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**SUPERIOR COURT OF THE STATE OF CALIFORNIA
FOR THE COUNTY OF ALAMEDA**

SHERIE PICOU, individually, and on behalf
of other aggrieved employees pursuant to the
California Private Attorneys General Act;

Plaintiff,

vs.

G&R HEALTHCARE SERVICES, LLC, a
California limited liability company; and
DOES 1 through 100, inclusive,

Defendants.

Case No.: RG21113445

Honorable Noël Wise
Department 21

**PLAINTIFF'S NOTICE OF MOTION
AND MOTION FOR APPROVAL OF
PRIVATE ATTORNEYS GENERAL
ACT (CAL. LABOR CODE § 2698,
ET SEQ.) SETTLEMENT AGREEMENT
AND AWARD OF ATTORNEYS' FEES
AND COSTS, GENERAL RELEASE
FEE, AND SETTLEMENT
ADMINISTRATION COSTS;
MEMORANDUM OF POINTS AND
AUTHORITIES**

[Declaration of Plaintiff's Counsel
(Elizabeth Parker-Fawley); Declaration of
Plaintiff Sherie Picou; and [Proposed] Order
and Judgment filed concurrently herewith]

Reservation ID: 224175301767
Date: August 6, 2024
Time: 1:30 p.m.
Department: 21

Complaint Filed: September 20, 2021
Trial Date: None Set

1 **PLEASE TAKE NOTICE** that on July 9, 2024, at 1:30 p.m. or as soon thereafter as the
2 matter may be heard before the Honorable Noël Wise in Department 21 of the Superior Court of
3 the State of California, for the County of Alameda, located at 1221 Oak Street, Oakland, CA
4 94612, Plaintiff Sherie Picou (“Plaintiff”) will and hereby does move for entry of the following
5 orders:

- 6 1. Granting approval, pursuant to California Labor Code section 2699(l)(2), of the
7 settlement between Plaintiff and Defendant G&R Healthcare Services, LLC
8 (“Defendant”) of the claims brought pursuant to the Private Attorneys General Act of
9 2004 (“PAGA”), as set forth in the Private Attorneys General Act Settlement
10 Agreement and Release (“Settlement,” “Agreement,” or “Settlement Agreement”),
11 attached as “**EXHIBIT 1**” to the Declaration of Elizabeth Parker-Fawley, including
12 and not limited to, the plan of allocation and distribution of the Total Settlement
13 Amount for payment of the LWDA Payment to the California Labor and Workforce
14 Development Agency (“LWDA”), Individual Settlement Shares to the Aggrieved
15 Employees, Attorneys’ Fees and Costs to Plaintiff’s Counsel, Settlement
16 Administration Costs to the PAGA Settlement Administrator, and General Release
17 Fee to Plaintiff;
- 18 2. Approving the Net Settlement Amount, estimated to be no less than \$336,095.46
19 which will be distributed to the LWDA and the Aggrieved Employees, pursuant to
20 California Labor Code section 2699(i), of which 75% will be paid to the LWDA
21 (“LWDA Payment”) and 25% will be paid to the Aggrieved Employees
22 (“Employees’ Portion”);
- 23 3. Appointing Simpluris, Inc. (“Simpluris”) as the PAGA Settlement Administrator;
- 24 4. Directing Defendant to transmit the Total Settlement Amount of \$600,000.00 into a
25 qualified settlement account established by the PAGA Settlement Administrator for
26 administration of the Settlement to be paid in two equal payments to be made 30 days
27 after approval of the settlement and 60 days thereafter, and directing the PAGA
28 Settlement Administrator to distribute the Total Settlement Amount in accordance

with the Settlement Agreement;

5. Directing the mailing of Individual Settlement Share checks to the Aggrieved Employees along with the Cover Letter, which is substantially similar in content and form to that attached as “**EXHIBIT A**” to the [Proposed] Order and Judgment Granting Approval of Private Attorneys General Act (Cal. Labor Code § 2698, *Et Seq.*) Settlement Agreement and Award of Attorneys’ Fees and Costs, General Release Fee, and Settlement Administration Costs (“[Proposed] Order and Judgment”) filed concurrently herewith;
6. Awarding \$7,500.00 to Plaintiff Sherie Picou as a General Release Fee;
7. Awarding up to \$5,000.00 to the PAGA Settlement Administrator as Settlement Administration Costs; and
8. Awarding to Plaintiff’s Counsel, Lawyers for Justice, PC, \$251,404.71 as compensation for reasonable attorneys’ fees and reimbursement of litigation costs and expenses (“Attorneys’ Fees and Costs”), pursuant to California Labor Code section 2699(g)(1).

The Settlement Agreement and moving and supporting papers for this motion are being concurrently submitted to the California Labor and Workforce Development Agency in conformity with California Labor Code section 2699(l)(2).

This motion is made pursuant to California Labor Code section 2699(l)(2), which provides for review and approval by the Court of the settlement of a civil action filed pursuant to PAGA, and Rule 3.1113(e) of the California Rules of Court, which permits the Court to extend the page limit for memoranda.

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1 This motion will be based upon the following Memorandum of Points and Authorities,
2 the Settlement Agreement, the Declarations of Plaintiff's Counsel (Elizabeth Parker-Fawley) and
3 Plaintiff Sherie Picou in support thereof, as well as the pleadings and other records on file with
4 the Court in this matter, and such evidence and oral argument as may be presented at the hearing
5 on this motion.

6 Dated: July 15, 2024

LAWYERS for JUSTICE, PC

7
8 By: _____


Edwin Aiwazian
Arby Aiwazian
Elizabeth Parker-Fawley
Attorneys for Plaintiff

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MEMORANDUM OF POINTS AND AUTHORITIES

I. SUMMARY OF MOTION

Plaintiff Sherie Picou (“Plaintiff”) seeks approval of the Private Attorneys General Act Settlement Agreement and Release (“Settlement,” “Agreement,” or “Settlement Agreement”) entered into between Plaintiff, individually and on behalf of the State of California and other aggrieved employees, and Defendant G&R Healthcare Services, LLC (“Defendant”), pursuant to California Labor Code section 2699(1)(2).¹

Subject to approval by the Court, Plaintiff and Defendant (together, the “Parties”) have agreed to resolve the above-captioned action, brought pursuant to the Private Attorneys General Act of 2004, California Labor Code section 2698, *et seq.* (“PAGA”), for a Total Settlement Amount of \$600,000.00.²

The Total Settlement Amount is inclusive of: (1) Attorneys’ Fees and Costs to be paid to Lawyers for Justice, PC (“Plaintiff’s Counsel”), (2) General Release Fee to Plaintiff, (3) Settlement Administration Costs to be paid to the PAGA Settlement Administrator, and (4) Net Settlement Amount to be paid to the California Labor and Workforce Development Agency (“LWDA”) and all current and former non-exempt employees employed by Defendant within the State of California during the period from July 16, 2020 to July 24, 2023 (“Aggrieved Employees”).³

The Net Settlement Amount will be the Total Settlement Amount less the Court-approved Attorneys’ Fees and Costs, Settlement Administration Costs, and General Release Fees, and is currently estimated to be no less than \$336,095.29, if the Total Settlement Amount is

¹ The Private Attorneys General Act Settlement Agreement and Release (“Settlement Agreement”) is attached as “EXHIBIT 1” to the Declaration of Elizabeth Parker-Fawley (“Parker-Fawley Decl.”).

² Settlement Agreement, § 3(b). The Settlement Agreement provides for an escalator clause that if triggered, would increase the Total Settlement Amount. Section 3(b) states that “[t]he Aggrieved Employees are estimated to consist of approximately 207 individuals who worked approximately 8,371 Compensable Pay Periods. If the actual number of Compensable Pay Periods during the PAGA Period is more than 10% above 8,371, the Defendant will have the option to (1) increase the Total Settlement Amount by the percentage that the actual number exceeds 9,208 Compensable Pay Periods, or (2) end the PAGA Period on the day that the Compensable Pay Periods reaches 9,208.”

