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**SUPERIOR COURT OF THE STATE OF CALIFORNIA
FOR THE COUNTY OF LOS ANGELES – SPRING STREET COURTHOUSE**

LAUREN FLETCHER HERNANDEZ,
individually, and on behalf of all others similarly
situated,

Plaintiff,

v.

FACEY MEDICAL FOUNDATION, a
corporation; and DOES 1 through 10, inclusive,

Defendants.

Case No. 20STCV41624

CLASS ACTION

*[Assigned for all purposes to Hon. Carolyn
Kuhl, Dept. 12]*

**DECLARATION OF JUSTIN F.
MARQUEZ IN SUPPORT OF
PLAINTIFFS' MOTION FINAL
APPROVAL OF CLASS ACTION
SETTLEMENT**

FINAL APPROVAL HEARING

Date: April 29, 2024
Time: 10:30 a.m.
Dept.: 12

Complaint filed: October 29, 2021
FAC filed: December 16, 2022
Trial date: Not set

DECLARATION OF JUSTIN F. MARQUEZ

I, Justin F. Marquez, declare as follows:

1. I am admitted, in good standing, to practice as an attorney in the State of California, the Ninth Circuit Court of Appeals, and the United States District Courts for the Central, Southern, Eastern, and Northern Districts of California. I am a Senior Partner at Wilshire Law Firm, PLC, counsel of record for Plaintiffs Lauren Fletcher Hernandez, Amanda Rivera, and Ilbret Pourmanafy (collectively, "Plaintiffs"). I have personal knowledge of the facts set forth in this declaration and could and would competently testify to them under oath if called as a witness. This Declaration is submitted in support of Plaintiffs' Motion for Final Approval of Class Action Settlement.

CASE BACKGROUND

2. This is a wage and hour class action and PAGA representative action. Plaintiffs and putative Class Members worked in California as hourly-paid or non-exempt employees for Defendant during the Class Period. Defendant is a medical group that provides medical services to patients throughout Southern California.

3. Plaintiffs allege that Defendant's payroll, timekeeping, and wage and hour practices resulted in Labor Code violations. Plaintiffs allege that Defendant failed pay for all hours worked and failed to provide employees with legally compliant meal and rest periods. Based on these allegations, Plaintiffs assert claims against Defendant for failure to pay minimum and straight time wages, failure to pay overtime wages, failure to provide meal periods, failure to authorize and permit rest periods, failure to timely pay all final wages at termination, failure to provide accurate itemized wage statements, failure to reimburse business expenses, unfair business practices, and civil penalties under PAGA.

4. On October 30, 2020 Plaintiff Hernandez filed a putative wage-and-hour class action complaint against Defendant for: (1) failure to pay minimum and straight time wages (Labor Code §§ 204, 1194, 1194.2, and 1197); (2) failure to pay overtime wages (Labor Code §§ 1194 and 1198); (3) failure to provide meal periods (Labor Code §§ 226.7 and 512); (4) failure to authorize and permit rest periods (Labor Code §§ 226.7); (5) failure to pay final wages at termination (Labor Code § 201-203); (6) failure to provide accurate itemized wage statements

(Labor Code § 226); (7) failure to indemnify employees for expenditures (Labor Code § 2802); and (8) unfair business practices (Business and Professions Code § 17200, *et seq.*). On November 19, 2020, Plaintiff Hernandez also sent a notice to Defendant and the California Labor & Workforce Development Agency (“LWDA”) alleging similar wage and hour violations pursuant to the PAGA.

5. On May 7, 2021, Plaintiff Hernandez filed a First Amended Class & Representative Action Complaint, which added a claim for civil penalties under the PAGA and modified the starting date for the class period to January 16, 2019 in light of a prior wage-and-hour class action settlement involving Providence Little Company of Mary Foundation, which provided releases for hourly-paid, non-exempt employees of Facey through January 15, 2019. On April 7, 2021, Plaintiff Hernandez dismissed Defendant Facey Medical Group from this action. On August 25, 2022, Plaintiff Hernandez filed a motion for class certification.

6. On August 4, 2023, Plaintiff Hernandez filed a Joint Stipulation for Leave to File Second Amended Complaint, adding Plaintiffs Rivera and Pourmanafy as plaintiffs and class representatives to the current action.

DISCOVERY, INVESTIGATION, AND SETTLEMENT

7. Following the Initial Status Conference, Plaintiff propounded formal written discovery and conducted multiple depositions of Defendant’s Persons Most Knowledgeable. Defendant also produced a sample of timekeeping and pay records for the class members, which included time records and corresponding pay records for approximately 25% of the proposed class. Defendant also provided documents of its wage and hour policies and practices during the class period and information regarding the total number of current and former employee. After Plaintiff filed the motion for class certification, the Parties agreed to stay briefing and the hearing date of the motion for class certification in exchange for participating in private mediation and a further exchange of informal discovery.

8. After reviewing documents regarding Defendant’s wage and hour policies and practices, analyzing Defendant’s timekeeping and payroll records, and interviewing Class Members, Class Counsel was able to evaluate the probability of class certification, success on the

merits, and Defendant’s maximum monetary exposure for all claims. Class Counsel also investigated the applicable law regarding the claims and defenses asserted in the litigation. Class Counsel reviewed these records and prepared a damage analysis prior to mediation. Plaintiffs also retained the services of several experts who provided their opinions and reports in support of Plaintiffs’ claims. This extensive investigation and discovery allowed Class Counsel to act intelligently and effectively in negotiating the Settlement.

9. On January 9, 2023, the parties participated in private mediation with experienced class action mediator David Phillips, Esq. The mediation was conducted via Zoom. The settlement negotiations were at arm’s length and, although conducted in a professional manner, were adversarial. The parties went into the mediation willing to explore the potential for a settlement of the dispute, but each side was also prepared to litigate their position through trial and appeal if a settlement had not been reached. After extensive negotiations and discussions regarding the strengths and weaknesses of Plaintiffs’ claims and Defendant’s defenses, the mediator issued a mediator’s proposal that the Parties ultimately accepted approximately one week later. The Parties subsequently negotiated and drafted a long-form agreement, the material terms of which are encompassed within the Settlement Agreement. Attached as **Exhibit 1** is a true and correct copy of the Class Action and PAGA Settlement Agreement and Class Notice (“Settlement” or “Settlement Agreement”).

10. Class Counsel has conducted a thorough investigation into the facts of this case. Based on the foregoing discovery and their own independent investigation and evaluation, Class Counsel is of the opinion that the Settlement is fair, reasonable, and adequate and is in the best interests of the Settlement Class Members in light of all known facts and circumstances, the risk of significant delay, the defenses that could be asserted by Defendant both to certification and on the merits, trial risk, and appellate risk.

11. The settlement obviates the significant risk that this Court may deny certification of all or some of Plaintiffs’ claims. While Plaintiffs are confident in the merits of their claims, a legitimate controversy exists as to each cause of action. Plaintiffs also recognize that proving the amount of wages due to each class member would be an expensive, time-consuming, and uncertain

1 proposition. Furthermore, even if Plaintiffs obtained certification of all or some of the claims,
2 continued litigation would be expensive, involving a trial and possible appeals, and would
3 substantially delay and reduce any recovery by the class.

4 12. The Court granted Plaintiffs' Motion for Preliminary Approval of the Settlement on
5 October 30, 2023. The deadline for class members to opt out or object to the Settlement was
6 February 5, 2024. The reaction of the Class to the settlement has been overwhelmingly positive.
7 Indeed, as of the filing of this Motion, no Class Member has opted out of the settlement, and no
8 Class Member has objected to the settlement.

9 13. The proposed Settlement Agreement was provided to the LWDA in advance of
10 Plaintiffs filing their Motion for Preliminary Approval.

11 ENHANCEMENT AWARDS FOR PLAINTIFFS ARE REASONABLE

12 14. Class Counsel represent that Plaintiffs devoted a great deal of time and work
13 assisting counsel in the case, communicated with counsel very frequently for litigation and to
14 prepare for mediation, and were frequently in contact with Class Counsel during the mediation.
15 Plaintiffs' requested enhancement award is reasonable particularly in light of the substantial
16 benefits Plaintiffs generated for all class members.

17 15. Throughout this litigation, Plaintiffs, who are former employees of Defendant, have
18 cooperated immensely with my office and has taken many actions to protect the interests of the
19 class. Plaintiffs provided valuable information regarding unpaid overtime, meal period, and rest
20 period claims. Plaintiffs also informed my office of developments and information relevant to this
21 action, participated in decisions concerning this action, made themselves available to answer
22 questions during the mediation, and provided my office with the names and contact information of
23 potential witnesses in this action. Before we filed this case, Plaintiff Hernandez provided my office
24 with several documents, including policy documents, and communications from Defendants
25 regarding the claims alleged in this action. Plaintiffs Rivera and Pourmanafy also provided
26 additional documents information in advance of mediation. The information and documentation
27 provided by Plaintiffs was instrumental in establishing the wage and hour violations alleged in this
28 action, and the recovery provided for in the Settlement Agreement would have been impossible to

1 obtain without Plaintiffs' participation. Plaintiff Hernandez has also had the longest and most
2 pivotal role in this case since she first filed the action in October 2020. Indeed, Plaintiff Hernandez
3 has remained in regular contact with my office through all stages of litigation and was actively
4 involved in the discovery process, during which she responded to multiple sets of discovery and
5 sat for an all-day deposition. She also has provided three declarations in this case, during both the
6 settlement process and the class certification briefing. Plaintiff Hernandez's extensive efforts in
7 this case are the reason why the Parties have agreed to request a service award on her behalf for
8 up to \$12,500.

9 16. At the same time, Plaintiffs faced many risks in adding themselves as the class
10 representatives in this matter. Plaintiffs faced actual risks with their future employment, as putting
11 themselves on public record in an employment lawsuit could also very well affect their likelihood
12 for future employment. Furthermore, as part of this settlement, Plaintiffs are executing a general
13 release of all claims against Defendant.

14 17. In turn, class members will now have the opportunity to participate in a settlement,
15 reimbursing them for alleged wage violations they may have never known about on their own or
16 been willing to pursue on their own. If these class members would have each tried to pursue their
17 legal remedies on their own, that would have resulted in each having to expend a significant amount
18 of their own monetary resources and time, which were obviated by Plaintiffs putting themselves
19 on the line on behalf of these other class members.

20 18. In the final analysis, this class action would not have been possible without the aid
21 of Plaintiffs, who put their own time and effort into this litigation, sacrificed the value of their own
22 individual claims, and placed themselves at risk for the sake of the class members. The requested
23 enhancement awards for Plaintiffs for their service as the class representatives and for their general
24 release of all individual claims is a relatively small amount of money when the time and effort put
25 into the litigation are considered and in comparison to enhancements granted in other class actions.
26 The requested incentive award is therefore reasonable to compensate Plaintiffs for their active
27 participation in this lawsuit. Indeed, in *Karl Adams, III, et al. v. MarketStar Corporation*, et al.,
28 No. 2:14-cv-02509-TLN-DB, a wage and hour class action alleging that class members were

misclassified as exempt outside salespersons, I was co-lead Class Counsel and helped negotiate a \$2.5 million class action settlement for 339 class members, and the court approved a \$25,000.00 class representative incentive award for each named plaintiff.

THE REQUEST FOR ATTORNEYS' FEES AND COSTS IS REASONABLE

19. The settlement provides for attorney's fees and costs to Class Counsel in an amount up to 33 and 1/3% of the Gross Settlement Amount, plus reasonable litigation expenses of up to \$50,000.00. The total current lodestar for Wilshire Law Firm, PLC is not less than the following:

Person	Role	Hours	Rate	Lodestar
Justin F. Marquez	Senior Partner (14+ years)	64	\$1,500	\$96,000
Benjamin H. Haber	Associate Attorney (7th Year)	154	\$800	\$123,200
Daniel J. Kramer	Associate Attorney (7th Year)	58	\$750	\$43,500
Arrash Fattahi	Associate Attorney (4th Year)	63	\$600	\$37,800
Bradford Smith	Law & Motion Attorney (2nd Year)	14	\$550	\$7,000
Min Jee Kim	Senior Paralegal	28	\$200	\$5,600
Rebecca Padilla	Paralegal	24	\$150	\$3,600
Total:		405		\$316,700

20. Class Counsel has spent over 405 hours litigating this Action to bring it to resolution, not including time which will be expended monitoring the administration of the settlement and distribution of funds to the Class Members. The efforts expended by Plaintiffs' counsel to achieve this result include, but are not limited to, the following:

- a. the investigation of the matter, including meeting with Plaintiffs, reviewing Defendant's policies, and requesting and reviewing Plaintiffs' time and pay records, personnel files, and exploring the corporate structure of Defendant;
- b. filing the Action;
- c. attending status conferences and meeting and conferring with Defendant regarding the case;
- d. drafting written formal discovery and responding to written discovery;

- e. meeting and conferring with Defendant regarding Plaintiff's discovery responses and Defendant's discovery responses;
- f. preparing for and appearing at Plaintiff Hernandez's deposition;
- g. conducting three depositions of Defendant's Persons Most Knowledgeable;
- h. meeting and conferring with Defendant regarding the production of pre-certification discovery documents, including the sampling of class member time and pay records;
- i. conferring with experts regarding the records produced by Defendant, and negotiating with opposing counsel regarding the parameters thereof;
- j. preparing a motion for class certification and supporting documents;
- k. meeting and conferring with Defendant regarding mediation, including an additional exchange of informal discovery beforehand;
- l. selecting a mediator and mediation date;
- m. analyzing the sampling with the aid of expert consultant and Plaintiffs to perform analyses of liability and exposure prior to attendance of the mediation in this matter;
- n. reviewing policy documents from Defendant and researching applicable defenses;
- o. preparation of a mediation brief and damages model for use at mediation;
- p. attendance at mediation;
- q. communicating with Plaintiffs who requested updates or other information regarding this matter;
- r. engaging in settlement negotiations, followed by finalizing and fully executing the settlement agreement;
- s. preparing the Motion for Preliminary Approval and supporting documents;
- t. preparing the supplemental briefing in support of the Motion for Preliminary Approval and conferring with Defendant regarding the same;
- u. communicating with class members who sought additional information regarding the settlement;
- v. communicating with the Settlement Administrator to ensure the Class Notice was properly distributed and engaging in extensive follow-up communications with the

Settlement Administrator regarding class members who sought additional information about the Settlement; and

w. preparing the instant Motion for Final Approval and supporting documents.

21. There are additional hours devoted by me (and by my colleagues) to this litigation that are not reflected in Class Counsel's request for attorney's fees.

22. We can provide additional billing records in the event the Court requests them, but would request the opportunity to redact attorney-client privileged information and any other privileged information.

23. I am informed and believe that the fee and costs provision is reasonable. The fee percentage requested is less than that charged by my office for most employment cases. My office invested significant time and resources into the case, with payment deferred to the end of the case, and then, of course, contingent on the outcome.

24. It is further estimated that my office will need to expend at least another 15 to 20 hours to monitor the process leading up to payments made to the class. My office also bears the risk of taking whatever actions are necessary if Defendant fails to pay.

25. The risk to my office has been very significant, particularly if we would not be successful in pursuing this class action. In that case, we would have been left with no compensation for all the time taken in litigating this case. Indeed, I have taken on a number of class action cases that have resulted in thousands of attorney hours being expended and ultimately having certification denied or the defendant company going bankrupt. The contingent risk in these types of cases is very real and they do occur regularly. Furthermore, we were precluded from focusing on, or taking on, other cases which could have resulted in a larger, and less risky, monetary gain.

26. Because most individuals cannot afford to pay for representation in litigation on an hourly basis, Wilshire Law Firm, PLC represents virtually all of its employment law clients on a contingency fee basis. Pursuant to this arrangement, we are not compensated for our time unless we prevail at trial or successfully settle our clients' cases. Because Wilshire Law Firm, PLC is taking the risk that we will not be reimbursed for our time unless our client settles or wins his or her case, we cannot afford to represent an individual employee on a contingency basis if, at the

1 end of our representation, all we are to receive is our regular hourly rate for services. It is essential
2 that we recover more than our regular hourly rate when we win if we are to remain in practice so
3 as to be able to continue representing other individuals in civil rights employment disputes.

4 27. As of the drafting of this motion, my office has incurred around \$32,169.81 in
5 expenses litigating this action, and we anticipate accruing additional costs up to Final Approval of
6 the Settlement. These expenses were reasonably necessary to the litigation and were actually
7 incurred by my office. We also anticipate additional costs in the amount of \$300.00, which
8 includes the costs for filing Plaintiffs' Motion for Final Approval, the distribution compliance
9 report, and appearing at the hearing. Accordingly, my office respectfully requests reimbursements
10 of \$32,469.81 in expenses, which should be reimbursed in full. Attached as Exhibit 2 is a list of
11 the costs and the categories of costs for the costs incurred in this case to date.

