)
- Timekeeper ID (which exists as a random number in the ELM Solutions reference database)
- Matter ID (which exists as a random number in the ELM Solutions reference database)
- Timekeeper's position (role) within the law firm (partner, associate, paralegal, etc.)
- Uniform Task-Based Management System Code Set, Task Codes, and Activity Codes (UTBMS.com)
- Date of service
- Hours billed
- Hourly rate billed
- Fees billed

Non-Invoice Information

To capture practice area details, the matter ID within each invoice was associated with matter profiles containing areas of work in the systems of each company. The areas of work were then systematically categorized into legal practice areas. Normalization of practice areas was done based on company mappings to system-level practice areas available in the ELM Solutions system and by naming convention.

The majority of analyses included in this report have been mapped to one of 11 practice areas, further divided into sub-areas and litigation/non-litigation (for more information on practice areas and sub-areas, please refer to pages 232-234).

To capture location and jurisdiction details, law firms and timekeepers were systematically mapped to the existing profiles within ELM Solutions systems, as well as with publicly available data sources for further validation and normalization. Where city location information is provided, it includes any address within that city's defined Core-Based Statistical Area (CBSA) as defined by the Office of Management and Budget (OMB). The CBSAs are urban centers with populations of 10,000 or more and include all adjacent counties that are economically integrated with that urban center.

Where the analyses focus on partners, associates, and paralegals, the underlying data occasionally included some sub-roles, such as "senior partner" or "junior associate." In such instances, those timekeeper sub-roles were placed within the broader partner, associate, and paralegal segments.

Demographics regarding law firm size, location, and lawyer years of experience were augmented by incorporating publicly available information.

Appendix: Data Methodology

A Note on US Cities

Principal City	CBSA Name
Hartford, CT	Hartford-East Hartford-Middletown, CT
Honolulu, HI	Urban Honolulu HI
Houston, TX	Houston-The Woodlands-Sugar Land, TX
Indianapolis, IN	Indianapolis-Carmel-Anderson, IN
Jackson, MS	Jackson, MS
Jacksonville, FL	Jacksonville, FL
Kansas City, MO	Kansas City, MO-KS
Lafayette, LA	Lafayette, LA
Las Vegas, NV	Las Vegas-Henderson-Paradise, NV
Lexington, KY	Lexington-Fayette, KY
Little Rock, AR	Little Rock-North Little Rock-Conway, AR
Los Angeles, CA	Los Angeles-Long Beach-Anaheim, CA
Louisville, KY	Louisville/Jefferson County, KY-IN
Madison, WI	Madison, WI
Memphis, TN	Memphis-Forrest City, TN-MS-AR
Miami, FL	Miami-Fort Lauderdale-Pompano Beach, FL
Milwaukee, WI	Milwaukee-Waukesha, WI
Minneapolis, MN	Minneapolis-St. Paul-Bloomington, MN-WI
Nashville, TN	Nashville-Davidson-Murfreesboro-Franklin, TN
New Haven, CT	New Haven-Milford, CT
New Orleans, LA	New Orleans-Metairie, LA
New York, NY	New York-Newark-Jersey City, NY-NJ-PA
Oklahoma City, OK	Oklahoma City, OK
Omaha, NE	Omaha-Council Bluffs, NE-IA
Orlando, FL	Orlando-Kissimmee-Sanford, FL
Philadelphia, PA	Philadelphia-Camden-Wilmington, PA-NJ-DE-MD
Phoenix, AZ	Phoenix-Mesa-Chandler, AZ
Pittsburgh, PA	Pittsburgh, PA
Portland, ME	Portland-South Portland, ME
Portland, OR	Portland-Vancouver-Hillsboro, OR-WA
Providence, RI	Providence-Warwick, RI-MA
Raleigh, NC	Raleigh-Cary, NC
Reno, NV	Reno-Carson City-Fernley, NV

Appendix: Data Methodology

Bankruptcy and Collections

Chapter 11
Collections

General/Other
Workouts and Restructuring

Commercial (Commercial Transactions and Agreements)

Contract Breach or Dispute
General, Drafting, and Review
General/Other

Corporate¹

Antitrust and Competition
Corporate Development
General/Other
Governance
Information and Technology
Mergers, Acquisitions, and Divestitures

Partnerships and Joint Ventures
Regulatory and Compliance
Tax
Treasury
White Collar/Fraud/Abuse

Employment and Labor

ADA
Agreements
Compensation and Benefits
Discrimination, Retaliation, and Harassment/EEO
Employee Dishonesty/Misconduct
ERISA

General/Other
Immigration
Union Relations and Negotiations/NLRB
Wages, Tips, and Overtime
Wrongful Termination

Environmental

General/Other
Health and Safety

Superfund
Waste/Remediation

Finance and Securities

Commercial Loans and Financing
Debt/Equity Offerings
Fiduciary Services
General/Other

Investments and Other Financial Instruments
Loans and Financing
SEC Filings and Financial Reporting
Securities and Banking Regulations

General Liability

Asbestos/Mesothelioma
Auto and Transportation
Consumer Related Claims
Crime, Dishonesty and Fraud
General/Other

Personal Injury/Wrongful Death
Premises
Product and Product Liability
Property Damage
Toxic Tort

¹ All references to “Corporate: General/Other” in the Real Rate Report are the aggregation of all Corporate sub-areas excluding the Mergers, Acquisitions, and Divestitures sub-area and the Regulatory and Compliance sub-area.