³ *Id.*, § 3(a)(6). “PAGA Period” is defined as the period extending from July 16, 2020 to July 24, 2023. *Id.*

1 \$600,000.00.⁴ The Net Settlement Amount will be distributed as follows: 75% to the LWDA
2 (“LWDA Payment”) and 25% to the Aggrieved Employees (“Employees’ Portion”).⁵ Each
3 Aggrieved Employee will be entitled to payment of his or her *pro rata* share of the Employees’
4 Portion, based on the number of pay periods in which Aggrieved Employees performed work for
5 G&R Healthcare Services, LLC as non-exempt employees in California during the PAGA Period
6 (“Compensable Pay Periods”).⁶ The payments to Aggrieved Employees will be treated and
7 reported for tax purposes as 100% penalties and the PAGA Settlement Administrator will be
8 responsible for issuing IRS Forms 1099 as required.⁷

9 Plaintiff submits that the Settlement is fair, adequate, and reasonable, and meets the
10 requirements for approval by the Court based upon the relevant fairness factors, the relative
11 strengths of the PAGA claim, the risk, expense, and complexity of further litigation, the benefit
12 conferred by the Settlement, the scope of the release of claims, the experience and views of
13 counsel, and the reasonableness of the Net Settlement Amount (consisting of the LWDA
14 Payment and Employees’ Portion), Attorneys’ Fees and Costs, Settlement Administration Costs,
15 and General Release Fee. Plaintiff respectfully requests that this Court approve the Settlement,
16 award the Attorneys’ Fees and Costs, Settlement Administration Costs, and General Release
17 Fees and approve the LWDA Payment, which are provided for by the Settlement and requested
18 herein.

19 In order to efficiently present the Court with adequate information to determine whether
20 to grant approval of the Settlement, Plaintiff also moves for an order permitting the filing of this
21 memorandum, although it exceeds the page limit established by California Rules of Court, Rule
22 3.1113(d).

23 **II. FACTUAL BACKGROUND AND RELEVANT PROCEDURAL HISTORY**

24 Defendant is G&R Healthcare Services, LLC, provides residential nursing and
25 rehabilitation care in Alameda, California. Plaintiff Sherie Picou is a former employee of

26 ⁴ *Id.*, § 3(b); See *supra* n. 2.

27 ⁵ *Id.*, § 3(a)(6).

28 ⁶ *Id.*, § 7(b).

⁷ *Id.*, § 7(b)(1).

Defendant.

Prior to commencing this lawsuit, on July 16, 2021, Plaintiff Sherie Picou provided the LWDA and Defendant with written notice of her intent to assert claims under PAGA and the basis for those claims, to which the LWDA did not respond (“PAGA Notice”).⁸

On September 20, 2021, Plaintiff filed a Complaint for Enforcement Under the Private Attorneys General Act, California Labor Code § 2698, Et Seq. against Defendant (the “Action”). Plaintiff’s core allegation is that Defendant has violated the California Labor Code by engaging in a uniform practice and procedure, with respect to Plaintiff and other aggrieved employees, of, *inter alia*, failing to pay wages, failing to provide compliant meal and rest periods and associated premiums, failing to pay timely wages during employment and upon termination of employment, failing to provide complete and accurate itemized wage statements, failing to keep complete and accurate payroll records, and failing to reimburse necessary business-related expenses and costs.

On March 25, 2022, Plaintiff’s Counsel propounded multiple sets of formal written discovery requests onto Defendant, specifically, Form Interrogatories – General (Set One), Requests for Production of Documents (Set One), and Special Interrogatories (Sets One and Two). On May 20, 2022, Defendant served its responses to Plaintiff’s discovery. Thereafter, the Parties agreed to participate in private mediation and to stay formal discovery until after mediation.⁹

On March 20, 2023, the Parties participated in a full-day mediation conducted by Jeffrey Krivis, Esq., a well-respected mediator experienced in mediating complex labor and employment matters, but were unable to reach a settlement during the mediation.¹⁰

On March 30, 2023, Plaintiff resumed litigation efforts including meeting and conferring with Defendant on Plaintiff’s previously propounded discovery and propounding additional discovery onto Defendant, including Plaintiff’s Form Interrogatories – General (Set Two), Special Interrogatories (Set Three), Requests for Admission (Set One), Request for Production of

⁸ Parker-Fawley Decl., ¶ 10.

⁹ *Id.*, ¶ 14.

¹⁰ *Id.*, ¶ 15.

Documents (Set Two), Notice of Deposition of Defendant's Person Most Knowledgeable and Request for Production of Documents, and Demand for Site Inspection of Crown Bay Nursing & Rehabilitation Center per Cal. Civ. P. § 2031.010(d).¹¹

Following the mediation, the Parties engaged in further negotiations with the aid of the mediator, and, after the issuance of a mediator's proposal, the Parties were able to reach a settlement.¹²

Plaintiff now moves for an order granting approval of the Settlement pursuant to California Labor Code section 2699(1)(2). The Settlement Agreement and all papers in support of this motion are being submitted to the LWDA concurrently with this filing in conformity with California Labor Code section 2699(1)(2).¹³

III. SUMMARY OF THE SETTLEMENT TERMS

A. Aggrieved Employees

The Aggrieved Employees who are covered by the Settlement are: "All current and former hourly-paid or non-exempt employees who worked for Defendant in the State of California during the period from July 16, 2020 to July 24, 2023."¹⁴ Based on information provided by Defendant, there are approximately 207 Aggrieved Employees.¹⁵

B. Distribution of the Total Settlement Amount

Under the terms of the Settlement Agreement, Defendant will pay a Total Settlement Amount of \$600,000.00.¹⁶ The Net Settlement Amount will be the Total Settlement Amount less the following amounts: (1) attorneys' fees and reimbursement of litigation costs and expenses in the sum total of \$251,404.71 to Plaintiff's Counsel; (2) General Release Fee of \$7,500.00 to Plaintiff; and (3) Settlement Administration Costs of up to \$5,000.00 to Simpluris, Inc. ("Simpluris" or "PAGA Settlement Administrator").¹⁷ The Net Settlement Amount will be fully

¹¹ *Id.*, ¶ 16.

¹² *Id.*, ¶ 15.

¹³ The Court is referred to the concurrently-filed Proof of Service, which confirms submission of the papers to the LWDA.

¹⁴ Settlement Agreement, § 3(a)(5).

¹⁵ *Id.* at § 3(b).

¹⁶ *Id.* at § 3(a).

¹⁷ *Id.* at § 3(a)(5).

distributed to the Aggrieved Employees and the LWDA.

C. Distribution of the Net Settlement Amount

Within 30 calendar days of the Court's order granting approval of the Settlement Agreement, Defendant shall transmit the first installment of \$300,000 of the Total Settlement Amount to a qualified settlement account established by the PAGA Settlement Administrator for administration of the Settlement.¹⁸ Defendant shall transmit the second installment of \$300,000 to the qualified settlement account 60 days after the first installment.¹⁹ No later than 14 calendar days after the Court's order granting approval of the Settlement, Defendant shall provide the PAGA Settlement Administrator with a list of all Aggrieved Employees ("Aggrieved Employees List"), containing the following information for each Aggrieved Employee: (i) first and last name; (ii) last known address; (iii) last known telephone number; (iv) Social Security number; and (v) Compensable Pay Periods.²⁰

Seventy-five percent (75%) of the Net Settlement Amount (or approximately \$252,071.46) will be distributed to the LWDA (i.e., LWDA Payment) and twenty-five percent (25%) of the Net Settlement Amount (or approximately \$84,023.83) (i.e., Employees' Portion) will be distributed to the Aggrieved Employees on a *pro rata* basis, based on their Compensable Pay Periods.²¹ To calculate each Aggrieved Employee's share of the Employees' Portion ("Individual Settlement Share"), the PAGA Settlement Administrator shall: (1) for each Aggrieved Employee, divide the number of Compensable Pay Periods he or she individually worked by the total aggregate number of Compensable Pay Periods worked by all Aggrieved Employees, and then (ii) multiply this amount by the Employees' Portion to arrive at each Aggrieved Employee's Individual Settlement Share.²² The payments to Aggrieved Employees for their Individual Settlement Shares are considered 100% penalties to be reported on IRS Form 1099, if required.²³

¹⁸ *Id.*, § 7(a).

¹⁹ *Ibid.*

²⁰ *Id.*, § 7(c)(1).

²¹ *Id.*, § 7(b).

²² *Ibid.*

²³ *Id.*, § 7(b)(1).

1 No later than 14 calendar days after the PAGA Settlement Administrator receives the
2 Aggrieved Employees List and Total Settlement Amount, the PAGA Settlement Administrator
3 shall mail the agreed-upon proposed information cover letter (“Cover Letter”) and Individual
4 Settlement Share checks (together, the “PAGA Settlement Package”) to all Aggrieved
5 Employees by first-class United States mail.²⁴ For each PAGA Settlement Package that is
6 returned as undeliverable within 30 calendar days of the initial mailing, the PAGA Settlement
7 Administrator shall promptly attempt to locate an alternate, updated address for the Aggrieved
8 Employee at issue, by using a skip-trace search and shall attempt one re-mailing of the PAGA
9 Settlement Package.²⁵

10 The Individual Settlement Share checks issued to Aggrieved Employees shall remain
11 valid for 90 calendar days, and thereafter, shall be canceled.²⁶ Funds associated with cancelled
12 checks shall be transmitted to the State Controller’s Office Unclaimed Property Division in the
13 name of the Aggrieved Employee(s) at issue and in the amount of their respective Individual
14 Settlement Share(s).²⁷

15 **D. The Scope of the Release in the Settlement Agreement**

16 Upon the date the Court has entered an order approving the Settlement Agreement and
17 the full funding of the Total Settlement Amount, Plaintiff and the State of California with respect
18 to the Aggrieved Employees will be deemed to have knowingly and voluntarily released and
19 forever discharged Released Parties from the Released Claims.