12 PLAINTIFF'S COUNSEL'S EXPERIENCE AND QUALIFICATIONS

13 28. Wilshire Law Firm, PLC was selected by Best Lawyers and U.S. News & World
14 Report as one of the nation's Best Law Firms for every year since 2020 and is comprised of over
15 70 attorneys and over 500 employees. Wilshire Law Firm, PLC is actively and continuously
16 practicing in data breach and consumer litigation, representing victims of data breaches in class
17 actions in both state and federal courts throughout California.

18 29. Wilshire Law Firm, PLC is qualified to handle this litigation because its attorneys
19 are experienced in litigating data breach class action cases. Wilshire Law Firm, PLC has handled,
20 and is currently handling, numerous data breach class action lawsuits, as well as numerous class
21 actions involving consumer rights and employee rights.

22 30. I graduated from the University of California, Los Angeles's College Honors
23 Program in 2004 with Bachelor of Arts degrees in History and Japanese, *magna cum laude* and *Phi*
24 *Beta Kappa*. As an undergraduate, I also received a scholarship to study abroad for one year at
25 Tokyo University in Tokyo, Japan. I received my Juris Doctor from Notre Dame Law School in
26 2008.

27 31. My practice is focused on advocating for the rights of consumers and employees in
28 class action litigation and appellate litigation. I am currently the primary attorney in charge of

litigating several class action cases in state and federal courts across the United States.

32. I have received numerous awards for my legal work. From 2017 to 2020, Super Lawyers selected me as a “Southern California Rising Star,” and from 2022 to 2024, I was selected as a “Southern California Super Lawyer.” I was selected as one of the “Best Lawyers in America” in 2023 and 2024. In 2016 and 2017, the National Trial Lawyers selected me as a “Top 40 Under 40” attorney. I am also rated 10.0 (“Superb”) by Avvo.com.

33. I am on the California Employment Lawyers Association (“CELA”)’s Wage and Hour Committee and Mentor Committee, and I was selected to speak at CELA’s 2019 Advanced Wage & Hour Seminar on the topic of manageability of class actions and at CELA’s 2024 Advanced Wage & Hour Seminar on the topic of multiple cases against the same defendant. Since 2013, I have actively mentored young attorneys through CELA’s mentorship program.

34. I am also a past member of the Consumer Attorneys of California (“CAOC”). In 2020, I was selected for a position on CAOC’s Board of Directors. I am also a past member of CAOC’s Diversity Committee, and I helped assist the CAOC in defeating bills that harm employees. Indeed, I recently helped assist Jacqueline Serna, Esq., Legislative Counsel for CAOC, in defeating AB 443, which proposed legislation that sought to limit the enforceability of California Labor Code § 226.

35. As the attorney responsible for day-to-day management of this matter at the Wilshire Law Firm, PLC, I have over fourteen years of experience with litigating wage and hour class actions. Over the last fourteen years, I have managed and assisted with the litigation and settlement of several wage and hour class actions. In those class actions, I performed similar tasks as those performed in the course of prosecuting this action. My litigation experience includes:

- a. I served as lead or co-lead in negotiating class action settlements worth over \$10 million in gross recovery to class members for each year since 2020, including over \$37.5 million in 2022 and over \$75 million in 2023.
- b. I lead a team of attorneys that successfully obtained class certification of meal period, rest period, and related derivative claims on April 5, 2024 in *Aguilar-Flores v. Javier’s CC LLC*, Los Angeles Superior Court No. 19STCV36438

(Hon. Elihu M. Berle).

- c. I was part of the team of attorneys that prevailed in *Moore v. Centrelake Medical Group, Inc.* (2022) 83 Cal.App.5th 515, the first California appellate decision in a data breach class action holding that consumer plaintiffs adequately alleged injury in fact under the benefit of the bargain theory and monitoring-costs theory.
- d. In 2022, Top Verdict recognized Wilshire Law Firm and myself for having one case in the Top 20 Labor & Employment Settlements (including number 19 for the \$4.1 million settlement in The FPI Management Wage and Hour Cases) and four additional cases in the Top 50 Labor & Employment Settlements (numbers 36, 39, 41, and 49.)
- e. In 2021, Top Verdict recognized Wilshire Law Firm and myself for having one case in the Top 20 Labor & Employment Settlements in 2021 (including number 19 for the \$1.6 million settlement in *Moreno v. Pretium Packaging, L.L.C*) and four additional cases in the Top 50 Labor & Employment Settlements in 2021 (numbers 27, 30, 33, and 37).
- f. To my knowledge, I am the only attorney to appear on each of the following Top Verdict lists for 2018 in California: Top 20 Civil Rights Violation Verdicts, Top 20 Labor & Employment Settlements, and Top 50 Class Action Settlements.
- g. As lead counsel, on April 29, 2021, I prevailed against CVS Pharmacy, Inc. by winning class certification on behalf of hundreds of thousands of consumers for misleading advertising claims in *Joseph Mier v. CVS Pharmacy, Inc.*, U.S. Dist. Ct. C.D. Cal. no. SA CV 20-1979-DOC-(ADSx).
- h. As lead counsel, I prevailed against Bank of America by: winning class certification on behalf of thousands of employees for California Labor Code violations; defeating appellate review of the court's order certifying the class; defeating summary judgment; and defeating a motion to dismiss. (*Frausto v. Bank of America, N.A.* (N.D. Cal. 2019) 334 F.R.D. 192, 2020 WL 1290302 (9th

1 Cir. Feb. 27, 2020), 2019 WL 5626640 (N.D. Cal. Oct. 31, 2019), 2018 W.L.
2 3659251 (N.D. Cal. Aug. 2, 2018).). The decision certifying the class in *Frausto*
3 is also discussed in Class Certification Under Fed. R. Civ. P. 23 in Action by
4 Information Technology or Call Center Employees for Violation of State Law
5 Wage and Hour Rules, 35 A.L.R. Fed. 3d Art. 8.

- 6 i. I was the primary author of the class certification and expert briefs in *ABM*
7 *Industries Overtime Cases* (2017) 19 Cal.App.5th 277, a wage and hour class
8 action for over 40,000 class members for off-the-clock, meal period, split shift,
9 and reimbursement claims. *ABM Industries Overtime Cases* is the first
10 published California appellate authority to hold that an employer’s “auto-deduct
11 policy for meal breaks in light of the recordkeeping requirements for California
12 employers is also an issue amenable to classwide resolution.” (*Id.* at p. 310.)¹
13 Notably, the Court of Appeal also held that expert analysis of timekeeping
14 records can also support the predominance requirement for class certification.
15 (*Id.* at p. 310-11.) In 2021, the case settled for \$140 million, making it one of
16 the largest ever wage and hour class action settlements for hourly-paid
17 employees in California.
- 18 j. I briefed, argued, and won *Yocupicio v. PAE Group, LLC* (9th Cir. 2015) 795
19 F.3d 1057. The Ninth Circuit ruled in my client’s favor and held that non-class
20 claims under California’s Private Attorney Generals Act (“PAGA”) cannot be
21 used to calculate the amount in controversy under the Class Action Fairness Act
22 (“CAFA”). This case is cited in several leading treatises such as Wright &
23 Miller’s Federal Practice & Procedure, and Newberg on Class Actions. In
24 October 2016, the U.S. Supreme Court denied review of a case that primarily
25 concerned Yocupicio. That effort was led by Theodore J. Boutsous, who

26
27 ¹ As a California district court observed before the *ABM Industries Overtime* decision,
28 “[t]he case law regarding certification of auto-deduct classes is mixed.” (*Wilson v. TE Connectivity*
Networks, Inc. (N.D. Cal. Feb. 9, 2017) No. 14-CV-04872-EDL, 2017 WL 1758048, *7.)

brought the cert petition, with amicus support from a brief authored by Andrew J. Pincus.² Considering that leading Supreme Court practitioners from the class action defense bar were very motivated in undermining Yocupicio case, but failed, this demonstrates the national importance of the Yocupicio decision.

- k. On December 13, 2018, the United States District Court granted final approval of the \$2,500,000 class action settlement in *Mark Brulee, et al. v. DAL Global Services, LLC* (C.D. Cal. Dec. 13, 2018) No. CV 17-6433 JVS(JCGx), 2018 WL 6616659 in which I served as lead counsel. In doing so, the Court found: “Class Counsel’s declarations show that the attorneys are experienced and successful litigators.” (Id. at p. *10.)
- l. *Gasio v. Target Corp.* (C.D. Cal. Sep. 12, 2014) 2014 U.S. Dist. LEXIS 129852, a reported decision permitting class-wide discovery even though the employer has a lawful policy because “[t]he fact that a company has a policy of not violating the law does not mean that the employees follow it, which is the issue here.” The court also ordered Defendants to pay for the cost of *Belaire-West* notice.
- m. In 2013, I represented a whistleblower that reported that his former employer was defrauding the State of California with the help of bribes to public employees. The case, a false claims (qui tam) action, resulted in the arrest and criminal prosecution of State of California employees by the California Attorney General’s Office.
- n. In 2013, I was part of a team of attorneys that obtained conditional certification for over 2,000,000 class members in a federal labor law case for misclassification of independent contractors that did crowdsourced work on the Internet, *Otey v. CrowdFlower, Inc.*, N.D. Cal. Case No. 12-cv-05524-JST (MEJ), resulting in the following pro-plaintiff reported decisions:

² <http://www.chamberlitigation.com/cases/abm-industries-inc-v-castro>.

- 1) 2013 U.S. Dist. LEXIS 151846 (N.D. Cal. Oct. 22, 2013) (holding that an unaccepted Rule 68 offer doesn't moot plaintiff's claims, and granting plaintiff's motion to strike Defendants' affirmative defenses based on *Twombly/Iqbal*).
- 2) 2013 U.S. Dist. LEXIS 122007 (N.D. Cal. Aug. 27, 2013) (order granting conditional collective certification).
- 3) 2013 U.S. Dist. LEXIS 95687 (N.D. Cal. July 8, 2013) (affirming the magistrate judge's discovery ruling which held that "evidence of other sources of income is irrelevant to the question of whether a plaintiff is an employee within the meaning of the FLSA").
- 4) 2013 U.S. Dist. LEXIS 91771 (N.D. Cal. June 20, 2013) (granting broad discovery because "an FLSA plaintiff is entitled to discovery from locations where he never worked if he can provide some evidence to indicate company-wide violations").

o. From 2012 to 2013, I was part of a team of attorneys that obtained class certification for over 60,000 class members for off-the-clock claims, *Linares v. Securitas Security Services USA, Inc.*, Los Angeles Superior Court No. BC416555. We also successfully opposed subsequent appeals to the California Court of Appeal and California Supreme Court.

36. Benjamin H. Haber is a seventh-year Associate Attorney at Wilshire Law Firm. His current hourly rate for this case is \$800. He graduated from the University of California, Los Angeles, with a Bachelor of Arts in Political Science, and received his Juris Doctor from the University of California, Hastings College of the Law in 2016. During law school, he was a member of the executive board for the *Hastings Law Journal* and a student mediator at the San Francisco Superior Court, Small Claims Division. He was admitted to practice law in the State of California in 2017. Since graduating from law school, he has focused his legal work primarily on wage-and-hour litigation and has helped obtain dozens of seven-figure settlements on behalf of tens of thousands of workers in California. He was also selected as a "Southern California Rising

Star” in 2024.

37. Daniel J. Kramer is a seventh-year Associate Attorney at Wilshire Law Firm, PLC. He was admitted to practice law in the State of California and the Central, Eastern, and Northern Districts of California. He graduated from Stanford University with a Bachelor of Arts in History and Political Science, and received his Juris Doctor from Loyola Law School, Los Angeles in 2016. During law school, he was a research editor for the Loyola of Los Angeles International and Comparative Law Review. Before joining Wilshire Law Firm, he practiced briefly at a firm that focused on municipal law and code enforcement and then moved to a respected plaintiff-side firm to practice wage and hour class action litigation. He has several years of work experience litigating wage and hour class actions. His current hourly rate for this case is \$750.

38. Arrash T. Fattahi is a fourth-year Associate Attorney at Wilshire Law Firm, PLC. He was admitted to practice law in the State of California and the Central and Southern Districts of California in January 2021. Arrash graduated from the University of California, Los Angeles, with a Bachelor of Arts in Political Science, *summa cum laude*. He received his Juris Doctor from The George Washington University Law School. During law school, he was a member of the student editorial board for the *Federal Circuit Bar Journal*. Since January 2021, his practice has mainly been focused on wage and hour class action litigation. His current contingent billing rate for this case is \$600 per hour.

39. Bradford Smith is a Law and Motion Attorney at Wilshire Law Firm. He graduated from the University of California, Irvine with a Bachelor of Arts in History and received his Juris Doctor from Loyola Law School, Los Angeles in 2022. He was admitted to practice law in the State of California in 2022. Before joining Wilshire Law Firm, he worked at a law firm specializing in insurance defense litigation. His focus now is on wage and hour class action litigation. His current contingent billing rate for this case is \$500 per hour.

40. Min Jee Kim is a Senior Paralegal at Wilshire Law Firm with eleven years of experience working at law firms, including over five years of experience working on class action cases. She is a graduate of the University of California, San Diego with a Bachelor’s of Arts degree in Economics. Her current contingent billing rate for this case is \$200 per hour.

41. Rebecca Padilla is a Paralegal at Wilshire Law Firm with six years of experience working at law firms, including over two years of experience working on class action cases. She is a graduate of the California State University, Northridge with a Bachelor of Science degree in Business Administration – Business Law. Her current contingent billing rate for this case is \$150 per hour.

42. My current contingent billing rate of \$1,500 per hour is consistent with my actual billing rate for paid legal industry consulting services, my practice area, lead appellate experience in the Ninth Circuit Court of Appeals, numerous awards received, legal market and accepted hourly rates:

- a. I have been paid for legal industry consulting services at \$1,500 per hour by Gerson Lehrman Group (GLG), a company that provides financial information and advises investors and consultants with business clients seeking expert advice. GLG is one of the largest companies that provides expert consulting services. GLG's clients include corporations, hedge funds, private equity firms, and consulting firms. I have worked with GLG on numerous occasions at a rate of \$1,500 per hour, including on three recent occasions in October and November of 2023.
- b. On January 11, 2024, the Hon. Laurel Beeler of the United States District Court, Northern District of California approved my \$1,500 hourly rate when she granted final approval of the class action settlement in *Suarez v. Bank of America, N.A.* (N.D. Cal. Jan. 11, 2024), No. 18-cv-01202-LB, 2024 WL150721, *3 ("As for the lodestar cross-check, the billing rates are normal and customary for timekeepers with similar qualifications and experience in the relevant market.")
- c. My \$1,500 hourly rate was approved by many California state courts:
 - 1) On December 8, 2023, the Hon. Marcella O. McLaughlin of the San Diego County Superior Court approved my \$1,500 hourly rate when she granted final approval of the class action settlement in *Payabyab v. Bridge Hospice, LLC*, Case No. 7-2021-00046218-CU-

OE-CTL.

- 2) On January 11, 2024, the Hon. Harold Hopp of the Riverside County Superior Court approved my \$1,500 hourly rate when he granted final approval of the class action settlement in *Gutierrez v. Next Level Door & Millwork, Inc.*, Case No. CVRI2105455.
 - 3) On January 19, 2024, the Hon. Lauri A. Damrell of the Sacramento County Superior Court approved my \$1,500 hourly rate when she granted final approval of the class action settlement in *Sunshine Retirement Wage and Hour Cases*, Case No. JCCP 5247.
 - 4) On January 26, 2024, the Hon. Loren G. Freestone of the San Diego Superior Court approved my \$1,500 hourly rate when he granted final approval of the class action settlement in *Lupercio v. Western CNC, Inc.*, Case No. 37-2021-00010314-CU-OE-CTL.
 - 5) On February 1, 2024, the Hon. Joseph T. Ortiz of the San Bernardino Court approved by \$1,500 hourly rate when he granted final approval of the class action settlement in *Jackson, et al. v. Apple Valley Communications, Inc.*, et al., Case No. CIVSB2124721.
 - 6) On February 2, 2024, the Hon. Harold Hopp of the Riverside County Superior Court approved by \$1,500 hourly rate when he granted final approval of the class action settlement in *Barrera v. Paradise Chevrolet Cadillac*, Case No. CVSW2107199.
- d. On May 6, 2022, the Hon. Jay A. Garcia-Gregory of the United States District Court in Puerto Rico approved my \$850 hourly rate when he granted final approval of the class action settlement in *Serrano v. Inmediata Corp.*, No. 3:19-cv-01811-JAG, Dkt. 57 (U.S. Dist. Ct. P.R. May 6, 2022).
 - e. On September 9, 2021, the Hon. Peter Wilson of the Orange County Superior Court approved my \$800 hourly rate when he granted final approval of the class

1 action settlement in *Ricardo Campos Hernandez v. Adams Iron Co., Inc.*, No.
2 30-2019-01066522-CU-OE-CXC.