Exhibit 4

Free Newsletter Sign Up

Business & Practice

Big Law Rates Topping \$2,000 Leave Value ‘In Eye of Beholder’

By Roy Strom

Column

June 9, 2022, 2:30 AM

Welcome back to the Big Law Business column on the changing legal marketplace written by me, Roy Strom. Today, we look at a new threshold for lawyers' billing rates and why it's so difficult to put a price on high-powered attorneys. Sign up to receive this column in your inbox on Thursday mornings. Programming note: Big Law Business will be off next week.

Some of the nation's top law firms are charging more than \$2,000 an hour, setting a new pinnacle after a two-year burst in demand.

Partners at Hogan Lovells and Latham & Watkins have crossed the threshold, according to court documents in bankruptcy cases filed within the past year.

Other firms came close to the mark, billing more than \$1,900, according to the documents. They include Kirkland & Ellis, Simpson Thacher & Bartlett, Boies Schiller Flexner, and Sidley Austin.

Simpson Thacher & Bartlett litigator Bryce Friedman, who helps big-name clients out of jams, especially when they're accused of fraud, charges \$1,965 every 60 minutes, according to a court document.

In need of a former acting US Solicitor General? Hogan Lovells partner Neal Katyal bills time at \$2,465 an hour. Want to hire famous litigator David Boies? That'll cost \$1,950 an hour (at least). Reuters was first to report their fees.

Eye-watering rates are nothing new for Big Law firms, which typically ask clients to pay higher prices at least once a year, regardless of broader market conditions.

"Value is in the eye of the beholder," said John O'Connor, a San Francisco-based expert on legal fees. "The perceived value of a good lawyer can reach into the multi-billions of dollars."

Kirkland & Ellis declined to comment on its billing rates. None of the other firms responded to requests to comment.

Charge It Up

Big Law firms are crossing the \$2,000-an-hour threshold after two years of surging rates driven by an increase in demand for lawyers.

Firm	Highest Billing Rate
Hogan Lovells	\$2,465
Latham & Watkins	\$2,075
Kirkland & Ellis	\$1,995
Simpson Thacher & Bartlett	\$1,965
Boies Schiller Flexner	\$1,950
Sidley Austin	\$1,900

Source: Court documents

Bloomberg Law

Law firms have been more successful raising rates than most other businesses over the past 15 years.

Law firm rates rose by roughly 40 percent from 2007 to 2020, or just short of 3 percent per year, Thomson Reuters Peer Monitor data show. US inflation rose by about 28% during that time.

The 100 largest law firms in the past two years achieved their largest rate increases in more than a decade, Peer Monitor says. The rates surged more than 6% in 2020 and grew another 5.6% through November of last year. Neither level had been breached since 2008.

The price hikes occurred during a once-in-a-decade surge in demand for law services, which propelled profits at firms to new levels. Fourteen law firms reported average profits per equity partner in 2021 over \$5 million, according to data from The American Lawyer. That was up from six the previous year.

The highest-performing firms, where lawyers charge the highest prices, have outperformed their smaller peers. Firms with leading practices in markets such as mergers and acquisitions, capital markets, and real estate were forced to turn away work at some points during the pandemic-fueled surge.

Firms receive relatively tepid pushback from their giant corporate clients, especially when advising on bet-the-company litigation or billion-dollar deals.

The portion of bills law firms collected—a sign of how willingly clients pay full-freight—rose during the previous two years after drifting lower following the Great Financial Crisis. Collection rates last year breached 90% for the first time since 2009, Peer Monitor data show.

Professional rules prohibit lawyers from charging “unconscionable” or “unreasonable” rates. But that doesn’t preclude clients from paying any price they perceive as valuable, said Jacqueline Vinaccia, a San Diego-based lawyer who testifies on lawyer fee disputes.

Lawyers’ fees are usually only contested when they will be paid by a third party.

That happened recently with Hogan Lovells’ Katyal, whose nearly \$2,500 an hour fee was contested in May by a US trustee overseeing a bankruptcy case involving a Johnson & Johnson unit facing claims its talc-based powders caused cancer.

The trustee, who protects the financial interests of bankruptcy estates, argued Katyal’s fee was more than \$1,000 an hour higher than rates charged by lawyers in the same case at Jones Day and Skadden Arps Slate Meagher & Flom.

A hearing on the trustee’s objection is scheduled for next week. Hogan Lovells did not respond to a request for comment on the objection.

Vinaccia said the firm’s options will be to reduce its fee, withdraw from the case, or argue the levy is reasonable, most likely based on Katyal’s extensive experience arguing appeals.

Still, the hourly rate shows just how valuable the most prestigious lawyers’ time can be—even compared to their highly compensated competitors.

“If the argument is that Jones Day and Skadden Arps are less expensive, then you’re already talking about the cream of the crop, the top-of-the-barrel law firms,” Vinaccia said. “I can’t imagine a case in which I might argue those two firms are more reasonable than the rates I’m dealing with.”

Worth Your Time

On Cravath: Cravath Swaine & Moore is heading to Washington, opening its first new office since 1973 by hiring former heads of the U.S. Securities and Exchange Commission and Federal Deposit Insurance Corporation. Meghan Tribe reports the move comes as Big Law firms are looking to add federal government expertise as clients face more regulatory scrutiny.

On Big Law Promotions: It’s rare that associates get promotions to partner in June, but Camille Vasquez is now a Brown Rudnick partner after she shot to fame representing Johnny Depp in his defamation trial against ex-wife Amber Heard.

On Working From Home: I spoke this week with Quinn Emanuel’s John Quinn about why he thinks law firm life is never going back to the office-first culture that was upset by the pandemic. Listen to the podcast [here](#).



That's it for this week! Thanks for reading and please send me your thoughts, critiques, and tips.

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To contact the editors responsible for this story: Chris Opfer at copfer@bloomberglaw.com; John Hughes at jhughes@bloombergindustry.com

Documents

[Trustee's Objection](#)

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