20 The “Released Claims” are any and all claims, arising during the PAGA Period, for civil
21 penalties under California Labor Code section 2698, et seq. as well as any interest, fees, and costs
22 available under PAGA, based on the factual allegations in the Operative Complaint, including but
23 not limited to, for failure to pay minimum, regular, and overtime wages, failure to provide
24 compliant meal periods and associated premiums, failure to provide compliant rest periods and
25 associated premiums, failure to timely pay wages during employment, failure to timely pay wages

26 ²⁴ *Id.*, § 7(c)(3).

27 ²⁵ *Ibid.*

28 ²⁶ *Id.*, § 7(c)(4).

²⁷ *Ibid.*

upon termination, failure to provide compliant and accurate wage statements, failure to maintain complete and accurate payroll records, and failure to reimburse necessary business-related expenses and costs, in violation of California Labor Code sections 201, 202, 203, 204, 226(a), 226.7, 510, 512(a), 551, 552, 558, 1174(d), 1194, 1197, 1197.1, 1198, 2800, and 2802 and Industrial Welfare Commission Wage Orders, including *inter alia*, Wage Orders, 4-2001 and 5-2001 (collectively, the "Released Claims").²⁸

The "Released Parties" are Defendant, including Defendant's parent corporation, affiliates (including G&R Alameda Healthcare Services, LLC), subsidiaries, divisions, predecessors, insurers, successors and assigns, and their current and former employees, attorneys, officers, directors and agents thereof, both individually and in their business capacities, and their employee benefit plans and programs and the trustees, administrators, fiduciaries and insurers of such plans and programs.²⁹

E. No Right to Object to, or Opt Out of, the Settlement

"[A] PAGA action is a statutory action for penalties brought as a proxy for the State," as such, "there is no need to protect absent employees' due process rights[.]" *Williams v. Superior Court* (2017) 3 Cal.5th 531, 546. "Unnamed employees need not be given notice of the PAGA claim, nor do they have the ability to opt-out of the representative PAGA claim." *Ochoa-Hernandez v. CJADERS Foods, Inc.* (N.D. Cal. Apr. 2, 2010), 2010 WL 1340777, at *5. A representative PAGA action need not satisfy class action requirements, and no due process concern arises from the fact that there are "nonparty aggrieved employees who are not given notice of, and an opportunity to be heard in, a representative action that is not brought as a class action." *Arias v. Superior Court* (2009) 46 Cal.4th 969, 984. "PAGA does not make other potentially aggrieved employees parties" to the action and no "due process concerns arise under PAGA because absent employees do not own a personal claim for PAGA civil penalties and whatever personal claims the absent employees might have for relief are not at stake." *Williams, supra*, 546-547 (internal references omitted, citing *Amalgamated Transit Union, Local 1756*,

²⁸ *Id.*, § 8(a).

²⁹ *Ibid.*.

1 *AFL-CIO v. Superior Court* (2009) 46 Cal.4th 993, 1003 and *Iskanian v. CLS Transportation*
2 *Los Angeles, LLC*, (2014) 58 Cal.4th 348, 381.)

3 “[A]bsent fellow employees will be bound by the outcome of any PAGA action[.]”
4 *Williams* at 548 (internal references omitted, citing *Arias, supra*, 980-981; *Fireside Bank v.*
5 *Superior Court* (2007) 40 Cal.4th 1069, 1074 and *Richmond v. Dart Industries, Inc.* (1981) 29
6 Cal, 3d 462, 474.) A “judgment in such an action is binding not only on the named employee
7 plaintiff but also on government agencies and any aggrieved employee not a party to the
8 proceeding” because “the employee plaintiff represents the same legal right and interest as state
9 labor law enforcement agencies[.]” “collateral estoppel applies [...] against those for whom the
10 party acted as an agent or proxy[.]” and “[w]hen a government agency is authorized to bring an
11 action on behalf of an individual or in the public interest, and a private person lacks an
12 independent right to bring the action, a person who is not a party but who is represented by the
13 agency is bound by the judgment as though the person were a party.” *Arias, supra*, at 985-86
14 (citations omitted); see also *Robinson v. Southern Counties Oil Co.* (2020) 53 Cal.App.5th 476
15 (aggrieved employee cannot opt out of a PAGA settlement).

16 As such, the Settlement is consistent with the law, and there is no requirement that the
17 Aggrieved Employees be provided with a mechanism to opt out of or object to the Settlement.

18 **IV. STANDARDS FOR APPROVAL OF PAGA SETTLEMENT**

19 The PAGA allows an “aggrieved employee” to bring a civil action on behalf of himself
20 or herself and on behalf of other aggrieved employees and the State of California to recover civil
21 penalties which, outside of PAGA, only the LWDA can assess upon and collect from an
22 employer. Cal. Lab. Code § 2699(a). Before bringing a civil action under PAGA, an employee
23 must comply with California Labor Code section 2699.3. Cal. Lab. Code § 2699(a). Plaintiff has
24 complied.

25 The settlement of a PAGA action requires court approval. See Cal. Lab. Code §
26 2699(l)(2) (“The superior court shall review and approve any settlement of any civil action filed
27 pursuant to this part.”). However, “[a] PAGA claim asserted on a non-class representative basis .
28 . . is not considered a class action but a law enforcement action” and therefore does not have to

meet the requirements of a class action. *Casida v. Sears Holdings Corp.* (E.D. Cal. Jan. 26, 2012) 2012 WL 253217, at *3; *Thomas v. Aetna Health of Cal., Inc.* (E.D. Cal. June 2, 2011) 2011 WL 2173715, at *11; *Arias, supra*, 46 Cal.4th at 980-88 (affirming lower court’s holding that “plaintiff need not satisfy class action requirements” to assert a PAGA claim); *Pedroza v. PetSmart, Inc.* (C.D. Cal. Jan. 28, 2013) 2013 WL 1490667, at *15. As such, a court’s review of a PAGA settlement involves analysis of several unique features that render the approval process distinct from, and simpler than, the process for approval of a class action settlement. A court reviewing a PAGA settlement need only “ensur[e] that a negotiated resolution is fair to those affected.” *Williams, supra*, 549 (citing Cal. Lab. Code § 2699(l)(2)). Although California Labor Code section 2699(l) does not set forth the criteria on which a PAGA settlement is to be judged, courts have approved settlements of PAGA claims.³⁰ See, e.g., *Resendez v. Bridgestone Retail Operations, LLC*, Los Angeles Superior Court, Case No. BC596892 (June 2016), *DCH Auto Wage and Hour Cases*, Los Angeles Superior Court, Case No. JCCP4833 (May 2017); *Garcia v. Gordon Trucking* (E.D. Cal. Oct. 31, 2012) 2012 WL 5364575, at *3; *Schiller v. David’s Bridal, Inc.* (E.D. Cal. June 11, 2012) 2012 WL 2117001, at *14; *Chu v. Wells Fargo Invs., LLC* (N.D. Cal. Feb. 16, 2011) 2011 WL 672645, at *1; *Franco v. Ruiz Food Prods.* (E.D. Cal. Nov. 27, 2012) 2012 WL 5941801, at *14; *Nordstrom Commissions Case* (2010) 186 Cal.App.4th 576, 589.

In a PAGA case, the court’s focus is not the monetary amount which aggrieved employees or the State stand to receive, but instead, whether the total settlement amount achieves the PAGA’s objectives. The purpose of the PAGA is “to incentivize private parties to recover civil penalties for the government that otherwise may not have been assessed and collected by overburdened state enforcement agencies.” See *Ochoa-Hernandez, supra*, 2010 WL 1340777, at *4 (citing *Arias, supra*, 46 Cal.4th at 986). Penalties recovered under the PAGA are, in part, to “be distributed to the [LWDA] for enforcement of labor laws . . . and for education of employers and employees about their rights and responsibilities under this code, to be continuously

³⁰ Parker-Fawley Decl., ¶ 7.

appropriated to supplement and not supplant the funding to the agency for those purposes.” See Cal. Lab. Code § 2699(j). The recovery of penalties on behalf of the State, by way of a PAGA claim, is essentially a law enforcement action. See *Amalgamated*, *supra*, 46 Cal.4th at 1003 (stating that the PAGA is a mechanism for “an aggrieved employee to recover civil penalties—for Labor Code violations—that otherwise would be sought by state labor law enforcement agencies”); see also *Iskanian*, *supra*, at 381.