3 f. On August 6, 2021, the Hon. Stanley Blumenfeld, Jr. of the United States
4 District Court granted final approval of the \$1,600,000 class action settlement
5 in *Carlos Moreno v. Pretium Packaging, Inc.* (C.D. Cal. Aug. 6, 2021) No. 8:19-
6 cv-02500-SB-DFM, 2021 WL 3673845 in which I served as lead counsel. In
7 doing so, the Court approved my then \$750 hourly rate after finding it was
8 “reasonable, given the qualifications of the attorneys who worked on this
9 matter.” (*Id.* at p. *3.)

10 g. On January 19, 2021, the Hon. Elihu M. Berle of the Los Angeles County
11 Superior Court approved my \$750 hourly rate when he granted final approval of
12 the class action settlement in *Faye Zhang v. Richemont North America, Inc.*,
13 Case No. 19STCV32396

14 43. The reasonableness of my firm’s hourly rates is also supported by several surveys
15 of legal rates, including the following:

16 a. The 2022 Real Rate Report survey compiled by Wolters Kluwer, which presents the
17 real market rates of Los Angeles area attorneys who practice litigation. For that
18 category, the third quartile 2022 rate was \$1,045 per hour for partners and \$855 for
19 associates. Likewise, page 32 of the Report describes the rates charged by 183 Los
20 Angeles partners with “21 or more years of experience” and “Fewer than 21 years.”
21 For those categories, the third quartile Los Angeles partner rate in 2022 were \$1,133
22 per hour for 21 or more years and \$1,075 for attorneys with fewer than 21 years. A
23 true and correct copy of portions of the 2022 Real Rate Report is attached hereto as
24 **Exhibit 3.**

25 b. In an article entitled “Big Law Rates Topping \$2,000 Leave Value ‘In Eye of
26 Beholder,’” written by Roy Strom and published by Bloomberg Law on June 9,
27 2022, the author describes how Big Law firms have crossed the \$2,000-per hour
28 rate. The article also notes that law firm rates have been increasing by just under

3% per year. A true and correct copy of this article is attached hereto as **Exhibit 4**.

I declare under penalty of perjury under the laws of the State of California and the United States that the foregoing is true and correct.

Executed on April 5, 2024, in Los Angeles, California.


Justin F. Marquez

Exhibit 1

SHEPPARD, MULLIN, RICHTER & HAMPTON LLP
A Limited Liability Partnership

Including Professional Corporations

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Attorneys for Plaintiff

SUPERIOR COURT OF THE STATE OF CALIFORNIA

COUNTY OF LOS ANGELES

LAUREN FLETCHER HERNANDEZ,
individually, and on behalf of all others
similarly situated,

Plaintiff,

v.

FACEY MEDICAL FOUNDATION, a
corporation; FACEY MEDICAL GROUP, a
corporation; and DOES 1 through 10,
inclusive,

Defendants.

Case No.: 20STCV41624

Assigned For All-Purposes To:
Hon. Carolyn B. Kuhl, Dept. 12

STIPULATION AND SETTLEMENT OF CLASS ACTION AND PRIVATE ATTORNEYS GENERAL ACT REPRESENTATIVE CLAIMS

Complaint filed: October 30, 2020

FAC filed: May 7, 2021

Trial date: Not set

1 This Class Action and PAGA Settlement Agreement (“Agreement”) is made by and
2 between plaintiff Lauren Fletcher Hernandez (“Plaintiff”) and defendant Facey Medical
3 Foundation (“Defendant”). The Agreement refers to Plaintiff and Defendant collectively as
4 “Parties,” or individually as “Party.”

5 **I. Definitions.**

6 The following definitions are applicable to this Settlement Agreement. Definitions
7 contained elsewhere in this Settlement Agreement will also be effective:

8 1.1. “Action” means the Plaintiffs’ lawsuit alleging wage and hour violations
9 against Defendant captioned Lauren Fletcher Hernandez v. Facey Medical Foundation et al.,
10 LASC Case No. 20STCV41624, initiated on October 30, 2020 and pending in Superior Court of
11 the State of California, County of Los Angeles.

12 1.2. “Administrator” means Apex Class Action, the neutral entity the Parties have
13 agreed to appoint to administer the Settlement.

14 1.3. “Administration Expenses Payment” means the amount the Administrator will
15 be paid from the Gross Settlement Amount to reimburse its reasonable fees and expenses in
16 accordance with the Administrator’s “not to exceed” bid submitted to the Court in connection with
17 Preliminary Approval of the Settlement.

18 1.4. “Aggrieved Employee” means a person employed in California by Defendant
19 as hourly non-exempt employees during the PAGA Period.

20 1.5. “Class” means all persons employed by Defendant in California as hourly non-
21 exempt employees during the Class Period.

22 1.6. “Class Counsel” means Justin F. Marquez, Benjamin H. Haber, Daniel J.
23 Kramer, and Arrash T. Fattahi of Wilshire Law Firm.

24 1.7. “Class Counsel Fees Payment” and “Class Counsel Litigation Expenses
25 Payment” mean the amounts allocated to Class Counsel for reimbursement of reasonable
26 attorneys’ fees and expenses, respectively, incurred to prosecute the Action.

27 1.8. “Class Data” means Class Member identifying information in Defendant’s
28 possession including the Class Member’s name, last-known mailing address, Social Security

1 number, and number of Class Period Workweeks and PAGA Pay Periods.

2 1.9. "Class Member" or "Settlement Class Member" means a member of the Class,
3 as either a Participating Class Member or Non-Participating Class Member (including a Non-
4 Participating Class Member who qualifies as an Aggrieved Employee).

5 1.10. "Class Member Address Search" means the Administrator's investigation and
6 search for current Class Member mailing addresses using all reasonably available sources,
7 methods and means including, but not limited to, the National Change of Address database, skip
8 traces, and direct contact by the Administrator with Class Members.

9 1.11. "Class Notice" means the COURT APPROVED NOTICE OF CLASS
10 ACTION SETTLEMENT AND HEARING DATE FOR FINAL COURT APPROVAL, to be
11 mailed to Class Members in English in the form, without material variation, attached as Exhibit A
12 and incorporated by reference into this Agreement.

13 1.12. "Class Period" means the period from January 16, 2019 to end on the date of
14 Preliminary Approval, or April 10, 2023, whichever occurs first.

15 1.13. "Class Representatives" means the named Plaintiffs in the operative
16 complaint in the Action seeking Court approval to serve as Class Representatives.

17 1.14. "Class Representative Service Payment" means the payment to the Class
18 Representatives for initiating the Action and providing services in support of the Action.

19 1.15. "Court" means the Superior Court of California, County of Los Angeles.

20 1.16. "Defense Counsel" means Derek Havel, Matthew Tobias, Tyler Johnson, and
21 Chenxi "Abby" Lu of Sheppard, Mullin, Richter & Hampton LLP.

22 1.17. "Effective Date" means the date by when both of the following have
23 occurred:

24 (a) the Court enters a Judgment on its Order Granting Final Approval of the
25 Settlement; and (b) the Judgment is final. The Judgment is final as of the latest of the following
26 occurrences: (a) if no Participating Class Member objects to the Settlement, the day the Court
27 enters Judgment; (b) if one or more Participating Class Members objects to the Settlement, the day
28 after the deadline for filing a notice of appeal from the Judgment; or if a timely appeal from the

1 Judgment is filed, the day after the appellate court affirms the Judgment and issues a remittitur.

2 1.18. "Final Approval" means the Court's order granting final approval of the
3 Settlement.

4 1.19. "Final Approval Hearing" means the Court's hearing on the Motion for Final
5 Approval of the Settlement.

6 1.20. "Final Judgment" means the Judgment Entered by the Court upon Granting
7 Final Approval of the Settlement.

8 1.21. "Gross Settlement Amount" means \$ \$750,000.00 which is the total amount
9 Defendant agrees to pay under the Settlement except as provided in Paragraph 9 below. The
10 Gross Settlement Amount will be used to pay Individual Class Payments, Individual PAGA
11 Payments, the LWDA PAGA Payment, Class Counsel Fees, Class Counsel Expenses, Class
12 Representative Service Payment and the Administrator's Expenses.

13 1.22. "Individual Class Payment" means the Participating Class Member's pro rata
14 share of the Net Settlement Amount calculated according to the number of Workweeks worked
15 during the Class Period.

16 1.23. "Individual PAGA Payment" means the Aggrieved Employee's pro rata share
17 of 25% of the PAGA Penalties calculated according to the number of PAGA Pay Periods worked
18 during the PAGA Period.

19 1.24. "Judgment" means the judgment entered by the Court based upon the Final
20 Approval.

21 1.25. "LWDA" means the California Labor and Workforce Development Agency,
22 the agency entitled, under Labor Code section 2699, subd. (i).

23 1.26. "LWDA PAGA Payment" means the 75% of the PAGA Penalties paid to the
24 LWDA under Labor Code section 2699, subd. (i).

25 1.27. "Net Settlement Amount" means the Gross Settlement Amount, less the
26 following payments in the amounts approved by the Court: Individual PAGA Payments, the
27 LWDA PAGA Payment, Class Representative Service Payment, Class Counsel Fees Payment,
28 Class Counsel Litigation Expenses Payment, and the Administration Expenses Payment. The

1 remainder is to be paid to Participating Class Members as Individual Class Payments.

2 1.28. “Non-Participating Class Member” means any Class Member who opts out of
3 the Settlement by sending the Administrator a valid and timely Request for Exclusion.

4 1.29. “PAGA Pay Period” means any Pay Period during which an Aggrieved
5 Employee worked for Defendant for at least one day during the PAGA Period.

6 1.30. “PAGA Period” means the period from October 30, 2019 to Preliminary
7 Approval, or April 10, 2023, whichever occurs first.

8 1.31. “PAGA” means the Private Attorneys General Act (Labor Code §§ 2698. et
9 seq.).

10 1.32. “PAGA Notice” means Plaintiff’s November 19, 2020 letter to Defendant and
11 the LWDA providing notice pursuant to Labor Code section 2699.3, subd.(a).

12 1.33. “PAGA Penalties” means the total amount of PAGA civil penalties to be paid
13 from the Gross Settlement Amount, allocated 25% to the Aggrieved Employees (\$6,250.00) and
14 the 75% to LWDA (\$18,750.00) in settlement of PAGA.

15 1.34. “Participating Class Member” means a Class Member who does not submit a
16 valid and timely Request for Exclusion from the Settlement.

17 1.35. “Plaintiffs” means Lauren Fletcher Hernandez, Amanda Rivera, and Ilbret
18 Pourmanafy, the named plaintiffs in the Action.

19 1.36. “Preliminary Approval” means the Court’s Order Granting Preliminary
20 Approval of the Settlement.

21 1.37. “Preliminary Approval Order” means the proposed Order Granting
22 Preliminary Approval and Approval of PAGA Settlement.

23 1.38. “Released Class Claims” means the claims being released as described in
24 Paragraph 5.2 below.

25 1.39. “Released PAGA Claims” means the claims being released as described in
26 Paragraph 6.1 below.

27 1.40. “Released Parties” means: Defendant and each of its past, present and future
28 agents, employees, servants, officers, directors, partners, trustees, representatives, shareholders,

1 stockholders, attorneys, parents, subsidiaries, equity sponsors, related companies/corporations
2 and/or partnerships, divisions, assigns, predecessors, successors, insurers, consultants, service
3 providers, joint venturers, joint employers, co-employers, dual employers, alleged joint employers,
4 alleged co-employers, alleged dual employers, affiliates, alter-egos, and affiliated organizations,
5 and all of their respective past, present and future employees, directors, officers, agents, attorneys,
6 stockholders, fiduciaries, parents, subsidiaries, and assigns.

7 1.41. "Request for Exclusion" means a Class Member's submission of a written
8 request to be excluded from the Class Settlement signed by the Class Member.

9 1.42. "Response Deadline" means 45 days after the Administrator mails Notice to
10 Class Members and Aggrieved Employees, and shall be the last date on which Class Members
11 may: (a) fax, email, or mail Requests for Exclusion from the Settlement, or (b) fax, email, or mail
12 his or her Objection to the Settlement. Class Members to whom Notice Packets are resent after
13 having been returned undeliverable to the Administrator shall have an additional 14 calendar days
14 beyond the Response Deadline has expired.

15 1.43. "Settlement" means the disposition of the Action effected by this Agreement
16 and the Judgment.

17 1.44. "Workweek" means any week during which a Class Member worked for
18 Defendant for at least one day, during the Class Period.

19 **2. RECITALS.**

20 2.1. On October 30, 2020, Plaintiff Lauren Fletcher Hernandez commenced this
21 Action by filing a Complaint alleging causes of action against Defendant. On May 7, 2021,
22 Plaintiff Lauren Fletcher Hernandez filed a First Amended Complaint ("FAC"), which modified
23 the class period to January 16, 2019, to the present. Plaintiff's FAC asserts the following causes
24 of action against Defendant: (1) failure to pay minimum and straight time wages; (2) failure to
25 pay overtime wages; (3) failure to provide meal periods; (4) failure to authorize and permit rest
26 periods; (5) failure to timely pay final wages at termination; (6) failure to provide accurate
27 itemized wage statements; (7) failure to indemnify employees for expenditures; (8) unfair business
28 practices; and (9) civil penalties under the PAGA. In conjunction with this Settlement, Plaintiffs

1 will seek leave to file and file a Second Amended Complaint (“SAC”) to add Amanda Rivera and
2 Ilbret Pourmanafy as named class representatives. The SAC Complaint will be the operative
3 complaint in the Action (the “Operative Complaint” Complaint.”). Defendant denies the
4 allegations in the Operative Complaint, denies any failure to comply with the laws identified in in
5 the Operative Complaint and denies any and all liability for the causes of action alleged.

6 2.2. Pursuant to Labor Code section 2699.3, subd.(a), Plaintiff Lauren Fletcher
7 Hernandez gave timely written notice to Defendant and the LWDA by sending the PAGA Notice.

8 2.3. On January 9, 2023, the Parties participated in an all-day mediation presided
9 over by David Phillips, Esq., which led to this Agreement to settle the Action

10 2.4. Prior to mediation, Plaintiffs obtained, through formal discovery, Defendant’s
11 policies, and class members’ time and pay records. Plaintiff’s investigation was sufficient to
12 satisfy the criteria for court approval set forth in Dunk v. Foot Locker Retail, Inc. (1996) 48
13 Cal.App.4th 1794, 1801 and Kullar v. Foot Locker Retail, Inc. (2008) 168 Cal.App.4th 116, 129-
14 130 (“Dunk/Kullar”).

15 2.5. The Court has not granted class certification.

16 **3. MONETARY TERMS.**

17 3.1. Gross Settlement Amount. Except as otherwise provided by Paragraph 9
18 below, Defendant promises to pay \$750,000.00 and no more as the Gross Settlement Amount and
19 to separately pay any and all employer payroll taxes owed on the Wage Portions of the Individual
20 Class Payments. Defendant has no obligation to pay the Gross Settlement Amount (or any payroll
21 taxes) prior to the deadline stated in Paragraph 4.3 of this Agreement. The Administrator will
22 disburse the entire Gross Settlement Amount without asking or requiring Participating Class
23 Members or Aggrieved Employees to submit any claim as a condition of payment. None of the
24 Gross Settlement Amount will revert to Defendant.

25 3.2. Payments from the Gross Settlement Amount. The Administrator will make
26 and deduct the following payments from the Gross Settlement Amount, in the amounts specified
27 by the Court in the Final Approval:

28 3.2.1. To Plaintiffs: Class Representative Service Payments to the Class

1 Representatives of not more than \$12,500.00 to Lauren Fletcher Hernandez and not more than
2 \$5,000.00 to Amanda Rivera and Ilbret Pourmanafy (in addition to any Individual Class Payment
3 and any Individual PAGA Payment the Class Representative is entitled to receive as a
4 Participating Class Member). Defendant will not oppose Plaintiffs' request for a Class
5 Representative Service Payments that does not exceed this amount. As part of the motion for
6 Class Counsel Fees Payment and Class Litigation Expenses Payment, Plaintiffs will seek Court
7 approval for any Class Representative Service Payments no later than 16 court days prior to the
8 Final Approval Hearing. If the Court approves Class Representative Service Payments less than
9 the amount requested, the Administrator will retain the remainder in the Net Settlement Amount.
10 The Administrator will pay the Class Representative Service Payments using IRS Form 1099.
11 Plaintiffs assume full responsibility and liability for employee taxes owed on the Class
12 Representative Service Payments.

13 3.2.2. To Class Counsel: A Class Counsel Fees Payment of not more than 33 1/3%,
14 which is currently estimated to be \$250,000.00 and a Class Counsel Litigation Expenses Payment
15 of not more than \$50,000.00. Defendant will not oppose requests for these payments provided
16 that do not exceed these amounts. Plaintiffs and/or Class Counsel will file a motion for Class
17 Counsel Fees Payment and Class Litigation Expenses Payment no later than 16 court days prior to
18 the Final Approval Hearing. If the Court approves a Class Counsel Fees Payment and/or a Class
19 Counsel Litigation Expenses Payment less than the amounts requested, the Administrator will
20 allocate the remainder to the Net Settlement Amount. Released Parties shall have no liability to
21 Class Counsel or any other Plaintiffs' Counsel arising from any claim to any portion any Class
22 Counsel Fee Payment and/or Class Counsel Litigation Expenses Payment. The Administrator will
23 pay the Class Counsel Fees Payment and Class Counsel Expenses Payment using one or more IRS
24 1099 Forms. Class Counsel assumes full responsibility and liability for taxes owed on the Class
25 Counsel Fees Payment and the Class Counsel Litigation Expenses Payment and holds Defendant
26 harmless, and indemnifies Defendant, from any dispute or controversy regarding any division or
27 sharing of any of these Payments.

28 3.2.3. To the Administrator: An Administrator Expenses Payment not to exceed

1 \$20,000 except for a showing of good cause and as approved by the Court. To the extent the
2 Administration Expenses are less or the Court approves payment less than \$20,000, the
3 Administrator will retain the remainder in the Net Settlement Amount.

4 3.2.4. To Each Participating Class Member: An Individual Class Payment
5 calculated by (a) dividing the Net Settlement Amount by the total number of Workweeks worked
6 by all Participating Class Members during the Class Period and (b) multiplying the result by each
7 Participating Class Member's Workweeks.

8 3.2.4.1. Tax Allocation of Individual Class Payments. 33% of each Participating
9 Class Member's Individual Class Payment will be allocated to settlement of wage claims (the
10 "Wage Portion"). The Wage Portions are subject to tax withholding and will be reported on an
11 IRS W-2 Form. The remaining 67% of each Participating Class Member's Individual Class
12 Payment will be allocated to settlement of claims for interest and penalties (the "Non-Wage
13 Portion"). The Non-Wage Portions are not subject to wage withholdings and will be reported on
14 IRS 1099 Forms. Participating Class Members assume full responsibility and liability for any
15 employee taxes owed on their Individual Class Payment.

16 3.2.4.2. Effect of Non-Participating Class Members on Calculation of Individual
17 Class Payments. Non-Participating Class Members will not receive any Individual Class
18 Payments. The Administrator will retain amounts equal to their Individual Class Payments in the
19 Net Settlement Amount for distribution to Participating Class Members on a pro rata basis.

20 3.2.5. To the LWDA and Aggrieved Employees: PAGA Penalties in the amount of
21 \$25,000.00 will be paid from the Gross Settlement Amount, with 75% (\$18,750.00) allocated to
22 the LWDA PAGA Payment and 25% (\$6,250.00) allocated to the Individual PAGA Payments.

23 3.2.5.1. The Administrator will calculate each Individual PAGA Payment by (a)
24 dividing the amount of the Aggrieved Employees' 25% share of PAGA Penalties (\$6,250.00) by
25 the total number of PAGA Period Pay Periods worked by all Aggrieved Employees during the
26 PAGA Period and (b) multiplying the result by each Aggrieved Employee's PAGA Period Pay
27 Periods. Aggrieved Employees assume full responsibility and liability for any taxes owed on their
28 Individual PAGA Payment.

1 3.2.5.2. If the Court approves PAGA Penalties of less than the amount requested,
2 the Administrator will allocate the remainder to the Net Settlement Amount. The Administrator
3 will report the Individual PAGA Payments on IRS 1099 Forms.

4 **4. SETTLEMENT FUNDING AND PAYMENTS.**

5 4.1. Class Workweeks. Based on a review of its records to date, Defendant
6 estimates Class Members collectively worked a total of 194,000 Workweeks from January 16,
7 2019 through January 9, 2023.

8 4.2. Class Data. Not later than 15 days after the Court grants Preliminary Approval
9 of the Settlement, Defendant will deliver the Class Data to the Administrator, in the form of a
10 Microsoft Excel spreadsheet. To protect Class Members' privacy rights, the Administrator must
11 maintain the Class Data in confidence, use the Class Data only for purposes of this Settlement and
12 for no other purpose, and restrict access to the Class Data to Administrator employees who need
13 access to the Class Data to effect and perform under this Agreement. Defendant has a continuing
14 duty to immediately notify Class Counsel if it discovers that the Class Data omitted class member
15 identifying information and to provide corrected or updated Class Data as soon as reasonably
16 feasible. The Parties and their counsel will expeditiously use best efforts, in good faith, to
17 reconstruct or otherwise resolve any issues related to missing or omitted Class Data.

18 4.3. Funding of Gross Settlement Amount. Defendant shall fully fund the Gross
19 Settlement Amount, and also fund the amounts necessary to fully pay Defendant's share of payroll
20 taxes by transmitting the funds to the Administrator no later than 14 days after the Effective Date.

21 4.4. Payments from the Gross Settlement Amount. Within 14 days after Defendant
22 funds the Gross Settlement Amount, the Administrator will mail checks for all Individual Class
23 Payments, all Individual PAGA Payments, the LWDA PAGA Payment, the Administration
24 Expenses Payment, the Class Counsel Fees Payment, the Class Counsel Litigation Expenses
25 Payment, and the Class Representative Service Payments. Disbursement of the Class Counsel
26 Fees Payment, the Class Counsel Litigation Expenses Payment and the Class Representative
27 Service Payments shall not precede disbursement of Individual Class Payments and Individual
28 PAGA Payments.

1 4.4.1. The Administrator will issue checks for the Individual Class Payments and/or
2 Individual PAGA Payments and send them to the Class Members via First Class U.S. Mail,
3 postage prepaid. The face of each check shall prominently state the date (not less than 180 days
4 after the date of mailing) when the check will be voided. The Administrator will cancel all checks
5 not cashed by the void date. The Administrator will send checks for Individual Settlement
6 Payments to all Participating Class Members (including those for whom Class Notice was returned
7 undelivered). The Administrator will send checks for Individual PAGA Payments to all
8 Aggrieved Employees including Non-Participating Class Members who qualify as Aggrieved
9 Employees (including those for whom Class Notice was returned undelivered). The Administrator
10 may send Participating Class Members a single check combining the Individual Class Payment
11 and the Individual PAGA Payment. Before mailing any checks, the Settlement Administrator
12 must update the recipients' mailing addresses using the National Change of Address Database.

13 4.4.2. The Administrator must conduct a Class Member Address Search for all
14 other Class Members whose checks are returned undelivered without USPS forwarding address.
15 Within 7 days of receiving a returned check the Administrator must re-mail checks to the USPS
16 forwarding address provided or to an address ascertained through the Class Member Address
17 Search. The Administrator need not take further steps to deliver checks to Class Members whose
18 re-mailed checks are returned as undelivered. The Administrator shall promptly send a
19 replacement check to any Class Member whose original check was lost or misplaced, requested by
20 the Class Member prior to the void date.

21 4.4.3. For any Class Member whose Individual Class Payment check or Individual
22 PAGA Payment check is uncashed and cancelled after the void date, the Administrator shall
23 transmit the funds represented by such checks to the California Controller's Unclaimed Property
24 Fund in the name of the Class Member thereby leaving no "unpaid residue" subject to the
25 requirements of California Code of Civil Procedure Section 384, subd. (b).

26 4.4.4. The payment of Individual Class Payments and Individual PAGA Payments
27 shall not obligate Defendant to confer any additional benefits or make any additional payments to
28 Class Members (such as 401(k) contributions or bonuses) beyond those specified in this

1 Agreement.

2 **5. RELEASES OF CLAIMS.** Effective on the date when Defendant fully funds the entire Gross
3 Settlement Amount and funds all employer payroll taxes owed on the Wage Portion of the
4 Individual Class Payments, Plaintiff, Class Members, and Class Counsel will release claims
5 against all Released Parties as follows:

6 5.1 Plaintiffs' Release. Plaintiffs fully and finally release the Released Parties from
7 any and all claims, known and unknown, under federal, state and/or local law, statute, ordinance,
8 regulation, common law, or other source of law, including but not limited to claims arising from or
9 related to her employment with Defendant and her compensation while an employee of Defendant
10 ("Plaintiffs' Released Claims"). Plaintiffs' Released Claims include, but are not limited to, all
11 claims arising from or related to the Action. Plaintiffs' Released Claims include all claims for
12 unpaid wages, including, but not limited to, failure to pay minimum wages, straight time
13 compensation, overtime compensation, double-time compensation, and interest; the calculation of
14 the regular rate of pay; missed meal period and rest-period premiums, including failure to pay
15 premiums at the regular rate of compensation; reimbursement for all necessary business expenses;
16 payment for all hours worked, including off-the-clock work; wage statements; deductions; failure
17 to keep accurate records; unfair business practices; penalties, including, but not limited to, civil
18 penalties, statutory penalties, recordkeeping penalties, wage statement penalties, minimum-wage
19 penalties, and waiting-time penalties; and attorneys' fees and costs. Plaintiffs' Released Claims
20 include all claims arising under the California Labor Code (including, but not limited to, sections
21 90.5, 201, 202, 203, 204, 213, 218.5, 221, 223, 226, 226.3, 226.7, 510, 512, 558, 558.1, 1174,
22 1174.5, 1185, 1194, 1194.2, 1197, 1197.1, 1198, 1199, 2698 et seq., 2699 et seq., 2699.3, 2800,
23 and 2802); all claims arising under: the Wage Orders of the California Industrial Welfare
24 Commission; the PAGA; California Business and Professions Code section 17200, et seq.; the
25 California Civil Code, to include but not limited to, sections 3287, 3336 and 3294; California
26 Code of Civil Procedure § 1021.5; the California common law of contract; the FLSA, 29 U.S.C. §
27 201, et seq.; federal common law; and the Employee Retirement Income Security Act, 29 U.S.C. §
28 1001, et seq. ("ERISA"). Plaintiffs' Released Claims also include all claims for lost wages and

1 benefits, emotional distress, retaliation, punitive damages, and attorneys' fees and costs arising
2 under federal, state, or local laws for discrimination, harassment, retaliation, and wrongful
3 termination, such as, by way of example only, (as amended) 42 U.S.C. section 1981, Title VII of
4 the Civil Rights Act of 1964, the Americans With Disabilities Act, the Age Discrimination in
5 Employment Act, and the California Fair Employment and Housing Act; and the law of contract
6 and tort. This release excludes the release of claims not permitted by law.

7 Plaintiffs' Released Claims include all claims, whether known or unknown. Even
8 if Plaintiffs discover facts in addition to or different from those that they now know or believe to
9 be true with respect to the subject matter of Plaintiffs' Released Claims, those claims will remain
10 released and forever barred. Thus, Plaintiffs expressly waive and relinquish the provisions, rights
11 and benefits of section 1542 of the California Civil Code, which reads:

12 A general release does not extend to claims that the creditor or releasing party does
13 not know or suspect to exist in his or her favor at the time of executing the release and that, if
14 known by him or her, would have materially affected his or her settlement with the debtor or
15 released party.

16 Plaintiffs' Release does not extend to any claims or actions to enforce this
17 Agreement, or to any claims for vested benefits, unemployment benefits, disability benefits, social
18 security benefits, workers' compensation benefits that arose at any time, or based on occurrences
19 outside the Class Period.

20 5.2 Release by Participating Class Members:

21 All Participating Class Members, on behalf of themselves and their respective
22 former and present representatives, agents, attorneys, heirs, administrators, successors, and
23 assigns, release Released Parties from all claims asserted in the Action, arising from or related to
24 the facts and claims alleged in the Action, or that could have been raised in the Action based on
25 the facts and claims alleged, as amended. The Class Released Claims include all claims for unpaid
26 wages, including, failure to pay minimum wages, straight time compensation, overtime
27 compensation, double-time compensation, and interest; the calculation of the regular rate of pay;
28 missed meal period and rest-period premiums, including failure to pay premiums at the regular

1 rate of compensation; reimbursement for all necessary business expenses; payment for all hours
2 worked, including off-the-clock work; wage statements; deductions; failure to keep accurate
3 records; unfair business practices; penalties, including, but not limited to, civil penalties, statutory
4 penalties, recordkeeping penalties, wage statement penalties, minimum-wage penalties, and
5 waiting-time penalties; and attorneys' fees and costs; all claims related to the Released Claims
6 which are asserted in the Complaint or which could have been asserted based on the factual
7 allegations pled in the Complaint arising under: the California Labor Code (including, but not
8 limited to, sections 201, 202, 203, 204, 218.5, 226, 226.3, 226.7, 510, 512, 558, 558.1, 1174,
9 1174.5, 1194, 1194.2, 1197, 1197.1, 1198, and 2802), the Wage Order 5-2001 of the California
10 Industrial Welfare Commission; the PAGA; California Business and Professions Code
11 section 17200 based on the foregoing, *et seq.* Except as set forth in Section 5.1 of this Agreement,
12 Participating Class Members do not release any other claims, including claims for vested benefits,
13 wrongful termination, violation of the Fair Employment and Housing Act, unemployment
14 insurance, disability, social security, workers' compensation, or claims based on facts occurring
15 outside the Class Period.

16 5.3 Release by Non-Participating Class Members Who Are Aggrieved Employees:

17 All Non-Participating Class Members who are Aggrieved Employees are deemed to release, on
18 behalf of themselves and their respective former and present representatives, agents, attorneys,
19 heirs, administrators, successors, and assigns, the Released Parties from all claims for PAGA
20 penalties that were alleged, or reasonably could have been alleged, based on the facts stated in the
21 Operative Complaint, the PAGA Notice and ascertained in the course of the Action, including,
22 e.g., (a) any and all claims unpaid wages, including, failure to pay minimum wages, straight time
23 compensation, overtime compensation, double-time compensation, and interest; the calculation of
24 the regular rate of pay; missed meal period and rest-period premiums, including failure to pay
25 premiums at the regular rate of compensation; reimbursement for all necessary business expenses;
26 payment for all hours worked, including off-the-clock work; wage statements; deductions; failure
27 to keep accurate records; unfair business practices; penalties, including, but not limited to, civil
28 penalties, statutory penalties, recordkeeping penalties, wage statement penalties, minimum-wage

1 penalties, and waiting-time penalties; and attorneys' fees and costs.

2 **6. MOTION FOR PRELIMINARY APPROVAL.** The Parties agree to jointly prepare and file
3 a motion for preliminary approval ("Motion for Preliminary Approval") that complies with the
4 Court's current checklist for Preliminary Approvals.

5 6.1. Plaintiffs' Responsibilities. Plaintiffs will prepare and deliver to Defense
6 Counsel all documents necessary for obtaining Preliminary Approval, including: (i) a draft of the
7 notice, and memorandum in support, of the Motion for Preliminary Approval that includes an
8 analysis of the Settlement under Dunk/Kullar and a request for approval of the PAGA Settlement
9 under Labor Code Section 2699, subd. (f)(2)); (ii) a draft proposed Order Granting Preliminary
10 Approval and Approval of PAGA Settlement; (iii) a draft proposed Class Notice; (iv) a signed
11 declaration from the Administrator attaching its "not to exceed" bid for administering the
12 Settlement and attesting to its willingness to serve; competency; operative procedures for
13 protecting the security of Class Data; amounts of insurance coverage for any data breach,
14 defalcation of funds or other misfeasance; all facts relevant to any actual or potential conflicts of
15 interest with Class Members; and the nature and extent of any financial relationship with
16 Plaintiffs, Class Counsel or Defense Counsel; (v) a signed declaration from Plaintiffs confirming
17 willingness and competency to serve and disclosing all facts relevant to any actual or potential
18 conflicts of interest with Class Members, and/or the Administrator; (vi) a signed declaration from
19 Class Counsel attesting to their competency to represent the Class Members; its timely
20 transmission to the LWDA of all necessary PAGA documents (initial notice of violations (Labor
21 Code section 2699.3, subd. (a)), Operative Complaint (Labor Code section 2699, subd. (l)(1)), this
22 Agreement (Labor Code section 2699, subd. (l)(2)); (vii) a redlined version of the parties'
23 Agreement showing all modifications made to the Model Agreement ready for filing with the
24 Court; and (viii) all facts relevant to any actual or potential conflict of interest with Class Members
25 and/or the Administrator.

26 6.2. Responsibilities of Counsel. Class Counsel and Defense Counsel are jointly
27 responsible for expeditiously finalizing and filing the Motion for Preliminary Approval no later
28 than 30 days after the full execution of this Agreement; obtaining a prompt hearing date for the

1 Motion for Preliminary Approval; and for appearing in Court to advocate in favor of the Motion
2 for Preliminary Approval. Class Counsel is responsible for delivering the Court's Preliminary
3 Approval to the Administrator.