A PAGA settlement is a settlement of claims for penalties and other remedies which the LWDA could assess and collect on behalf of employees without their involvement or approval. “[U]nnamed employees need not be given notice of the PAGA claim, nor do they have the ability to opt-out of the representative PAGA claim.” *Ochoa-Hernandez*, *supra*, 2010 WL 1340777, at *5. This renders the approval process of a PAGA settlement distinct from a class action settlement, and the Court need not employ the two-step approval process that applies to a class action settlement, under both state and federal law.

V. THE SETTLEMENT IS FAIR AND SHOULD BE APPROVED

The Settlement resulted from hard-fought negotiations, fulfills the objectives of the PAGA statute, is fair, adequate, and reasonable, and meets all of the criteria for approval for the reasons discussed below.

A. The Factors Giving Rise to a Presumption of Fairness Exist

The Parties reached the Settlement through arm’s-length negotiations, after a mediation with an experienced and respected mediator, Jeffrey Krivis, Esq.³¹ A settlement that is “the product of extensive and hard-fought adversarial negotiations between the parties” is entitled to a presumption of fairness. *Wershba v. Apple Computer, Inc.* (2001) 91 Cal.App.4th 224, 245.

The Settlement is presumptively fair because: (1) it is the product of non-collusive, arm’s-length negotiations with the assistance of an independent mediator knowledgeable in complex labor and employment matters; (2) it was negotiated by counsel with significant experience in similar complex labor and employment matters; and (3) it occurred after counsel

³¹ Parker-Fawley Decl., ¶ 15.

1 for the Parties engaged in significant investigation to evaluate the strength and potential value of
2 the PAGA claim, and the risks associated with continued litigation.³²

3 After engaging in significant investigations, formal discovery, and engaging in extensive
4 informal discovery and exchange of information, documents, and data, the Parties participated in
5 settlement negotiations to try to resolve the lawsuit.³³ These efforts included participating in
6 formal mediation.³⁴ In the course of mediation and settlement negotiations, the Parties discussed
7 all aspects of the case, including the risks and delays of further litigation, the risks to the Parties
8 of proceeding with trial, possible arbitration proceedings, as well as the law relating to
9 representative PAGA actions, manageability, off-the-clock theory, wage-and-hour enforcement,
10 arbitration agreements, waivers, the evidence produced and analyzed, and the possibility of
11 bifurcation of discovery and/or trial and appeals, among other things.³⁵ During all settlement
12 discussions, the Parties conducted their negotiations at arm's length in an adversarial position.³⁶

13 Based on all of the information available to the Parties and with the assistance of the
14 experienced mediator, the Parties agree that this matter is well-suited for settlement given the
15 strengths and weaknesses of the PAGA claim.³⁷ Plaintiff and Plaintiff's Counsel believe that the
16 settlement is a fair, adequate, and reasonable resolution of this matter.³⁸ Plaintiff's Counsel has
17 extensive experience handling representative and class action wage-and-hour litigation and used
18 that experience to achieve a great result for Plaintiff, the State of California, and the Aggrieved
19 Employees.³⁹ Therefore, the Court should give considerable weight to the competency,
20 experience, and opinion of counsel and the involvement of a neutral mediator in assuring that the
21 settlement is a product of arm's length bargaining. See *Kirkorian v. Borelli* (N.D. Cal. 1988) 695
22 F.Supp. 446, 451 (opinion of experienced counsel is entitled to considerable weight); *Boyd v.*
23 *Bechtel Corp.* (N.D. Cal. 1979) 485 F.Supp. 610, 616-17, 622 (recommendations of Plaintiff's

24 ³² Parker-Fawley Decl., ¶¶ 13-17.

25 ³³ *Id.*, ¶ 15.

26 ³⁴ *Ibid.*

27 ³⁵ *Id.*, ¶ 19-23.

28 ³⁶ *Id.*, ¶ 13.

³⁷ *Id.*, ¶ 23.

³⁸ *Id.*, ¶ 29.

³⁹ *Id.*, ¶¶ 2-7.

Counsel should be given a presumption of reasonableness); see also *Satchell v. Fed. Express Corp.* (N.D. Cal. Apr. 13, 2007) 2007 WL 1114010, at *4 (stating that the “assistance of an experienced mediator in the settlement process confirms that the settlement is non-collusive”).

B. The Relative Strength of the PAGA Claim and the Range of Possible Outcomes in the Litigation Strongly Favor Approval of the Settlement

In order for Plaintiff to prevail on the PAGA claim, she would have to prove that Defendant engaged in the alleged California Labor Code violations and demonstrate that Defendant’s conduct warrants the imposition of penalties. See, e.g., *Elliot v. Spherion Pac. Work, LLC* (C.D. Cal. 2008) 572 F.Supp.2d 1169, 1181-82 (“Plaintiff’s claim under [PAGA] is wholly dependent upon her other claims. Because all of plaintiff’s other claims fail as a matter of law, so does her PAGA claim.”).

Plaintiff’s core allegation is that Defendant has systematically violated the California Labor Code with respect to Plaintiff and the Aggrieved Employees by, *inter alia*, failing to pay all wages due, failing to provide compliant meal periods and failure to provide proper meal premiums, failing to provide compliant rest breaks and proper rest break premiums, failing to timely pay wages during employment, failing to timely pay wages upon termination, failing to provide complete and accurate wage statements, failing to maintain complete and accurate payroll records, and failing to reimburse necessary business-related expenses and costs.

Although wage-and-hour actions are amenable to resolution as to a group of employees, some courts have also found that, for various reasons, the issues raised by Plaintiff raise individualized issues and/or are unmanageable and thus not suitable for adjudication as to a group of employees.

Defendant maintained several defenses to Plaintiff’s theory of liability, which, if successfully argued and proven, had the potential to eliminate or substantially reduce recovery. Throughout this litigation, Defendant maintained, and continues to maintain, that it had, and continues to have, legally-compliant employment policies and practices throughout the time period at issue.⁴⁰ Defendant denies that it ever violated any provision of the California Labor

⁴⁰ Parker-Fawley Decl., ¶ 20.

Code, including, but not limited to, those sections for which Plaintiff seeks penalties under the PAGA.⁴¹ Defendant further denied, and continues to deny, that the lawsuit is appropriate for representative treatment for any purpose other than settlement.⁴²

Defendant also argued that an important feature of PAGA is that the Court retains discretion to lower the penalties if, based on the facts and circumstances of the particular case, to do otherwise would result in an award that is “unjust, arbitrary and oppressive, or confiscatory.” See Cal. Lab. Code § 2699(e)(2); see also *Thurman v. Bayshore Transit Management, Inc.* (2012) 203 Cal.App.4th 1112, 1136 (holding that a court may reduce the amount of PAGA penalties awarded to an employee based upon discretionary factors). Defendant maintained, and continues to maintain, that it had and continues to have, legally-compliant employment policies and practices throughout the time period at issue.⁴³ Defendant denies that it ever violated any provision of the California Labor Code.⁴⁴ Defendant contended, assuming *arguendo* such violations occurred, that they would be considered only “initial violations” and, thus, heightened “subsequent violation” penalties were not warranted. See Cal. Lab. Code § 2699(f)(2); see also *Amaral v. Cintas Corp. No. 2* (2008) 163 Cal.App.4th 1157, 1208-09 (“Until the employer has been notified that it is violating a Labor Code provision [...], the employer cannot be presumed to be aware that its continuing underpayment of employees is a ‘violation’ subject to penalties.”).

Defendant also contended that, with respect to a PAGA claim, the Court was unlikely to assess cumulative penalties for the maximum number of possible, separate California Labor Code violations, because it would be unjust, arbitrary, oppressive, and/or confiscatory, especially where certain conduct may be regulated by multiple provisions of the California Labor Code that are interrelated and work in tandem. As such, Defendant contended that cumulative penalties and heightened penalties would be unjust, arbitrary, oppressive, and confiscatory.

There is also uncertainty regarding PAGA claims due to the United States Supreme Court’s decision in *Viking River Cruises, Inc. v. Moriana* (2022) 596 U.S. 639. As a result of that

⁴¹ Parker-Fawley Decl., ¶ 20.

⁴² *Ibid.*

⁴³ *Ibid.*

⁴⁴ *Ibid.*

1 decision, it may be more likely that employer agreements containing arbitration terms will
2 impact the viability of adjudication of PAGA claims in the judicial forum, which is relevant to
3 this matter in light of agreements that Defendant obtained from its employees (which include,
4 *inter alia*, delegation clauses, class and collective action waivers, and binding individual
5 arbitration provisions). However, the California Supreme Court has confirmed that an aggrieved
6 employee who has been compelled to arbitrate claims under PAGA that are premised on
7 California Labor Code violations sustained by the plaintiff still maintains statutory standing to
8 pursue PAGA claims arising out of events involving other employees through PAGA
9 representative claims. *Adolph v. Uber Technologies, Inc.* (2023) 14 Cal.5th 1104. Nevertheless,
10 while the arbitrable and non-arbitrable components of an action are not severed from one
11 another, it is still possible that trial courts will stay the representative/non-individual PAGA
12 claims pending arbitration of a plaintiff's individual PAGA claims, and, if a plaintiff is
13 determined to not be an "aggrieved employee" for PAGA purposes, then issue preclusion would
14 apply. Trial courts are bound by the arbitrator's determination once reduced to a final judgment,
15 and the plaintiff may lose standing to pursue non-individual PAGA claims. *Id.* at 693.