4 6.3. Duty to Cooperate. If the Parties disagree on any aspect of the proposed
5 Motion for Preliminary Approval and/or the supporting declarations and documents, Class
6 Counsel and Defense Counsel will expeditiously work together on behalf of the Parties by meeting
7 in person or by telephone, and in good faith, to resolve the disagreement. If the Court does not
8 grant Preliminary Approval or conditions Preliminary Approval on any material change to this
9 Agreement, Class Counsel and Defense Counsel will expeditiously work together on behalf of the
10 Parties by meeting in person or by telephone, and in good faith, to modify the Agreement and
11 otherwise satisfy the Court's concerns.

12 **7. SETTLEMENT ADMINISTRATION.**

13 7.1. Selection of Administrator. The Parties have jointly selected Apex Class
14 Action to serve as the Administrator and verified that, as a condition of appointment Apex Class
15 Action agrees to be bound by this Agreement and to perform, as a fiduciary, all duties specified in
16 this Agreement in exchange for payment of Administration Expenses. The Parties and their
17 Counsel represent that they have no interest or relationship, financial or otherwise, with the
18 Administrator other than a professional relationship arising out of prior experiences administering
19 settlements.

20 7.2. Employer Identification Number. The Administrator shall have and use its
21 own Employer Identification Number for purposes of calculating and remitting Employee Paid
22 Taxes to the state and federal tax authorities.

23 7.3. Qualified Settlement Fund. The Administrator shall establish a settlement
24 fund that meets the requirements of a Qualified Settlement Fund ("QSF") under US Treasury
25 Regulation section 468B-1.

26 7.4. Notice to Class Members.

27 7.4.1 No later than three (3) business days after receipt of the Class Data, the
28 Administrator shall notify Class Counsel that the list has been received and state the number of

1 Class Members, Aggrieved Employees, Workweeks, and PAGA Pay Periods in the Class Data.

2 7.4.2 Using best efforts to perform as soon as possible, and in no event later than
3 14 days after receiving the Class Data, the Administrator will send to all Class Members identified
4 in the Class Data, via first-class United States Postal Service (“USPS”) mail, the Class Notice,
5 substantially in the form attached to this Agreement as Exhibit A. The first page of the Class
6 Notice shall prominently estimate the dollar amounts of any Individual Class Payment and/or
7 Individual PAGA Payment payable to the Class Member, and the number of Workweeks and
8 PAGA Pay Periods (if applicable) used to calculate these amounts. Before mailing Class Notices,
9 the Administrator shall update Class Member addresses using the National Change of Address
10 database.

11 7.4.3 Not later than 3 business days after the Administrator’s receipt of any Class
12 Notice returned by the USPS as undelivered, the Administrator shall re-mail the Class Notice
13 using any forwarding address provided by the USPS. If the USPS does not provide a forwarding
14 address, the Administrator shall conduct a Class Member Address Search, and re-mail the Class
15 Notice to the most current address obtained. The Administrator has no obligation to make further
16 attempts to locate or send Class Notice to Class Members whose Class Notice is returned by the
17 USPS a second time.

18 7.4.4 The deadlines for Class Members’ written objections, Challenges to
19 Workweeks and/or PAGA Pay Periods, and Requests for Exclusion will be extended an additional
20 14 days beyond the 45 days otherwise provided in the Class Notice for all Class Members whose
21 notice is re-mailed. The Administrator will inform the Class Member of the extended deadline
22 with the re-mailed Class Notice.

23 7.4.5 If the Administrator, Defendant or Class Counsel is contacted by or
24 otherwise discovers any persons who believe they should have been included in the Class Data
25 and should have received Class Notice, the Parties will expeditiously meet and confer in person or
26 by telephone, and in good faith, in an effort to agree on whether to include them as Class
27 Members. If the Parties agree, such persons will be Class Members entitled to the same rights as
28 other Class Members, and the Administrator will send, via email or overnight delivery, a Class

1 Notice requiring them to exercise options under this Agreement not later than 14 days after receipt
2 of Class Notice, or the deadline dates in the Class Notice, which ever are later.

3 7.5. Requests for Exclusion (Opt-Outs).

4 7.5.1 Class Members who wish to exclude themselves from (opt-out of) the Class
5 Settlement must send the Administrator, by fax, email, or mail, a signed written Request for
6 Exclusion not later than 45 days after the Administrator mails the Class Notice (plus an additional
7 14 days for Class Members whose Class Notice is re-mailed). A Request for Exclusion is a letter
8 from a Class Member or his/her representative that reasonably communicates the Class Member's
9 election to be excluded from the Settlement and includes the Class Member's name, address, and
10 email address or telephone number. To be valid, a Request for Exclusion must be timely faxed,
11 emailed, or postmarked by the Response Deadline.

12 7.5.2 The Administrator may not reject a Request for Exclusion as invalid
13 because it fails to contain all the information specified in the Class Notice. The Administrator
14 shall accept any Request for Exclusion as valid if the Administrator can reasonably ascertain the
15 identity of the person as a Class Member and the Class Member's desire to be excluded. The
16 Administrator's determination shall be final and not appealable or otherwise susceptible to
17 challenge. If the Administrator has reason to question the authenticity of a Request for Exclusion,
18 the Administrator may demand additional proof of the Class Member's identity. The
19 Administrator's determination of authenticity shall be final and not appealable or otherwise
20 susceptible to challenge.

21 7.5.3 Every Class Member who does not submit a timely and valid Request for
22 Exclusion is deemed to be a Participating Class Member under this Agreement, entitled to all
23 benefits and bound by all terms and conditions of the Settlement, including the releases under
24 Paragraphs 5.2 and 5.3 of this Agreement, regardless whether the Participating Class Member
25 actually receives the Class Notice or objects to the Settlement.

26 7.5.4 Every Class Member who submits a valid and timely Request for Exclusion
27 is a Non-Participating Class Member and shall not receive an Individual Class Payment or have
28 the right to object to the class action components of the Settlement. Because PAGA claims are

1 subject to claim preclusion upon entry of the Judgment, Non-Participating Class Members who are
2 Aggrieved Employees are deemed to release the Released PAGA Claims identified in Paragraph
3 5.3 of this Agreement and are eligible for an Individual PAGA Payment.

4 7.6. Challenges to Calculation of Workweeks and/or PAGA Pay Periods. Each
5 Class Member shall have 45 days after the Administrator mails the Class Notice (plus an
6 additional 14 days for Class Members whose Class Notice is re-mailed) to challenge the number
7 of Class Workweeks and PAGA Pay Periods (if any) allocated to the Class Member in the Class
8 Notice. The Class Member may challenge the allocation by communicating with the
9 Administrator via fax, email, or mail. The Administrator must encourage the challenging Class
10 Member to submit supporting documentation. In the absence of any contrary documentation, the
11 Administrator is entitled to presume that the Workweeks and PAGA Pay Periods contained in the
12 Class Notice are correct so long as they are consistent with the Class Data. The Administrator's
13 determination of each Class Member's allocation of Workweeks and/or PAGA Pay Periods shall
14 be final and not appealable or otherwise susceptible to challenge. The Administrator shall
15 promptly provide copies of all challenges to calculation of Workweeks and/or PAGA Pay Periods
16 to Defense Counsel and Class Counsel and the Administrator's determination of the challenges.

17 7.7. Objections to Settlement.

18 7.7.1 Only Participating Class Members may object to the class action
19 components of the Settlement and/or this Agreement, including contesting the fairness of the
20 Settlement, and/or amounts requested for the Class Counsel Fees Payment, Class Counsel
21 Litigation Expenses Payment and/or Class Representative Service Payments.

22 7.7.2 Participating Class Members may send written objections to the
23 Administrator, by fax, email, or mail. In the alternative, Participating Class Members may appear
24 in Court (or hire an attorney to appear in Court) to present verbal objections at the Final Approval
25 Hearing. A Participating Class Member who elects to send a written objection to the
26 Administrator must do so not later than 45 days after the Administrator's mailing of the Class
27 Notice (plus an additional 14 days for Class Members whose Class Notice was re-mailed).

28 7.7.3 Non-Participating Class Members have no right to object to any of the class

1 action components of the Settlement.

2 7.8. Administrator Duties. The Administrator has a duty to perform or observe
3 all tasks to be performed or observed by the Administrator contained in this Agreement or
4 otherwise.

5 7.8.1 Website, Email Address and Toll-Free Number. The Administrator will
6 establish and maintain and use an internet website to post information of interest to Class
7 Members including the date, time, and location for the Final Approval Hearing and copies of the
8 Settlement Agreement, Motion for Preliminary Approval, the Preliminary Approval, the Class
9 Notice, the Motion for Final Approval, the Motion for Class Counsel Fees Payment, Class
10 Counsel Litigation Expenses Payment, and Class Representative Service Payments, the Final
11 Approval, and the Judgment. The Administrator will also maintain and monitor an email address
12 and a toll-free telephone number to receive Class Member calls, faxes, and emails.

13 7.8.2 Requests for Exclusion (Opt-outs) and Exclusion List. The Administrator
14 will promptly review on a rolling basis Requests for Exclusion to ascertain their validity. Not later
15 than 5 days after the expiration of the deadline for submitting Requests for Exclusion, the
16 Administrator shall email a list to Class Counsel and Defense Counsel containing (a) the names
17 and other identifying information of Class Members who have timely submitted valid Requests for
18 Exclusion (“Exclusion List”); (b) the names and other identifying information of Class Members
19 who have submitted invalid Requests for Exclusion; (c) copies of all Requests for Exclusion
20 submitted (whether valid or invalid).

21 7.8.3 Weekly Reports. The Administrator must, on a weekly basis, provide
22 written reports to Class Counsel and Defense Counsel that, among other things, tally the number
23 of: Class Notices mailed or re-mailed, Class Notices returned undelivered, Requests for Exclusion
24 (whether valid or invalid) received, objections received, challenges to Workweeks and/or PAGA
25 Pay Periods received and/or resolved, and checks mailed for Individual Class Payments and
26 Individual PAGA Payments (“Weekly Report”). The Weekly Reports must provide the
27 Administrator’s assessment of the validity of Requests for Exclusion and attach copies of all
28 Requests for Exclusion and objections received.

1 7.8.4 Workweek and/or PAGA Pay Period Challenges. The Administrator has
2 the authority to address and make final decisions consistent with the terms of this Agreement on
3 all Class Member challenges over the calculation of Workweeks and/or PAGA Pay Periods. The
4 Administrator's decision shall be final and not appealable or otherwise susceptible to challenge.

5 7.8.5 Administrator's Declaration. Not later than 14 days before the date by
6 which Plaintiffs are required to file the Motion for Final Approval of the Settlement, the
7 Administrator will provide to Class Counsel and Defense Counsel a signed declaration suitable for
8 filing in Court attesting to its due diligence and compliance with all of its obligations under this
9 Agreement, including, but not limited to, its mailing of Class Notice, the Class Notices returned as
10 undelivered, the re-mailing of Class Notices, attempts to locate Class Members, the total number
11 of Requests for Exclusion it received (both valid or invalid), the number of written objections it
12 received, the number of challenges to calculation of Workweeks and/or PAGA Pay Periods it
13 received and the outcome of the challenges, and attach the Exclusion List, copies of all Requests
14 for Exclusion it received (both valid and invalid), and copies of all written objections it received.
15 The Administrator will supplement its declaration as needed or requested by the Parties and/or the
16 Court. Class Counsel is responsible for filing the Administrator's declaration(s) in Court.

17 7.8.6 Final Report by Settlement Administrator. Within 10 days after the
18 Administrator disburses all funds in the Gross Settlement Amount, the Administrator will provide
19 Class Counsel and Defense Counsel with a final report detailing its disbursements by employee
20 identification number only of all payments made under this Agreement. At least 15 days before
21 any deadline set by the Court, the Administrator will prepare, and submit to Class Counsel and
22 Defense Counsel, a signed declaration suitable for filing in Court attesting to its disbursement of
23 all payments required under this Agreement. Class Counsel is responsible for filing the
24 Administrator's declaration in Court.

25 **8. CLASS SIZE ESTIMATES and ESCALATOR CLAUSE.** Based on its records, Defendant
26 estimates that there are 194,000 Total Workweeks from January 16, 2019 through January 9,
27 2023. In the event the number of Workweeks worked by the Class Members in the Settlement
28 Class Period increases by more than 10%, or 19,400, then the Gross Settlement Amount shall be

1 increased proportionally by the Workweeks worked in excess of 110% of the Workweeks
2 estimate, or 213,400, multiplied by the per Workweek value. The Workweek value shall be
3 calculated by dividing the Gross Settlement Amount by 194,000 Workweeks. The Parties agree
4 that the Workweek value is \$3.87 (\$750,000.00 / 194,000 workweeks). Thus, for example, should
5 there be 230,000 Workweeks in the Settlement Class Period, then the Maximum Settlement
6 Amount shall be increased by \$64,242.00 ((230,000 Workweeks – 213,400 Workweeks) x
7 (\$3.87/Workweek)). Alternatively, Defendant may opt to end the Settlement Class Period on the
8 date on which the total of 213,400 Workweeks is met.

9 **9. DEFENDANT’S RIGHT TO WITHDRAW.** If the number of valid Requests for
10 Exclusion identified in the Exclusion List exceeds 5.0% of the total of all Class Members,
11 Defendant may, but is not obligated to, elect to withdraw from the Settlement. The Parties agree
12 that, if Defendant withdraws, the Settlement shall be void ab initio, have no force or effect
13 whatsoever, and that neither Party will have any further obligation to perform under this
14 Agreement; provided, however, Defendant will remain responsible for paying all Administrator
15 Expenses incurred to that point. Defendant must notify Class Counsel and the Court of its election
16 to withdraw not later than seven days after the Administrator sends the final Exclusion List to
17 Defense Counsel; late elections will have no effect.

18 **10. MOTION FOR FINAL APPROVAL.** Not later than 16 court days before the calendared
19 Final Approval Hearing, Plaintiffs will file in Court a motion for final approval of the Settlement
20 that includes a request for approval of the PAGA settlement under Labor Code section 2699, subd.
21 (l), a Proposed Final Approval Order and a proposed Judgment (collectively “Motion for Final
22 Approval”). Plaintiffs shall provide drafts of these documents to Defense Counsel not later than
23 three days prior to filing the Motion for Final Approval. Class Counsel and Defense Counsel will
24 expeditiously meet and confer in person or by telephone, and in good faith, to resolve any
25 disagreements concerning the Motion for Final Approval.

26 10.1. Response to Objections. Each Party retains the right to respond to any
27 objection raised by a Participating Class Member, including the right to file responsive documents
28 in Court no later than five court days prior to the Final Approval Hearing, or as otherwise ordered

1 or accepted by the Court.

2 10.2. Duty to Cooperate. If the Court does not grant Final Approval or conditions
3 Final Approval on any material change to the Settlement (including, but not limited to, the scope
4 of release to be granted by Class Members), the Parties will expeditiously work together in good
5 faith to address the Court's concerns by revising the Agreement as necessary to obtain Final
6 Approval. The Court's decision to award less than the amounts requested for the Class
7 Representative Service Payments, Class Counsel Fees Payment, Class Counsel Litigation
8 Expenses Payment and/or Administration Expenses Payment shall not constitute a material
9 modification to the Agreement within the meaning of this paragraph.

10 10.3. Continuing Jurisdiction of the Court. The Parties agree that, after entry of
11 Judgment, the Court will retain jurisdiction over the Parties, Action, and the Settlement solely for
12 purposes of (i) enforcing this Agreement and/or Judgment, (ii) addressing settlement
13 administration matters, and (iii) addressing such post-Judgment matters as are permitted by law.

14 10.4. Waiver of Right to Appeal. Provided the Judgment is consistent with the
15 terms and conditions of this Agreement, specifically including the Class Counsel Fees Payment
16 and Class Counsel Litigation Expenses Payment set forth in this Settlement, the Parties, their
17 respective counsel, and all Participating Class Members who did not object to the Settlement as
18 provided in this Agreement, waive all rights to appeal from the Judgment, including all rights to
19 post-judgment and appellate proceedings, the right to file motions to vacate judgment, motions for
20 new trial, extraordinary writs, and appeals. The waiver of appeal does not include any waiver of
21 the right to oppose such motions, writs, or appeals. If an objector appeals the Judgment, the
22 Parties' obligations to perform under this Agreement will be suspended until such time as the
23 appeal is finally resolved and the Judgment becomes final, except as to matters that do not affect
24 the amount of the Net Settlement Amount.

25 10.5. Appellate Court Orders to Vacate, Reverse, or Materially Modify Judgment.
26 If the reviewing Court vacates, reverses, or modifies the Judgment in a manner that requires a
27 material modification of this Agreement (including, but not limited to, the scope of release to be
28 granted by Class Members), this Agreement shall be null and void. The Parties shall nevertheless

1 expeditiously work together in good faith to address the appellate court's concerns and to obtain
2 Final Approval and entry of Judgment, sharing, on a 50-50 basis, any additional Administrator
3 Expenses reasonably incurred after remittitur. An appellate decision to vacate, reverse, or modify
4 the Court's award of the Class Representative Service Payments or any payments to Class Counsel
5 shall not constitute a material modification of the Judgment within the meaning of this paragraph,
6 as long as the Gross Settlement Amount remains unchanged.

7 **11. AMENDED JUDGMENT.** If any amended judgment is required under Code of Civil
8 Procedure section 384, the Parties will work together in good faith to jointly submit a proposed
9 amended judgment.

10 **12. ADDITIONAL PROVISIONS.**

11 12.1. No Admission of Liability, Class Certification or Representative
12 Manageability for Other Purposes. This Agreement represents a compromise and settlement of
13 highly disputed claims. Nothing in this Agreement is intended or should be construed as an
14 admission by Defendant that any of the allegations in the Operative Complaint have merit or that
15 Defendant has any liability for any claims asserted; nor should it be intended or construed as an
16 admission by Plaintiffs that Defendant's defenses in the Action have merit. The Parties agree that
17 class certification and representative treatment is for purposes of this Settlement only. If, for any
18 reason, the Court does not grant Preliminary Approval, Final Approval, or enter Judgment,
19 Defendant reserves its right to oppose any attempt to certify any of the claims in the Action as a
20 class action claims, and Defendant otherwise reserves all available defenses to the claims in the
21 Action. Plaintiffs also reserve the right to contest Defendant's defenses. The Settlement, this
22 Agreement, and the Parties' willingness to settle the Action will have no bearing on, and will not
23 be admissible in connection with, any litigation (except for proceedings to enforce or effectuate
24 the Settlement and this Agreement).

25 12.2. Confidentiality Prior to Preliminary Approval. Plaintiffs, Class Counsel,
26 Defendant, and Defense Counsel separately agree that, until the Motion for Preliminary Approval
27 of Settlement is filed, they and each of them will not disclose, disseminate and/or publicize, or
28 cause or permit another person to disclose, disseminate or publicize, any of the terms of the

1 Agreement directly or indirectly, specifically or generally, to any person, corporation, association,
2 government agency, or other entity except: (1) to the Parties' attorneys, accountants, or spouses,
3 all of whom will be instructed to keep this Agreement confidential; (2) counsel in a related matter;
4 (3) to the extent necessary to report income to appropriate taxing authorities; (4) to the extent
5 necessary to obtain a "not to exceed" bid and a declaration from the Administrator; (5) in response
6 to a court order or subpoena; or (6) in response to an inquiry or subpoena issued by a state or
7 federal government agency. Each Party agrees to immediately notify each other Party of any
8 judicial or agency order, inquiry, or subpoena seeking such information. Plaintiffs, Class Counsel,
9 Defendant, and Defense Counsel separately agree not to, directly or indirectly, initiate any
10 conversation or other communication, before the filing of the Motion for Preliminary Approval,
11 with any third party regarding this Agreement or the matters giving rise to this Agreement except
12 to respond only that "the matter was resolved," or words to that effect. This paragraph does not
13 restrict Class Counsel's communications with Class Members in accordance with Class Counsel's
14 ethical obligations owed to Class Members. Plaintiffs and Class Counsel further agree not to use
15 the logos or trademarks of Released Parties for advertising purposes.

16 12.3. No Solicitation. The Parties separately agree that they and their respective
17 counsel and employees will not solicit any Class Member to opt out of or object to the Settlement,
18 or appeal from the Judgment. Class Counsel shall not at any time list or publicize the action or
19 settlement on its website or any advertising material. Nothing in this paragraph shall be construed
20 to restrict Class Counsel's ability to communicate with Class Members in accordance with Class
21 Counsel's ethical obligations owed to Class Members.

22 12.4. Integrated Agreement. Upon execution by all Parties and their counsel, this
23 Agreement together with its attached exhibits shall constitute the entire agreement between the
24 Parties relating to the Settlement, superseding any and all oral representations, warranties,
25 covenants, or inducements made to or by any Party.

26 12.5. Attorney Authorization. Class Counsel and Defense Counsel separately
27 warrant and represent that they are authorized by Plaintiffs and Defendant, respectively, to take all
28 appropriate action required or permitted to be taken by such Parties pursuant to this Agreement to

1 effectuate its terms, and to execute any other documents reasonably required to effectuate the
2 terms of this Agreement including any amendments to this Agreement.

3 12.6. Cooperation. The Parties and their counsel will cooperate with each other
4 and use their best efforts, in good faith, to implement the Settlement by, among other things,
5 modifying the Settlement Agreement, submitting supplemental evidence and supplementing points
6 and authorities as requested by the Court. In the event the Parties are unable to agree upon the
7 form or content of any document necessary to implement the Settlement, or on any modification
8 of the Agreement that may become necessary to implement the Settlement, the Parties will seek
9 the assistance of a mediator and/or the Court for resolution.

10 12.7. No Prior Assignments. The Parties separately represent and warrant that
11 they have not directly or indirectly assigned, transferred, encumbered, or purported to assign,
12 transfer, or encumber, to any person or entity any portion of any liability, claim, demand, action,
13 cause of action, or right released and discharged by the Party in this Settlement.

14 12.8. No Tax Advice. Neither Plaintiffs, Class Counsel, Defendant, nor Defense
15 Counsel are providing any advice regarding taxes or taxability, nor shall anything in this
16 Settlement be relied upon as such within the meaning of United States Treasury Department
17 Circular 230 (31 CFR Part 10, as amended) or otherwise.

18 12.9. Modification of Agreement. This Agreement, and all parts of it, may be
19 amended, modified, changed, or waived only by an express written instrument signed by all
20 Parties or their representatives, and approved by the Court.

21 12.10. Agreement Binding on Successors. This Agreement will be binding upon,
22 and inure to the benefit of, the successors of each of the Parties.

23 12.11. Applicable Law. All terms and conditions of this Agreement and its
24 exhibits will be governed by and interpreted according to the internal laws of the state of
25 California, without regard to conflict of law principles.

26 12.12. Cooperation in Drafting. The Parties have cooperated in the drafting and
27 preparation of this Agreement. This Agreement will not be construed against any Party on the
28 basis that the Party was the drafter or participated in the drafting.

1 12.13. Confidentiality. To the extent permitted by law, all agreements made, and
2 orders entered during Action and in this Agreement relating to the confidentiality of information
3 shall survive the execution of this Agreement.

4 12.14. Use and Return of Class Data. Information provided to Class Counsel
5 pursuant to Cal. Evid. Code §1152, and all copies and summaries of the Class Data provided to
6 Class Counsel by Defendant in connection with the mediation, other settlement negotiations, or in
7 connection with the Settlement, may be used only with respect to this Settlement, and no other
8 purpose, and may not be used in any way that violates any existing contractual agreement,
9 protective order, statute, or rule of court. Not later than 90 days after the date when the Court
10 discharges the Administrator's obligation to provide a Declaration confirming the final pay out of
11 all Settlement funds, Plaintiffs shall destroy all paper and electronic versions of Class Data and
12 discovery received from Defendant unless, prior to the Court's discharge of the Administrator's
13 obligation, Defendant makes a written request to Class Counsel for the return, rather than the
14 destruction of, Class Data.

15 12.15. Headings. The descriptive heading of any section or paragraph of this
16 Agreement is inserted for convenience of reference only and does not constitute a part of this
17 Agreement.

18 12.16. Calendar Days. Unless otherwise noted, all reference to "days" in this
19 Agreement shall be to calendar days. In the event any date or deadline set forth in this Agreement
20 falls on a weekend or federal legal holiday, such date or deadline shall be on the first business day
21 thereafter.

22 12.17. Notice. All notices, demands, or other communications between the Parties
23 in connection with this Agreement will be in writing and deemed to have been duly given as of the
24 third business day after mailing by United States mail, or the day sent by email or messenger,
25 addressed as follows:

26 To Plaintiffs:

27 Justin F. Marquez (SBN 262417)
 justin@wilshirelawfirm.com
28 Benjamin H. Haber (SBN 315664)

benjamin@wilshirelawfirm.com
 Daniel J. Kramer (SBN 314625)
 dkramer@wilshirelawfirm.com
 Arrash T. Fattahi (SBN 333676)
 afattahi@wilshirelawfirm.com
 WILSHIRE LAW FIRM
 3055 Wilshire Blvd., 12th Floor
 Los Angeles, California 90010
 Telephone: (213) 381-9988
 Facsimile: (213) 381-9989

To Defendant:

SHEPPARD, MULLIN, RICHTER & HAMPTON LLP
 A Limited Liability Partnership
 Including Professional Corporations
 DEREK R. HAVEL, Cal. Bar No. 193464
 dhavel@sheppardmullin.com
 MATTHEW A. TOBIAS, Cal. Bar No. 271291
 mtobias@sheppardmullin.com
 TYLER J. JOHNSON, Cal. Bar No. 307386
 tjjohnson@sheppardmullin.com
 CHENXI LU, Cal. Bar No. 334250
 ablu@sheppardmullin.com
 333 South Hope Street, 43rd Floor
 Los Angeles, California 90071-1422
 Telephone: 213.620.1780
 Facsimile: 213.620.1398

12.18. Execution in Counterparts. This Agreement may be executed in one or more counterparts by facsimile, electronically (i.e. DocuSign), or email which for purposes of this Agreement shall be accepted as an original. All executed counterparts and each of them will be deemed to be one and the same instrument if counsel for the Parties will exchange between themselves signed counterparts. Any executed counterpart will be admissible in evidence to prove the existence and contents of this Agreement.

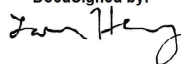
12.19. Stay of Litigation. The Parties agree that upon the execution of this Agreement the litigation shall be stayed, except to effectuate the terms of this Agreement. The Parties further agree that upon the signing of this Agreement, pursuant to Code of Civil Procedure section 583.330(a), the time within which the Action must be brought to trial under Code of Civil Procedure section 583.310 shall be extended for the period between the filing of the motion for preliminary approval and the entry of Judgment. If the Court denies Preliminary Approval or Final Approval of the Settlement, the Parties agree that the time within which the Action must be

1 brought to trial under Code of Civil Procedure section 583.310 shall be extended to 30 days after
2 the date on which the Court issues an order denying the Motion for Preliminary Approval or the
3 Motion for Final Approval.

4
5 *The Settlement Agreement consists of 29 pages and signatures on the following page.*
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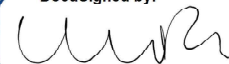
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Dated: 5/30/2023

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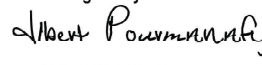
Lauren Fletcher Hernandez

Dated: 5/30/2023

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Amanda Rivera

Dated: 5/31/2023

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Ilbret Pourmanafy

Facey Medical Foundation

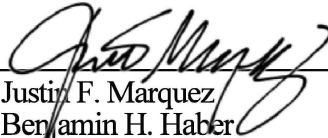
Dated: _____

Please Print Name of Authorized Signatory

APPROVED AS TO FORM

Dated: May 31, 2023

WILSHIRE LAW FIRM


Justin F. Marquez
Benjamin H. Haber
Daniel J. Kramer
Arrash T. Fattahi
Attorneys for Plaintiffs

**SHEPPARD, MULLIN, RICHTER & HAMPTON
LLP**

Dated: _____

DEREK R. HAVEL
MATTHEW A. TOBIAS
TYLER J. JOHNSON
CHENXI LU
Attorneys for Defendant

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Dated: _____

Lauren Fletcher Hernandez

Dated: _____

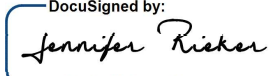
Amanda Rivera

Dated: _____

Ilbret Pourmanafy

Facey Medical Foundation

Dated: 6/15/2023

DocuSigned by:

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Jennifer Rieker
Please Print Name of Authorized Signatory

APPROVED AS TO FORM

WILSHIRE LAW FIRM

Dated: _____

Justin F. Marquez
Benjamin H. Haber
Daniel J. Kramer
Arrash T. Fattahi
Attorneys for Plaintiffs

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**SHEPPARD, MULLIN, RICHTER & HAMPTON
LLP**

Dated: 6/15/2023

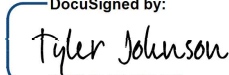
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307933432F004E0...
DEREK R. HAVEL
MATTHEW A. TOBIAS
TYLER J. JOHNSON
Attorneys for Defendant

Exhibit 2

Wilshire Law Firm, PLC
Transaction Detail by Account
All Transactions

4/4/2024
Accrual Basis

<u>Type</u>	<u>Date</u>	<u>Num</u>	<u>Memo</u>	<u>Amount</u>	<u>Balance</u>
COS					
Mediation Fees					
	9/27/2022	38014	Mediation Fee	7,450.00	7,450.00
Total MEDIATION FEES				7,450.00	7,450.00
Expert Fees					
	830/22	6690	Expert Fees	3,062.50	3,062.50
	1/27/2023	7438	Expert Fees	1,650.00	1,650.00
Total EXPERT FEES				4,712.50	4,712.50
Legal Expenses					
	11/4/2020	843314889	Legal Research	49.32	49.32
	1/12/2021		Document Retrieval	15.40	15.40
	1/20/2021		LA CourtConnect	15.00	15.00
	2/8/2021	843791568	Legal Research	21.78	21.78
	3/9/2021	213760	Case Anywhere	128.40	128.40
	5/7/2021		Document Retrieval	20.00	20.00
	5/10/2021	844307606	Legal Research	7.08	7.08
	6/4/2021	844470612	Legal Research	15.72	15.72
	6/7/2021	222032	Case Anywhere	186.00	186.00
	7/7/2021	844637016	Legal Research	40.18	40.18
	7/7/2021	844637016	Legal Research	7.67	7.67
	8/6/2021	844796769	Legal Research	21.66	21.66
	6/8/2021	148879	Court Reporting Services	1,191.09	1,191.09
	9/2/2021	230383	Case Anywhere	126.00	126.00
	12/8/2021	238709	Case Anywhere	120.00	120.00
	2/9/2022	845808956	Legal Research	146.76	146.76
	3/7/2022	246930	Case Anywhere	132.00	132.00
	4/6/2022	846130079	Legal Research	157.84	157.84
	4/6/2022	846130079	Legal Research	170.88	170.88
	4/6/2022	846130079	Legal Research	71.14	71.14
	4/12/2022	255791	Court Reporting Services	3,186.34	3,186.34
	5/6/2022	846308554	Legal Research	3.39	3.39
	5/6/2022	846308554	Legal Research	181.37	181.37
	5/6/2022	846308554	Legal Research	6.78	6.78
	5/19/2022	274874	Court Reporting Services	2,353.40	2,353.40
	6/8/2022	255464	Case Anywhere	198.00	198.00
	6/15/2022	289345	Court Reporting Services	2,770.15	2,770.15
	9/6/2022	846968675	Legal Research	82.70	82.70
	9/6/2022	846968675	Legal Research	87.07	87.07
	9/6/2022	846968675	Legal Research	53.33	53.33
	9/12/2022	263969	Case Anywhere	174.00	174.00
	10/4/2022	847129568	Legal Research	40.80	40.80
	10/24/2022		Document Retrieval	5.40	5.40
	12/9/2022	272607	Case Anywhere	120.00	120.00
	2/6/2023	847783910	Legal Research	17.66	17.66
	3/7/2023	281161	Case Anywhere	126.00	126.00
	6/5/2023	290239	Case Anywhere	120.00	120.00
	9/8/2023	299563	Case Anywhere	162.00	162.00
	9/13/2023	7072D9F3-0005-B	Legal Research	68.49	68.49
	9/13/2023	7072D9F3-0005-C	Legal Research	68.49	68.49
	9/13/2023	7072D9F3-0005-D	Legal Research	68.49	68.49
	11/15/2023	7072D9F3-0006-A	Legal Research	68.49	68.49
	11/15/2023	7072D9F3-0006-B	Legal Research	82.19	82.19
	11/15/2023	7072D9F3-0006-C	Legal Research	95.89	95.89
	11/15/2023	7072D9F3-0006-D	Legal Research	95.89	95.89
	11/17/2023		Document Retrieval	5.40	5.40
	12/14/2023	309434	Case Anywhere	132.00	132.00
	2/28/2024	319163	Case Anywhere	120.00	120.00
Total LEGAL EXPENSES				13,137.64	13,137.64
Process Service Fees					
	10/30/2020	32041	Attorney Services	1,710.50	1,710.50
	11/4/2020	32092	Attorney Services	132.00	132.00