16 While Plaintiff disagrees with Defendant's contentions and maintains that her PAGA
17 claim has merit, in reaching the settlement, Plaintiff and her counsel took into account the
18 strengths and weaknesses of each side's position and the uncertainty of how the case might have
19 concluded as litigation continued, at trial, in arbitration proceedings, and/or appeals.⁴⁵

20 **C. The Settlement Avoids Risky, Complex, and Lengthy Further Litigation**

21 Courts favor the voluntary conciliation and settlement of complex litigation. *Class*
22 *Plaintiffs v. City of Seattle* (9th Cir. 1992) 955 F.2d 1268, 1276. Generally, "unless the
23 settlement is clearly inadequate, its acceptance and approval are preferable to lengthy and
24 expensive litigation with uncertain results." *Nat'l Rural Telecomms. Coop. v. DIRECTV, Inc.*
25 (C.D. Cal. Jan. 5, 2004) 221 F.R.D. 523, 526 (citation omitted).

26 Prior to reaching the Settlement, the Parties investigated the veracity, strength, and scope
27

28 ⁴⁵ Parker-Fawley Decl., ¶ 21.

1 of the PAGA claim and allegations.⁴⁶ In addition, the Parties exchanged a large volume of
2 information, documents, and data relevant to the PAGA claim and Defendant's defenses thereto,
3 including, and not limited to, the employment records of Plaintiff and other aggrieved
4 employees, a sampling of aggrieved employee time and pay data, Defendant's Employee
5 Handbook, various agreements and acknowledgments (including, *inter alia*, Mutual Arbitration
6 Agreements, Collective Bargaining Agreement, Acknowledgment of Meal and Rest Period
7 Policies, and Meal Period Waivers for Certain Shifts), and Defendant's operations and
8 employment practices, policies, and procedures documents (such as, Defendant's job
9 descriptions, Attendance and Overtime Policy, Recording of Time Worked policy, and Personal
10 Appearance policy), among other documents.⁴⁷ Counsel for the Parties undertook significant
11 investigation, and also invested time reviewing and analyzing relevant information, documents,
12 and data to evaluate Plaintiff's claims, including, and not limited to, calculating the potential
13 monetary recovery under PAGA.⁴⁸ Other work performed by Plaintiff's Counsel included, but
14 was not limited to: meeting and conferring with Defendant's counsel regarding the pleadings,
15 motions, discovery, case management, mediation, and settlement negotiations, among other
16 issues; case strategy and analysis; drafting, reviewing, and revising the pleadings, discovery, the
17 mediation brief, and settlement agreement; preparing for and engaging in the mediation and
18 settlement negotiations; and preparing for and appearing for court proceedings.

19 Had the case not settled, the Parties would have conducted extensive additional formal
20 discovery, including proceeding with the already propounded written discovery, deposition
21 notices, and site inspection demand; propounding additional written discovery requests; and
22 conducting multiple depositions of party and percipient witnesses to prepare the case for trial.
23 From the inception of this litigation, Defendant indicated that it would aggressively litigate this
24 case.⁴⁹ Even if Defendant failed on its defenses, litigating a complex PAGA action is inherently
25 expensive, and the litigation could continue beyond entry of judgment if either party were to

26 ⁴⁶ Parker-Fawley Decl., ¶ 17.

27 ⁴⁷ *Ibid.*

28 ⁴⁸ *Ibid.*

⁴⁹ *Id.*, ¶ 20.

1 appeal adverse rulings.⁵⁰ Additionally, there is a real possibility that Plaintiff would recover
2 nothing, either for herself or on behalf of the State of California or other Aggrieved Employees
3 after years of costly and labor-intensive litigation. Avoiding these risks and the likelihood of
4 future contentious litigation, which would involve significant costs, favors settlement.

5 **D. The Settlement Is Fair, Adequate, and Reasonable**

6 “[T]he very essence of a settlement is compromise, ‘a yielding of absolutes and an
7 abandoning of highest hopes.’” *Officers for Justice v. Civil Service Comm’n* (9th Cir. 1981) 688
8 F.2d 615, 624. “The proposed settlement is not to be judged against a hypothetical or speculative
9 measure of what might have been achieved by the negotiators.” *Id.* at 625.

10 The Settlement provides significant benefits to the State of California and the Aggrieved
11 Employees and falls well-within the range of acceptable settlements under the circumstances.
12 Under the Agreement, Defendant has agreed to pay a Total Settlement Amount of \$600,000.00,
13 which encompasses the Net Settlement Amount, Attorneys’ Fees and Costs, Settlement
14 Administration Costs, and General Release Fee.⁵¹ Subject to approval by the Court, the following
15 amounts will be subtracted from the Total Settlement Amount to yield the Net Settlement
16 Amount: (1) Attorneys’ Fees and Costs consisting of attorneys’ fees in the amount of
17 \$240,000.00 and reimbursement of litigation costs and expenses in the amount of \$11,404.71 to
18 Plaintiff’s Counsel; (2) the Settlement Administration Costs of up to \$5,000.00; and (3) General
19 Release Fee of up to \$7,500.00 to the Plaintiff.⁵²

20 The Net Settlement Amount is currently estimated to be \$336,095.29, of which an
21 estimated \$84,023.83 is to be distributed to Aggrieved Employees on a *pro rata* basis, based on
22 their Compensable Pay Periods and \$252,071.46 is to be distributed to the LWDA. There is no
23 reason to doubt the fairness of the proposed plan of allocation of the Net Settlement Amount as it
24 fully complies with California Labor Code section 2699(i).

25 The Settlement is a compromise of highly disputed claims. Plaintiff and her counsel
26

27 ⁵⁰ Parker-Fawley Decl., ¶ 26.

28 ⁵¹ Settlement Agreement, §§ 3(a)(1)-(5).

⁵² *Id.*, § 3(a)(4).

1 recognize the expense and length of continued proceedings necessary to litigate the matter
2 through trial and any possible appeals.⁵³ Plaintiff and her counsel have also taken into account
3 the uncertainty and risk of the outcome of further litigation, and the difficulties and delays
4 inherent in such litigation.⁵⁴ Plaintiff and her counsel are also aware of the burdens of proof
5 necessary to establish liability, both generally and in response to Defendant's defenses thereto,
6 and the difficulties in establishing Defendant's liability for, and the right to recover, penalties on
7 behalf of Plaintiff, the State of California, and other Aggrieved Employees.⁵⁵ Plaintiff and her
8 counsel have also taken into account Defendant's agreement to enter into a settlement that
9 confers significant relief upon the Aggrieved Employees and the State of California.⁵⁶

10 Considering all of the facts in this case, Plaintiff and her counsel have determined that the
11 Settlement represents a fair, adequate, and reasonable resolution of the PAGA claim, and that it
12 is in the best interests of the Aggrieved Employees and the State of California.⁵⁷

13 The result achieved in this case, and the monetary recovery provided by this settlement,
14 are well-within the range of an acceptable settlement under the circumstances, especially when
15 compared to the settlement of PAGA claims in other cases. *See, e.g., DCH Auto Wage and Hour*
16 *Cases*, Los Angeles Superior Court, Case No. JCCP4833 (May 2017) (approving the amount of
17 \$15,000 out of \$4 million toward settlement of PAGA claims); *Garcia, supra*, 2012 WL
18 5364575, at *3 (approving the amount of \$10,000 out of \$3.7 million toward settlement of
19 PAGA claims); *Schiller, supra*, 2012 WL 2117001, at *14 (approving the amount of \$10,000 out
20 of \$518,245 toward settlement of PAGA claims); *Chu, supra*, 2011 WL 672645, at *1
21 (approving the amount of \$10,000 out of \$6.9 million toward settlement of PAGA claims);
22 *Franco, supra*, 2012 WL 5941801, at *14 (approving the amount of \$10,000 out of \$2.5 million
23 toward settlement of PAGA claims); *Nordstrom Commissions Case, supra*, at 589 (finding no
24 abuse of discretion by the trial court in approving a settlement that allocates \$0 toward the
25

26 ⁵³ Parker-Fawley Decl., ¶ 23.

27 ⁵⁴ *Id.*, ¶¶ 19 & 29.

28 ⁵⁵ *Id.*, ¶ 22.