	11/13/2020	32142	Attorney Services	141.80	141.80
	11/23/2020	32472	Attorney Services	85.00	85.00
	12/3/2020	32093	Attorney Services	128.00	128.00
	1/14/2021	33476	Attorney Services	148.00	148.00
	1/19/2021	33681	Attorney Services	290.00	290.00
	2/26/2021	34743	Attorney Services	160.95	160.95
	4/12/2021	35856	Attorney Services	129.00	129.00
	5/14/2021	36695	Attorney Services	137.00	137.00
	12/3/2021	42686	Attorney Services	85.00	85.00
	12/7/2021	42687	Attorney Services	125.00	125.00
	12/8/2021	42827	Attorney Services	85.00	85.00
	4/4/2022	46413	Attorney Services	139.00	139.00
	4/4/2022		Attorney Services	13.90	13.90
	4/5/2022	46471	Attorney Services	135.00	135.00
	4/5/2022		Attorney Services	79.99	79.99
	4/20/2022		Attorney Services	13.90	13.90
	4/21/2022		Attorney Services	17.19	17.19
	7/7/2022		Attorney Services	38.81	38.81
	7/8/2022	49050	Attorney Services	155.00	155.00
	7/28/2022		Attorney Services	18.22	18.22
	8/26/2022		Attorney Services	79.99	79.99
	8/26/2022	50376	Attorney Services	156.00	156.00
	2/2/2023		Attorney Services	39.28	39.28
	2/16/2023		Attorney Services	18.69	18.69
	8/5/2023	20938292	Attorney Services	39.28	39.28
	8/5/2023	20941522	Attorney Services	80.46	80.46
	10/4/2023	21345802	Attorney Services	18.69	18.69
	11/21/2023	21677718	Attorney Services	18.69	18.69
Total PROCESS SERVICE FEES				4,419.34	4,419.34
Other Costs					
	9/24/2020		Case Administration Fee for In-House Services	500.00	500.00
	1/16/2021	E-371358	Printing Cost	0.50	0.50
	2/26/2021	E-455069	Printing Cost	24.00	24.00
	4/7/2021	E-468553	Printing Cost	3.00	3.00
	5/24/2021	E-512131	Printing Cost	424.75	424.75
	5/26/2021	E-512450	Printing Cost	13.75	13.75
	8/20/2021	73362	Ride Service - Travel to Deposition	90.48	90.48
	8/20/2021	73362	Lunch during Deposition	84.00	84.00
	8/20/2021	73362	Deposition Preparation with Plaintiff and Attorneys	406.08	406.08
	4/6/2022		Breakfast and Lunch during Deposition	186.63	186.63
	5/3/2022		Breakfast and Lunch during Deposition	231.65	231.65
	5/26/2022		Breakfast and Lunch during Deposition	196.99	196.99
	1/6/2023		Lunch Strategy Meeting	133.72	133.72
	1/10/2023		Lunch during Mediation	149.11	149.11
	1/10/2023	E-3116670	Printing Cost	1.89	1.89
	5/30/2023	E-3149842	Printing Cost	1.89	1.89
	6/9/2023	E-3150165	Printing Cost	1.89	1.89
Total OTHER COSTS				2,450.33	2,450.33
TOTAL				32,169.81	32,169.81

Exhibit 3



ELM Solutions

2022 Real Rate Report[®]

The industry's leading
analysis of law firm rates,
trends, and practices

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- Partners, Associates, and Paralegals by Practice Area and Matter Type
- Partners and Associates by City
- Partners and Associates by City and Matter Type
- Partners by City and Years of Experience
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Report Use Considerations

2022 Real Rate Report

- Examines law firm rates over time
- Identifies rates by location, experience, firm size, areas of expertise, industry, and timekeeper role (i.e., partner, associate, and paralegal)
- Itemizes variables that drive rates up or down

All the analyses included in the report derive from the actual rates charged by law firm professionals as recorded on invoices submitted and approved for payment.

Examining real, approved rate information, along with the ranges of those rates and their changes over time, highlights the role these variables play in driving aggregate legal cost and income. The analyses can energize questions for both corporate clients and law firm principals.

Clients might ask whether they are paying the right amount for different types of legal services, while law firm principals might ask whether they are charging the right amount for legal services and whether to modify their pricing approach.

Some key factors¹ that drive rates²:

Attorney location - Lawyers in urban and major metropolitan areas tend to charge more when compared with lawyers in rural areas or small towns.

Litigation complexity - The cost of representation will be higher if the case is particularly complex or time-consuming; for example, if there are a large number of documents to review, many witnesses to depose, and numerous procedural steps, the case is likely to cost more (regardless of other factors like the lawyer's level of experience).

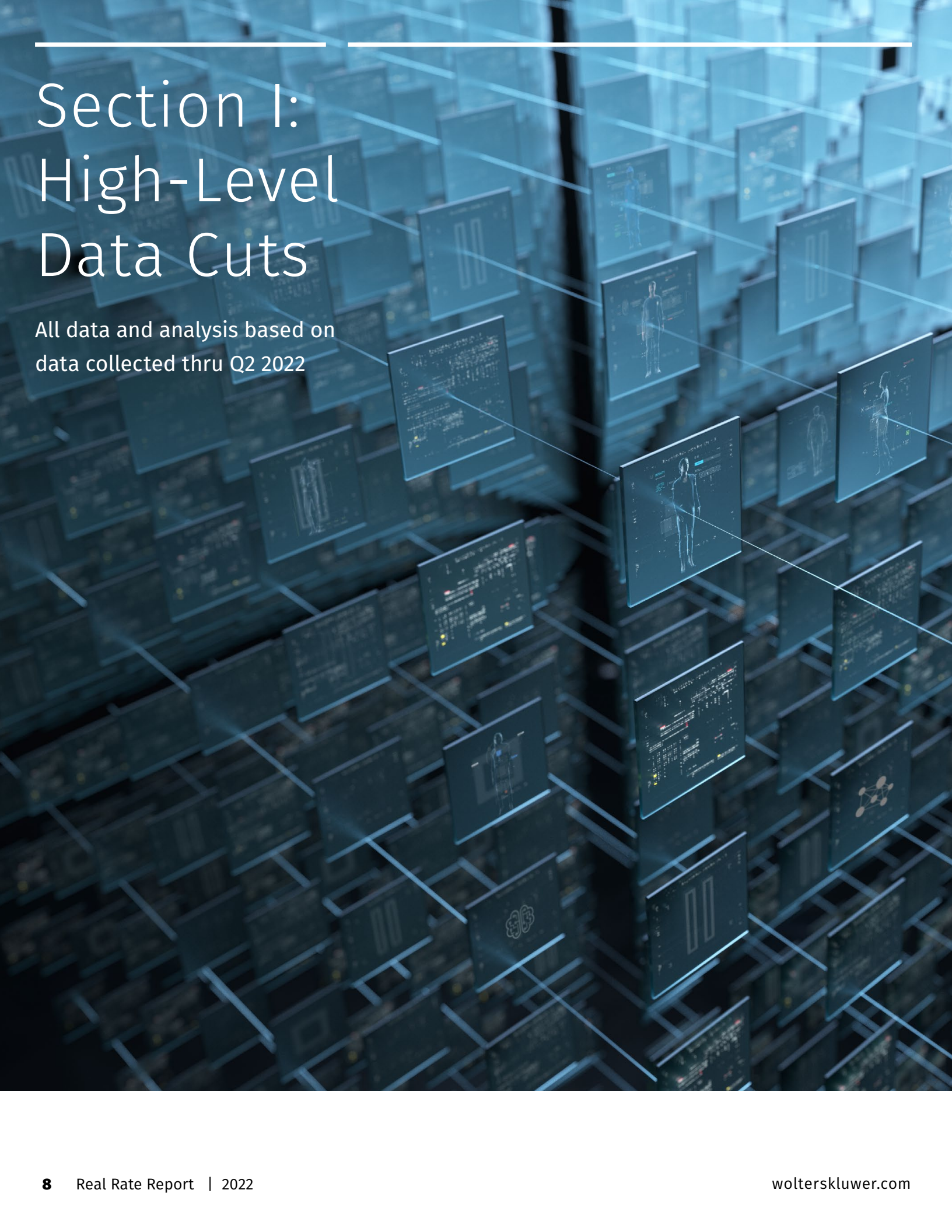
Years of experience and reputation - A more experienced, higher-profile lawyer is often going to charge more, but absorbing this higher cost at the outset may make more sense than hiring a less expensive lawyer who will likely take time and billable hours to come up to speed on unfamiliar legal and procedural issues.

Overhead - The costs associated with the firm's support network (paralegals, clerks, and assistants), document preparation, consultants, research, and other expenses.

Firm size - The rates can increase if the firm is large and has various timekeeper roles at the firm. For example, the cost to work with an associate or partner at a larger firm will be higher compared to a firm that has one to two associates and a paralegal.

¹ David Goguen, J.D., University of San Francisco School of Law (2020) Guide to Legal Services Billing Retrieved from: <https://www.lawyers.com/legal-info/research/guide-to-legal-services-billing-rates.html>

² Source: 2018 RRR. Factor order validated in multiple analyses since 2010



Section I: High-Level Data Cuts

All data and analysis based on
data collected thru Q2 2022

Section I: High-Level Data Cuts

Cities

By Matter Type

2022 - Real Rates for Associate and Partner

Trend Analysis - Mean

City	Matter Type	Role	n	First Quartile	Median	Third Quartile	2022	2021	2020
Jackson MS	Litigation	Associate	56	\$55	\$225	\$250	\$178	\$203	\$175
	Non-Litigation	Partner	24	\$315	\$420	\$485	\$418	\$394	\$375
		Associate	25	\$55	\$126	\$255	\$155	\$125	\$259
Kansas City MO	Litigation	Partner	74	\$413	\$450	\$556	\$472	\$450	\$450
		Associate	50	\$252	\$329	\$385	\$319	\$316	\$305
	Non-Litigation	Partner	101	\$411	\$487	\$615	\$519	\$487	\$464
		Associate	73	\$250	\$320	\$385	\$322	\$312	\$285
Las Vegas NV	Non-Litigation	Partner	20	\$350	\$425	\$525	\$440	\$422	\$432
		Associate	11	\$238	\$267	\$368	\$301	\$297	\$282
Little Rock AR	Non-Litigation	Partner	11	\$215	\$215	\$308	\$264	\$256	\$298
Los Angeles CA	Litigation	Partner	322	\$516	\$725	\$1,045	\$799	\$739	\$702
		Associate	408	\$400	\$615	\$855	\$642	\$606	\$564
	Non-Litigation	Partner	521	\$596	\$868	\$1,201	\$903	\$902	\$858
		Associate	667	\$441	\$603	\$845	\$653	\$712	\$648

Section I: High-Level Data Cuts

Cities

By Matter Type

2022 - Real Rates for Associate and Partner

Trend Analysis - Mean

City	Matter Type	Role	n	First Quartile	Median	Third Quartile	2022	2021	2020
Minneapolis MN	Non-Litigation	Associate	83	\$340	\$421	\$528	\$425	\$408	\$384
Nashville TN	Litigation	Partner	24	\$275	\$320	\$456	\$363	\$378	\$403
	Non-Litigation	Partner	78	\$412	\$484	\$576	\$505	\$481	\$470
		Associate	59	\$270	\$330	\$384	\$340	\$315	\$285
New Orleans LA	Litigation	Partner	47	\$290	\$332	\$412	\$343	\$330	\$340
		Associate	42	\$231	\$243	\$340	\$278	\$290	\$275
	Non-Litigation	Partner	32	\$295	\$347	\$405	\$419	\$380	\$391
		Associate	21	\$244	\$250	\$278	\$273	\$303	\$258
New York NY	Litigation	Partner	614	\$475	\$675	\$1,088	\$808	\$784	\$746
		Associate	631	\$323	\$460	\$729	\$545	\$527	\$509
	Non-Litigation	Partner	1,376	\$765	\$1,235	\$1,638	\$1,189	\$1,139	\$1,090
		Associate	1,809	\$550	\$776	\$1,050	\$796	\$766	\$716
Oklahoma City OK	Non-Litigation	Partner	14	\$235	\$338	\$393	\$337	\$319	\$311
Omaha NE	Litigation	Partner	12	\$293	\$339	\$353	\$329	\$338	\$341

Section I: High-Level Data Cuts

Cities

By Matter Type

2022 - Real Rates for Associate and Partner

Trend Analysis - Mean

City	Matter Type	Role	n	First Quartile	Median	Third Quartile	2022	2021	2020
Rochester NY	Non-Litigation	Partner	12	\$270	\$360	\$488	\$386	\$341	\$446
		Associate	13	\$220	\$310	\$375	\$314	\$278	\$287
Sacramento CA	Non-Litigation	Partner	11	\$381	\$437	\$682	\$534	\$559	\$516
Salt Lake City UT	Litigation	Partner	14	\$246	\$353	\$468	\$363	\$333	\$379
	Non-Litigation	Partner	42	\$297	\$371	\$447	\$391	\$363	\$353
		Associate	22	\$220	\$240	\$270	\$248	\$247	\$228
San Diego CA	Litigation	Associate	23	\$151	\$225	\$300	\$255	\$258	\$264
	Non-Litigation	Partner	89	\$332	\$540	\$1,066	\$699	\$667	\$649
		Associate	71	\$250	\$325	\$424	\$373	\$378	\$351
San Francisco CA	Litigation	Partner	143	\$423	\$675	\$995	\$742	\$711	\$691
		Associate	98	\$325	\$430	\$731	\$525	\$517	\$470
	Non-Litigation	Partner	221	\$475	\$750	\$950	\$758	\$746	\$741
		Associate	151	\$338	\$486	\$702	\$545	\$563	\$507
San Jose CA	Litigation	Partner	33	\$654	\$921	\$1,133	\$916	\$907	\$864

Section I: High-Level Data Cuts

Cities

By Matter Type

2022 - Real Rates for Associate and Partner

Trend Analysis - Mean

City	Matter Type	Role	n	First Quartile	Median	Third Quartile	2022	2021	2020
San Jose CA	Litigation	Associate	22	\$461	\$580	\$745	\$608	\$593	\$498
	Non-Litigation	Partner	50	\$660	\$864	\$1,303	\$969	\$985	\$887
		Associate	46	\$380	\$460	\$775	\$616	\$639	\$567
Seattle WA	Litigation	Partner	76	\$497	\$655	\$760	\$635	\$567	\$510
		Associate	61	\$394	\$468	\$530	\$447	\$453	\$395
	Non-Litigation	Partner	148	\$410	\$526	\$760	\$571	\$547	\$547
		Associate	113	\$310	\$395	\$502	\$422	\$401	\$377
St. Louis MO	Litigation	Partner	46	\$260	\$350	\$435	\$376	\$373	\$388
		Associate	17	\$197	\$225	\$250	\$228	\$237	\$232
	Non-Litigation	Partner	57	\$352	\$419	\$540	\$451	\$446	\$473
Tampa FL	Litigation	Partner	31	\$369	\$508	\$595	\$490	\$467	\$452
		Associate	15	\$269	\$298	\$368	\$316	\$302	\$306
Trenton NJ	Non-Litigation	Partner	21	\$408	\$600	\$700	\$569	\$620	\$581
		Associate	12	\$480	\$495	\$500	\$448	\$376	\$387

Section I: High-Level Data Cuts

Cities

By Years of Experience

2022 - Real Rates for Associate

Trend Analysis - Mean

City	Years of Experience	n	First Quartile	Median	Third Quartile	2022	2021	2020
Kansas City MO	3 to Fewer Than 7 Years	15	\$270	\$325	\$360	\$318	\$295	\$283
	7 or More Years	28	\$292	\$334	\$391	\$333	\$312	\$302
Los Angeles CA	Fewer Than 3 Years	63	\$429	\$595	\$654	\$556	\$524	\$488
	3 to Fewer Than 7 Years	144	\$486	\$688	\$838	\$662	\$626	\$530
	7 or More Years	171	\$351	\$550	\$840	\$600	\$634	\$586
Miami FL	3 to Fewer Than 7 Years	19	\$300	\$360	\$457	\$380	\$331	\$313
	7 or More Years	36	\$295	\$450	\$595	\$460	\$433	\$385
Minneapolis MN	Fewer Than 3 Years	11	\$374	\$405	\$446	\$408		\$230
	3 to Fewer Than 7 Years	27	\$340	\$451	\$510	\$421	\$358	\$356
	7 or More Years	27	\$423	\$468	\$585	\$478	\$438	\$392
Nashville TN	7 or More Years	12	\$219	\$245	\$345	\$282	\$266	\$262
New Orleans LA	3 to Fewer Than 7 Years	12	\$232	\$243	\$265	\$261	\$242	\$245
	7 or More Years	18	\$243	\$312	\$343	\$306	\$318	\$294
New York NY	Fewer Than 3 Years	142	\$443	\$622	\$775	\$629	\$600	\$652