⁵⁶ *Id.*, ¶ 23.

⁵⁷ *Id.*, ¶ 29.

settlement of PAGA claims that were at issue in the lawsuit). Here, the value obtained for settlement of the PAGA claim is significant, and it will be distributed in accordance with and in fulfillment of the objectives of the PAGA statute.

E. The Experience and Views of Plaintiff's Counsel Favor Approval of the Settlement

Plaintiff's Counsel is highly experienced in complex representative and class action wage-and-hour litigation.⁵⁸ In the view of Plaintiff's Counsel, the benefits conferred by the settlement are eminently fair and reasonable, and in the best interests of the State of California and the Aggrieved Employees in light of the risk, delay, and uncertainty of continued litigation and the substantial monetary benefits provided for by the Settlement.⁵⁹ Furthermore, courts have acknowledged that "the interests of plaintiff, counsel and other potentially aggrieved employees are largely aligned. All stand to gain from proving as convincingly as possible as many Labor Code violations as the evidence will sustain[.]" *Williams, supra*, 548 (citing Cal. Lab. Code § 2699(g)(1)(i)).

VI. THE PROPOSED ATTORNEYS' FEES PAYMENT IS FAIR AND REASONABLE, AND SHOULD BE APPROVED

A. A Fee Award of a Percentage of the Entire Fund Is Appropriate

The Settlement provides for a Total Settlement Amount of \$600,000.00.⁶⁰ The Settlement provides for attorneys' fees and reimbursement of litigation costs and expenses in the sum total of \$251,404.71, subject to approval and award by the Court.⁶¹ When taking into account the \$11,404.71 in litigation costs and expenses for which reimbursement is sought, the amount of attorneys' fees sought (\$240,000.00) represents approximately 40% of the Total Settlement Amount. The requested attorneys' fees award is commensurate with: (1) the risk that Plaintiff's Counsel took in bringing and litigating the matter, (2) the time, effort, and expense dedicated to the matter, (3) the skill and determination that Plaintiff's Counsel has shown, (4) the results that

⁵⁸ Parker-Fawley Decl., ¶¶ 2-7.

⁵⁹ *Id.*, ¶ 29.

⁶⁰ Settlement Agreement, § 3(a); See *supra* n.3.

⁶¹ *Id.*, § 3(a)(1).

1 Plaintiff's Counsel has achieved throughout the litigation, (5) the value that Plaintiff's Counsel
2 has achieved, and (6) the other cases that Plaintiff's Counsel has turned down in order to devote
3 its time and effort to this matter.

4 Plaintiff's Counsel is entitled to recover reasonable attorneys' fees and costs as a matter
5 of right under PAGA. *See* Cal. Lab. Code § 2699(g)(1) ("Any employee who prevails in any
6 [PAGA] action shall be entitled to an award of reasonable attorney's fees and costs"). Plaintiff's
7 Counsel is also entitled to fees and costs under California Code of Civil Procedure section
8 1021.5, as the instant PAGA action is by definition "for the benefit" of others and secures
9 monetary recovery for a large number of Aggrieved Employees, as well as the State of
10 California. *See Estrada v. FedEx Ground Package Sys. Inc.* (2007) 154 Cal.App.4th 1, 16-17
11 (recognizing that recovery obtained on behalf of 209 individuals satisfies the "significant
12 benefit," "public interest," and "large class of persons" requirements of Code of Civil Procedure
13 section 1021.5, regardless of plaintiff's personal motivation). The settlement will also benefit the
14 state labor agency in enforcing labor laws and educating "employers and employees about their
15 rights and responsibilities under [the California Labor Code]." Cal. Lab. Code § 2699(i).

16 The propriety of calculating and awarding attorneys' fees as a percentage of a monetary
17 fund that has, by litigation, been preserved or recovered for the benefit of others, has been
18 confirmed by the California Supreme Court. *Laffitte v. Robert Half Int'l, Inc.* (2016) 1 Cal.5th
19 480 at 486 & 506. While trial courts have discretion to apply either a lodestar method or
20 percentage-of-the-fund method, the California Supreme Court has taken the position that trial
21 courts also "retain the discretion to forgo a lodestar cross-check and use other means to evaluate
22 the reasonableness of a requested percentage fee" and "[t]he percentage of fund method survives
23 in California." *Id.* (internal quotes omitted); *see also Wershba, supra*, 91 Cal.App. 4th at 253.

24 Courts award fees to serve as an economic incentive for lawyers to undertake litigation,
25 and thereby enhance and facilitate access to the judicial system for adjudication of meritorious
26 claims, and to deter wrongdoing. This is especially true in situations where multiple similar
27 alleged wrongs would not be economically feasible to pursue individually, such as here. *See A.*
28 *Conte, Attorney Fee Awards* (2d ed. 1993) 104, at 6.

1 Trial courts have “wide latitude” in assessing the value of attorneys’ fees and their
2 decisions will “not be disturbed on appeal absent a manifest abuse of discretion.” *Lealao v.*
3 *Beneficial Cal., Inc.* (2000) 82 Cal.App.4th 19, 41; *see also Laffitte, supra*, 1 Cal.5th 480 at 506
4 (holding that “trial court did not abuse its discretion in using [the percentage of fund method], in
5 part to approve the fee request”). Indeed, it is long settled that the “experienced trial judge is the
6 best judge of the value of professional services rendered in his court.” *Ketchum v. Moses* (2001)
7 24 Cal.4th 1122, 1132.

8 The percentage method is particularly appropriate where a monetary settlement has been
9 recovered and “the benefit [recovered can be] easily quantified.” *In re Bluetooth Headset Prods.*
10 *Liab. Litig.* (9th Cir. 2011) 654 F.3d 935, 942. Where the amount of a settlement is a “certain
11 easily calculable sum of money,” California courts may calculate attorneys’ fees as a reasonable
12 percentage of the settlement created. Weil and Brown, California Practice Guide, *Civil*
13 *Procedure Before Trial*, Chapter 14, section 14:145; *Dunk, supra*, 48 Cal. App. 4th at 1808.

14 The percentage fee method is preferred in representative actions because “it better
15 approximates the workings of the marketplace than the lodestar approach.” *Lealao, supra*, 82
16 Cal.App.4th at 49. California law provides that the award for attorneys’ fees should be
17 equivalent to fees freely negotiated in the legal marketplace and paid in comparable litigation
18 based on the result achieved and risk incurred. *See Lealao, supra*, 82 Cal.App.4th at 47-50;
19 *Laffitte, supra*, 1 Cal.5th 480 at 503. In cases where the settlement agreement provides that the
20 defendant will pay the plaintiff’s attorneys a percentage of the fund created by the settlement, use
21 of that percentage method is appropriate. *Lealao, supra*, 82 Cal.App.4th at 32. Fee awards that
22 are too small will “chill the private enforcement essential to the vindication of many legal rights
23 and obstruct the representative actions that often relieve the courts of the need to separately
24 adjudicate numerous claims.” *Id.* at 53. Therefore, fees in representative actions should
25 approximate the probable terms of a contingent fee contract negotiated by a sophisticated
26 attorney and client in comparable litigation. *Id.* at 48. “The ultimate goal . . . is the award of a
27 ‘reasonable’ fee to compensate counsel for their efforts, irrespective of the method of
28 calculation.” *Consumer Privacy Cases* (2009) 175 Cal.App.4th 545, 557-58 (quoting *Apple*

1 *Computer, Inc. v. Superior Court, supra*, 126 Cal.App.4th at 1270).

2 Plaintiff's Counsel's application for attorneys' fees in light of the facts and circumstances
3 surrounding the case is well-within the range of reasonableness. Historically, courts have
4 awarded fees as high as 50% of the settlement in complex actions, depending on the
5 circumstances of the case. *See In re Ampicillin Antitrust Litig.* (D.D.C. 1981) 526 F.Supp. 494
6 (awarding attorneys' fees in the amount of 45% of the \$7.3 million total settlement amount);
7 *Beech Cinema, Inc. v. Twentieth-Century Fox Film Corp.* (S.D.N.Y. 1979) 480 F.Supp. 1195
8 (awarding approximately 53% of the settlement as attorneys' fees). California courts routinely
9 approve attorneys' fees awards "average[ing] around one-third of the recovery." *Chavez v.*
10 *Netflix, Inc.* (2008) 162 Cal.App.4th 43, 66 n.11 (lower court found the range of contingency
11 fees in marketplace to be 20 to 40 percent and determined such a percentage fee was
12 appropriate).

13 Plaintiff's Counsel has litigated this matter for several years, with the very real possibility
14 of an unsuccessful outcome and no fee recovery of any kind.⁶² Counsel for the Parties undertook
15 significant investigation, and also invested time reviewing and analyzing relevant documents and
16 data to evaluate the allegations, including, and not limited to, calculating the potential monetary
17 recovery under PAGA.⁶³

18 In the present case, Plaintiff's Counsel has borne all of the risks and costs of litigation
19 and will not receive any compensation until recovery is obtained.⁶⁴ Plaintiff's Counsel is
20 experienced in complex wage-and-hour litigation and used that experience to obtain a great
21 result for Plaintiff, the Aggrieved Employees, and the State of California.⁶⁵ Considering the
22 amount of fees requested, work performed, risks incurred, results obtained, and experience of
23 Plaintiff's Counsel in handling similar matters, Plaintiff maintains that the requested attorneys'
24 fees are reasonable and should be awarded.

25 ///

26 ⁶² Parker-Fawley Decl., ¶ 24.

27 ⁶³ *Id.*, ¶ 17.

28 ⁶⁴ *Id.*, ¶ 27.

⁶⁵ Parker-Fawley Decl., ¶¶ 2-7.

B. The Fee Award Requested by Plaintiff's Counsel Is Reasonable Based on the Factors Considered in Determination of Fee Awards

The factors which courts consider in determining whether fee awards are reasonable are: (1) the time and labor required; (2) the novelty and difficulty of the questions involved; (3) the skill requisite to perform the legal services properly; (4) the preclusion of other employment by the attorney due to the acceptance of the case; (5) the customary fee; (6) whether the fee is fixed or contingent; (7) the time limitation imposed by the client or the circumstances; (8) the amount involved and results obtained; (9) the experience, reputation, and ability of the attorney; (10) the undesirability of the case; (11) the nature and length of the professional relationship with the client; and (12) awards in similar cases. *Camden I Condominium Association, Inc. v. Dunkel* (11th Cir. 1991) 946 F. 2d 768, 772. While all factors support the fee award requested by Plaintiff's Counsel, some of the most relevant factors to this Court's fee determination will be addressed below.

The percentage award sought is commensurate with the time, effort, and expense dedicated to the matter, the contingent nature of Plaintiff's Counsel's representation and the risks taken in commencing the Action, the skill and determination required, the results that Plaintiff's Counsel has achieved, and the value of the settlement that Plaintiff's Counsel has obtained on behalf of Plaintiff, the Aggrieved Employees, and the State of California. For the reasons discussed herein, an award of attorneys' fees equal to approximately 40% of the Total Settlement Amount is reasonable.

1. Time & Labor

Plaintiff's Counsel has used its experience and skills in litigating complex wage-and-hour actions to bring this matter to a successful conclusion. Prior to commencing this lawsuit, Plaintiff's Counsel conducted a significant amount of investigation into the factual and legal issues, Defendant's business, and its operations and employment policies, practices, and procedures.⁶⁶ During the litigation of the Action, Plaintiff's Counsel interviewed and obtained information from and about Plaintiff and Aggrieved Employees, conducted legal research,

⁶⁶ Parker-Fawley Decl., ¶ 17.

1 reviewed and analyzed a large amount of information, documents, and data, prepared for and
2 attended mediation, evaluated the PAGA claim, and calculated the potential monetary recovery
3 under PAGA.⁶⁷ Plaintiff's Counsel also met and conferred with Defendant's counsel regarding
4 case management, motions, discovery mediation, and settlement negotiations, among other
5 issues.⁶⁸ Plaintiff's Counsel performed other work including, *inter alia*, case strategy and
6 analysis; drafting, reviewing, and revising the pleadings, discovery, motion-related papers, the
7 mediation brief, and settlement agreement; and preparing for and appearing for court
8 proceedings.⁶⁹

9 Plaintiff's Counsel dedicated the full extent of staffing and monetary resources necessary
10 to prosecute the case with maximum efficiency, and has fully and actively participated in the
11 litigation process. The Attorney Task and Time Chart, which is attached as "EXHIBIT 2" to the
12 accompanying Declaration of Elizabeth Parker-Fawley, sets forth in detail the hours that
13 Plaintiff's Counsel has spent performing tasks in this matter. Attorneys at Lawyers for Justice,
14 PC have spent **334.50 hours** to obtain a recovery on behalf of Plaintiff, the Aggrieved
15 Employees, and the State of California. These hours were required to bring the matter to its
16 successful conclusion. In light of the value of time expended and the carrying of costs involved
17 in this litigation, the requested attorneys' fee award is fair, adequate, and reasonable.

18 ***2. The Skill Required to Perform Legal Services Properly***

19 The skill required to properly litigate this case is evident not only in the results achieved,
20 but in the steps necessary to reach the same. Defendant retained highly-respected counsel to
21 represent its defenses. Defendant and its counsel felt very strongly about Defendant's ability to
22 prevail on the merits and avoid representative adjudication of the PAGA claim in a court of law.
23 Plaintiff and Plaintiff's Counsel believe that the PAGA claim has merit and that Plaintiff will
24 prevail at trial. Plaintiff's Counsel undertook extensive investigation, analysis, and research prior
25 to filing the lawsuit and during the litigation of the matter. Plaintiff's Counsel took steps to
26

27 ⁶⁷ Parker-Fawley Decl., ¶ 17.

28 ⁶⁸ *Ibid.*

⁶⁹ *Ibid.*

1 prepare the case for trial and had every intention of taking the case to trial if Defendant did not
2 offer an appropriate settlement.

3 Plaintiff's Counsel's efforts and skill were used to, among other things, investigate the
4 allegations and gather facts, research the legal issues, analyze data and information obtained
5 from Plaintiff, Defendant, and other sources, evaluate the PAGA claim, and negotiate the
6 settlement. Despite all of the obstacles that had to be overcome, Plaintiff's Counsel used its
7 extensive experience and skill in the handling of complex wage-and-hour matters to advocate for
8 and obtain Aggrieved Employees and the State of California a recovery now, with maximum
9 efficiency, as opposed to the possibility of recovery in the future, after significant expense and
10 time.⁷⁰

11 ***3. The Value of the Settlement***

12 The Settlement represents an excellent resolution of this lawsuit, given the uncertainty
13 and risks of further litigation.⁷¹ Had the case not settled, Defendant would have vigorously
14 continued its efforts to enforce its arbitration agreements, challenge manageability and liability,
15 and sought a reduction in the amount assessed as penalties. Defendant, however, faced risks too,
16 including and not limited to, the risk of a jury trial and having the Court assess penalties.
17 Additionally, preparing the case for trial would have been extraordinarily expensive for the
18 Parties. The Settlement offers present and considerable monetary relief to Plaintiff, the
19 Aggrieved Employees, and the State of California while avoiding additional expense, risk, and
20 delay in obtaining possible further recovery.

21 ***4. Whether the Fee Is Fixed or Contingent***

22 The representation provided by Plaintiff's Counsel has been wholly contingent and
23 Plaintiff's Counsel took on this matter without knowing whether any recovery would be
24 obtained. Plaintiff's Counsel has invested **334.50 hours** of time to obtain relief on behalf of
25 Plaintiff, the Aggrieved Employees, and the State of California. Plaintiff's Counsel is also
26 requesting reimbursement of litigation costs and expenses in the amount of \$11,404.71.⁷²

27 ⁷⁰ Parker-Fawley Decl., ¶¶ 17-23.

28 ⁷¹ *Id.*, ¶¶ 13, 18, 19, 23, & 27.

⁷² *Id.*, ¶ 25, 27, Exhs. 3, 4.

1 In this case, Plaintiff's Counsel has borne all of the risks and costs of litigation and will
2 not receive any compensation until recovery is obtained.⁷³ If Plaintiff's Counsel had not been
3 successful, the time that they have devoted to litigating the case would have been for naught and
4 would not have produced any fee or any reimbursement of costs or expenses. Plaintiff's Counsel
5 is well-experienced in complex wage-and-hour litigation and used that experience to obtain a
6 great result for Plaintiff, the Aggrieved Employees, and the State of California.⁷⁴ The skill and
7 determination that Plaintiff's Counsel has shown throughout the Action justify the requested
8 attorneys' fees and costs. Considering the amounts requested, work performed, and risks
9 incurred, the requested fees and costs are reasonable and should be awarded.

10 ***5. The Amount Involved and the Results Achieved***

11 The results achieved, in light of the difficulties inherent in similar cases and the specific
12 difficulties faced in this matter, are considerable. Here, the results achieved, and the recovery
13 obtained on behalf of Plaintiff, the Aggrieved Employees, and the State of California represent a
14 fair and reasonable resolution of this lawsuit. Plaintiff's Counsel's efforts have resulted in a
15 settlement that provides for a Total Settlement Amount of \$600,000.00, and it is currently
16 estimated that the Net Settlement Amount available for distribution to the Aggrieved Employees
17 and the State of California is approximately \$336,095.29.⁷⁵

18 ***6. The Reputation and Ability of the Attorneys***

19 Plaintiff's Counsel is a recognized class action and complex litigation law firm, and its
20 attorneys employed their knowledge, skill, and experience to bring the case to a successful
21 conclusion. Plaintiff's Counsel has years of wage-and-hour class action and complex litigation
22 experience, has recovered millions of dollars on behalf of thousands of individuals in California,
23 and has successfully handled numerous significant wage-and-hour class action and representative
24 action cases.⁷⁶

25 ///

26 ⁷³ Parker-Fawley Decl., ¶ 27.