Section I: High-Level Data Cuts

Cities

By Years of Experience

2022 - Real Rates for Partner

Trend Analysis - Mean

City	Years of Experience	n	First Quartile	Median	Third Quartile	2022	2021	2020
Kansas City MO	Fewer Than 21 Years	46	\$400	\$450	\$537	\$473	\$411	\$397
	21 or More Years	68	\$440	\$553	\$658	\$539	\$497	\$491
Las Vegas NV	Fewer Than 21 Years	12	\$284	\$381	\$495	\$389	\$349	\$343
	21 or More Years	13	\$350	\$425	\$515	\$468	\$456	\$472
Los Angeles CA	Fewer Than 21 Years	183	\$533	\$801	\$1,075	\$804	\$797	\$682
	21 or More Years	333	\$550	\$765	\$1,133	\$863	\$842	\$808
Memphis TN	Fewer Than 21 Years	14	\$288	\$331	\$380	\$345	\$317	\$328
	21 or More Years	15	\$355	\$415	\$425	\$394	\$382	\$375
Miami FL	Fewer Than 21 Years	57	\$370	\$450	\$598	\$490	\$498	\$443
	21 or More Years	104	\$388	\$581	\$749	\$584	\$580	\$536
Milwaukee WI	21 or More Years	16	\$302	\$454	\$613	\$589	\$515	\$530
Minneapolis MN	Fewer Than 21 Years	36	\$470	\$530	\$607	\$532	\$486	\$499
	21 or More Years	84	\$507	\$675	\$796	\$656	\$620	\$589
Nashville TN	Fewer Than 21 Years	28	\$375	\$405	\$535	\$449	\$405	\$397

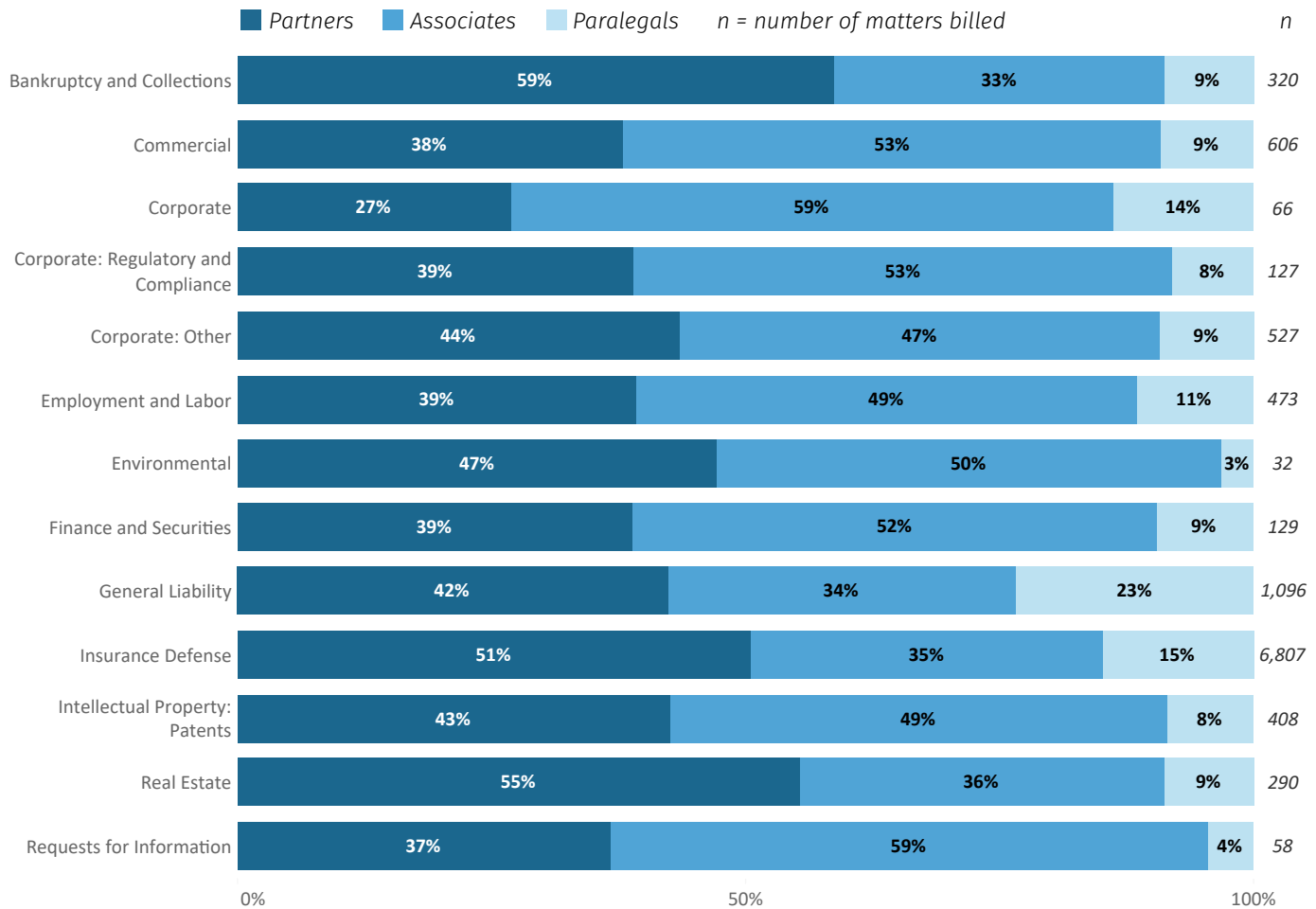
Section VI: Matter Staffing Analysis

All data and analysis based on
data collected thru Q2 2022

Section VI: Matter Staffing Analysis

Long Litigation Matters, More Than 100 Total Hours Billed

2019 to 2022 -- Percentage of Hours Billed per Matter



Section VII: Data Methodology

All data and analysis based on
data collected thru Q2 2022

Appendix: Data Methodology

Invoice Information

Data in Wolters Kluwer ELM Solutions' reference database and the 2022 Real Rate Report were taken from invoice line-item entries contained in invoices received and approved by participating companies.

Invoice data were received in the Legal Electronic Data Exchange Standard (LEDES) format (LEDES.org). The following information was extracted from those invoices and their line items:

- Law firm (which exists as a random number in the ELM Solutions reference database)
- Timekeeper ID (which exists as a random number in the ELM Solutions reference database)
- Matter ID (which exists as a random number in the ELM Solutions reference database)
- Timekeeper's position (role) within the law firm (partner, associate, paralegal, etc.)
- Uniform Task-Based Management System Code Set, Task Codes, and Activity Codes (UTBMS.com)
- Date of service
- Hours billed
- Hourly rate billed
- Fees billed

Non-Invoice Information

To capture practice area details, the matter ID within each invoice was associated with matter profiles containing areas of work in the systems of each company. The areas of work were then systematically categorized into legal practice areas. Normalization of practice areas was done based on company mappings to system-level practice areas available in the ELM Solutions system and by naming convention.

The majority of analyses included in this report have been mapped to one of 11 practice areas, further divided into sub-areas and litigation/non-litigation (for more information on practice areas and sub-areas, please refer to pages 232-234).

To capture location and jurisdiction details, law firms and timekeepers were systematically mapped to the existing profiles within ELM Solutions systems, as well as with publicly available data sources for further validation and normalization. Where city location information is provided, it includes any address within that city's defined Core-Based Statistical Area (CBSA) as defined by the Office of Management and Budget (OMB). The CBSAs are urban centers with populations of 10,000 or more and include all adjacent counties that are economically integrated with that urban center.

Where the analyses focus on partners, associates, and paralegals, the underlying data occasionally included some sub-roles, such as "senior partner" or "junior associate." In such instances, those timekeeper sub-roles were placed within the broader partner, associate, and paralegal segments.

Demographics regarding law firm size, location, and lawyer years of experience were augmented by incorporating publicly available information.

Appendix: Data Methodology

A Note on US Cities

Principal City	CBSA Name
Hartford, CT	Hartford-East Hartford-Middletown, CT
Honolulu, HI	Urban Honolulu HI
Houston, TX	Houston-The Woodlands-Sugar Land, TX
Indianapolis, IN	Indianapolis-Carmel-Anderson, IN
Jackson, MS	Jackson, MS
Jacksonville, FL	Jacksonville, FL
Kansas City, MO	Kansas City, MO-KS
Lafayette, LA	Lafayette, LA
Las Vegas, NV	Las Vegas-Henderson-Paradise, NV
Lexington, KY	Lexington-Fayette, KY
Little Rock, AR	Little Rock-North Little Rock-Conway, AR
Los Angeles, CA	Los Angeles-Long Beach-Anaheim, CA
Louisville, KY	Louisville/Jefferson County, KY-IN
Madison, WI	Madison, WI
Memphis, TN	Memphis-Forrest City, TN-MS-AR
Miami, FL	Miami-Fort Lauderdale-Pompano Beach, FL
Milwaukee, WI	Milwaukee-Waukesha, WI
Minneapolis, MN	Minneapolis-St. Paul-Bloomington, MN-WI
Nashville, TN	Nashville-Davidson-Murfreesboro-Franklin, TN
New Haven, CT	New Haven-Milford, CT
New Orleans, LA	New Orleans-Metairie, LA
New York, NY	New York-Newark-Jersey City, NY-NJ-PA
Oklahoma City, OK	Oklahoma City, OK
Omaha, NE	Omaha-Council Bluffs, NE-IA
Orlando, FL	Orlando-Kissimmee-Sanford, FL
Philadelphia, PA	Philadelphia-Camden-Wilmington, PA-NJ-DE-MD
Phoenix, AZ	Phoenix-Mesa-Chandler, AZ
Pittsburgh, PA	Pittsburgh, PA
Portland, ME	Portland-South Portland, ME
Portland, OR	Portland-Vancouver-Hillsboro, OR-WA
Providence, RI	Providence-Warwick, RI-MA
Raleigh, NC	Raleigh-Cary, NC
Reno, NV	Reno-Carson City-Fernley, NV

Appendix: Data Methodology

Bankruptcy and Collections

Chapter 11
Collections

General/Other
Workouts and Restructuring

Commercial (Commercial Transactions and Agreements)

Contract Breach or Dispute
General, Drafting, and Review
General/Other

Corporate¹

Antitrust and Competition
Corporate Development
General/Other
Governance
Information and Technology
Mergers, Acquisitions, and Divestitures

Partnerships and Joint Ventures
Regulatory and Compliance
Tax
Treasury
White Collar/Fraud/Abuse

Employment and Labor

ADA
Agreements
Compensation and Benefits
Discrimination, Retaliation, and Harassment/EEO
Employee Dishonesty/Misconduct
ERISA

General/Other
Immigration
Union Relations and Negotiations/NLRB
Wages, Tips, and Overtime
Wrongful Termination

Environmental

General/Other
Health and Safety

Superfund
Waste/Remediation

Finance and Securities

Commercial Loans and Financing
Debt/Equity Offerings
Fiduciary Services
General/Other

Investments and Other Financial Instruments
Loans and Financing
SEC Filings and Financial Reporting
Securities and Banking Regulations

General Liability

Asbestos/Mesothelioma
Auto and Transportation
Consumer Related Claims
Crime, Dishonesty and Fraud
General/Other

Personal Injury/Wrongful Death
Premises
Product and Product Liability
Property Damage
Toxic Tort

¹ All references to “Corporate: General/Other” in the Real Rate Report are the aggregation of all Corporate sub-areas excluding the Mergers, Acquisitions, and Divestitures sub-area and the Regulatory and Compliance sub-area.

Exhibit 4

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Business & Practice

Big Law Rates Topping \$2,000 Leave Value ‘In Eye of Beholder’

By Roy Strom

Column

June 9, 2022, 2:30 AM

Welcome back to the Big Law Business column on the changing legal marketplace written by me, Roy Strom. Today, we look at a new threshold for lawyers' billing rates and why it's so difficult to put a price on high-powered attorneys. Sign up to receive this column in your inbox on Thursday mornings. Programming note: Big Law Business will be off next week.

Some of the nation's top law firms are charging more than \$2,000 an hour, setting a new pinnacle after a two-year burst in demand.

Partners at Hogan Lovells and Latham & Watkins have crossed the threshold, according to court documents in bankruptcy cases filed within the past year.

Other firms came close to the mark, billing more than \$1,900, according to the documents. They include Kirkland & Ellis, Simpson Thacher & Bartlett, Boies Schiller Flexner, and Sidley Austin.

Simpson Thacher & Bartlett litigator Bryce Friedman, who helps big-name clients out of jams, especially when they're accused of fraud, charges \$1,965 every 60 minutes, according to a court document.

In need of a former acting US Solicitor General? Hogan Lovells partner Neal Katyal bills time at \$2,465 an hour. Want to hire famous litigator David Boies? That'll cost \$1,950 an hour (at least). Reuters was first to report their fees.

Eye-watering rates are nothing new for Big Law firms, which typically ask clients to pay higher prices at least once a year, regardless of broader market conditions.

"Value is in the eye of the beholder," said John O'Connor, a San Francisco-based expert on legal fees. "The perceived value of a good lawyer can reach into the multi-billions of dollars."

Kirkland & Ellis declined to comment on its billing rates. None of the other firms responded to requests to comment.

Charge It Up

Big Law firms are crossing the \$2,000-an-hour threshold after two years of surging rates driven by an increase in demand for lawyers.

Firm	Highest Billing Rate
Hogan Lovells	\$2,465
Latham & Watkins	\$2,075
Kirkland & Ellis	\$1,995
Simpson Thacher & Bartlett	\$1,965
Boies Schiller Flexner	\$1,950
Sidley Austin	\$1,900

Source: Court documents

Bloomberg Law

Law firms have been more successful raising rates than most other businesses over the past 15 years.

Law firm rates rose by roughly 40 percent from 2007 to 2020, or just short of 3 percent per year, Thomson Reuters Peer Monitor data show. US inflation rose by about 28% during that time.

The 100 largest law firms in the past two years achieved their largest rate increases in more than a decade, Peer Monitor says. The rates surged more than 6% in 2020 and grew another 5.6% through November of last year. Neither level had been breached since 2008.

The price hikes occurred during a once-in-a-decade surge in demand for law services, which propelled profits at firms to new levels. Fourteen law firms reported average profits per equity partner in 2021 over \$5 million, according to data from The American Lawyer. That was up from six the previous year.

The highest-performing firms, where lawyers charge the highest prices, have outperformed their smaller peers. Firms with leading practices in markets such as mergers and acquisitions, capital markets, and real estate were forced to turn away work at some points during the pandemic-fueled surge.

Firms receive relatively tepid pushback from their giant corporate clients, especially when advising on bet-the-company litigation or billion-dollar deals.

The portion of bills law firms collected—a sign of how willingly clients pay full-freight—rose during the previous two years after drifting lower following the Great Financial Crisis. Collection rates last year breached 90% for the first time since 2009, Peer Monitor data show.

Professional rules prohibit lawyers from charging “unconscionable” or “unreasonable” rates. But that doesn’t preclude clients from paying any price they perceive as valuable, said Jacqueline Vinaccia, a San Diego-based lawyer who testifies on lawyer fee disputes.

Lawyers’ fees are usually only contested when they will be paid by a third party.

That happened recently with Hogan Lovells’ Katyal, whose nearly \$2,500 an hour fee was contested in May by a US trustee overseeing a bankruptcy case involving a Johnson & Johnson unit facing claims its talc-based powders caused cancer.

The trustee, who protects the financial interests of bankruptcy estates, argued Katyal’s fee was more than \$1,000 an hour higher than rates charged by lawyers in the same case at Jones Day and Skadden Arps Slate Meagher & Flom.

A hearing on the trustee’s objection is scheduled for next week. Hogan Lovells did not respond to a request for comment on the objection.

Vinaccia said the firm’s options will be to reduce its fee, withdraw from the case, or argue the levy is reasonable, most likely based on Katyal’s extensive experience arguing appeals.

Still, the hourly rate shows just how valuable the most prestigious lawyers’ time can be—even compared to their highly compensated competitors.

“If the argument is that Jones Day and Skadden Arps are less expensive, then you’re already talking about the cream of the crop, the top-of-the-barrel law firms,” Vinaccia said. “I can’t imagine a case in which I might argue those two firms are more reasonable than the rates I’m dealing with.”

Worth Your Time

On Cravath: Cravath Swaine & Moore is heading to Washington, opening its first new office since 1973 by hiring former heads of the U.S. Securities and Exchange Commission and Federal Deposit Insurance Corporation. Meghan Tribe reports the move comes as Big Law firms are looking to add federal government expertise as clients face more regulatory scrutiny.

On Big Law Promotions: It’s rare that associates get promotions to partner in June, but Camille Vasquez is now a Brown Rudnick partner after she shot to fame representing Johnny Depp in his defamation trial against ex-wife Amber Heard.

On Working From Home: I spoke this week with Quinn Emanuel’s John Quinn about why he thinks law firm life is never going back to the office-first culture that was upset by the pandemic. Listen to the podcast [here](#).



That's it for this week! Thanks for reading and please send me your thoughts, critiques, and tips.

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Documents

[Trustee's Objection](#)

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