27 ⁷⁴ *Id.*, ¶¶ 2-7.

28 ⁷⁵ Settlement Agreement, § 3(a)(4).

⁷⁶ Parker-Fawley Decl., ¶¶ 2-7.

C. **The Lodestar Methodology Also Justifies Approval of the Requested Fees, Because Plaintiff's Counsel Has Performed Work That Is of Significant Value Based on Reasonable Hours and Prevailing Hourly Rates of Compensation**

While the percentage-of-the-benefit approach is endorsed as the better approximation of the workings of the marketplace than the lodestar approach, courts may also use the lodestar method to “cross-check” the results of the other. *See Laffitte, supra*, 1 Cal.5th at 505 (explaining that “[a] lodestar cross-check is simply a quantitative method for bringing a measure of the time spent by counsel into the trial court’s reasonableness determination”); *see also, e.g., Vizcaino*, 290 F.3d at 1050 (“[W]hile the primary basis of the fee award remains the percentage method, the lodestar may provide a useful perspective on the reasonableness of a given percentage award.”). Importantly, “the lodestar calculation . . . does not override the trial court’s primary determination of the fee as a percentage” and “does not impose an absolute maximum or minimum on the potential fee award.” *Laffitte, supra*, 1 Cal.5th at 505.

The lodestar is calculated based on reasonable hours at reasonable prevailing hourly rates for the attorneys. *Ketchum, supra*, 24 Cal.4th at 1131-32. Under California law, counsel is entitled to compensation for every hour reasonably spent on the matter. *Id.* at 1133.

1. Plaintiff's Counsel Performed Work for a Reasonable Number of Hours

The reasonableness of hours is assessed by “the entire course of the litigation, including pretrial matters, settlement negotiations, discovery, litigation tactics, and the trial itself[.]” *Vo v. Las Virgenes Municipal Water Dist.* (2000) 79 Cal.App.4th 440, 447.

As discussed above, this matter was highly contested and required a significant amount of time and labor. Defendant made it clear very early on that it disputed all of Plaintiff’s allegations and disputed that representative adjudication was appropriate. Defendant also argued, *inter alia*, that it had facially-compliant employment policies and practices throughout the time period at issue.⁷⁷ Defendant raised affirmative defenses and denied liability, and the pursuit of this case involved gathering and analyzing data from Defendant as well as other sources.⁷⁸ The handling of this litigation involved a great amount of effort, and also required and involved the exercise of

⁷⁷ Parker-Fawley Decl., ¶ 20.

⁷⁸ *Id.*, ¶¶ 17, 20, & 22.

1 a high level of skill, which Plaintiff's Counsel has, as a result of its extensive experience in
2 complex wage-and-hour litigation. Long and difficult battles would have followed as the case
3 moved toward trial, including taking and defending declarant and expert depositions, depositions
4 of person most knowledgeable designees, the demanded site inspection, conducting additional
5 formal discovery, and engaging in extensive motion practice. As Plaintiff's Counsel geared up
6 for these battles, Plaintiff's Counsel undertook intense preparation in an attempt to resolve the
7 entire matter through settlement negotiations.

8 Plaintiff's Counsel had to bring together a volume of information, data, and documents
9 that were obtained from Plaintiff, Defendant and other sources. Plaintiff's Counsel conducted
10 extensive review and analysis of the information, documents, and data to strategize and evaluate
11 the case and engage in settlement discussions.

12 Attached to the Declaration of Elizabeth Parker-Fawley is the Attorney Task and Time
13 Chart that sets forth in detail the numerous tasks that Plaintiff's Counsel performed in this
14 matter, and the time required for completing those tasks.⁷⁹ The chart demonstrates that Lawyers
15 for Justice, PC has spent a total of **334.50 hours** on this matter. In light of the facts and
16 circumstances of this matter, as well as the results Plaintiff's Counsel has achieved on behalf of
17 Plaintiff, the Aggrieved Employees, and the State of California, Plaintiff's Counsel has spent a
18 reasonable number of hours on this matter.

19 ***2. The Fees Requested Represent a Reasonable Hourly Rate of***
20 ***Compensation in Light of Plaintiff's Counsel's Efforts and Experience***

21 Both California and federal courts recognize that attorneys should be compensated for
22 providing representation on a contingency basis and for taking on the risks associated with said
23 representation, as well as being provided with financial incentives to enforce important rights
24 and protections like those at issue in this matter. *See Ketchum, supra*, 24 Cal.4th at 1132-33. In
25 awarding attorneys' fees, the aim is to mirror "the established practice in the private legal market
26 of rewarding attorneys for taking the risk of nonpayment by paying them a premium over their
27 normal hourly rates for winning contingency cases." *See id.*

28 ⁷⁹ Parker-Fawley Decl., ¶ 25, Exh. 3.

Plaintiff's Counsel has been actively involved in the prosecution of this matter, prior to the commencement of the Action and all the way up to approval of the settlement, and their dedication to the representation of Plaintiff, the Aggrieved Employees, and the State of California has precluded other employment. Here, Plaintiff's Counsel bore the risk that, despite all of their efforts and skills employed, there may be no recovery. Ultimately, Plaintiff's Counsel was successful in reaching a settlement of \$600,000.00.

As set forth in the Declaration of Elizabeth Parker-Fawley, the professional backgrounds and experience of Plaintiff's Counsel support a reasonable hourly rate of compensation of at least \$800 per hour for services provided by Plaintiff's Counsel.⁸⁰ Lawyers for Justice, PC has been awarded attorneys' fees, compensating the firm at the rate of at least \$800 for legal services performed, by courts of this state.⁸¹ While the circumstance of every case is unique, the fact remains that the work performed and efforts undertaken by Plaintiff's Counsel in this matter justify the requested attorneys' fees award.

VII. COSTS TO BE REIMBURSED TO PLAINTIFF'S COUNSEL ARE FAIR AND REASONABLE, AND SHOULD BE APPROVED

The Settlement provides for reimbursement of all actual litigation costs and expenses. As set forth in the Declaration of Elizabeth Parker-Fawley, Plaintiff's Counsel seeks reimbursement of \$11,404.71 in litigation costs and expenses.⁸² The Settlement Agreement provides for reimbursement of litigation costs and expenses up to \$20,000. The remaining \$8,595.29 will be included in the Net Settlement Amount.⁸³ These expenses were reasonable and necessary in the prosecution of this matter and to obtain the Settlement.⁸⁴ Accordingly, Plaintiff's Counsel requests that the Court award reimbursement of litigation costs and expenses in the amount of \$11,404.71 to Plaintiff's Counsel.

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⁸⁰ Parker-Fawley Decl., ¶ 26.

⁸¹ *Ibid.*

⁸² *Id.*, ¶ 27.

⁸³ *Ibid.*

⁸⁴ *Ibid.*

VIII. THE PROPOSED COVER LETTER TO THE AGGRIEVED EMPLOYEES SHOULD BE APPROVED

Although PAGA does not require notice to unnamed aggrieved employees of a settlement, the Parties prepared, and now present for the Court's consideration and approval, the Cover Letter for transmission to the Aggrieved Employees along with their Individual Settlement Share check (together, PAGA Settlement Package), substantially in the form attached as "EXHIBIT A" to the [Proposed] Order and Judgment. The Cover Letter informs the Aggrieved Employees about the Action and the Settlement. Accordingly, Plaintiff respectfully requests that the Court approve the Cover Letter for transmission to the Aggrieved Employees at the time of disbursing their Individual Settlement Shares.

IX. THE PROPOSED SETTLEMENT ADMINISTRATION COSTS ARE FAIR AND REASONABLE, AND SHOULD BE APPROVED

As set forth in the Settlement Agreement, the Parties have agreed to retain, subject to approval by the Court, Simpluris, Inc. to handle the administration of the Settlement. The fees and expenses of the PAGA Settlement Administrator are estimated not to exceed \$5,000.00. These costs include, but are not limited to, expenses for preparing, printing, and mailing the Cover Letter and Individual Settlement Shares checks to the Aggrieved Employees (i.e., PAGA Settlement Package); performing skip-trace searches; re-mailing the returned PAGA Settlement Packages to any updated addresses located; and handling inquiries from Aggrieved Employees regarding the Settlement, among other things. Accordingly, the Court should grant approval of the Settlement Administration Costs in the amount of up to \$5,000.00 to Simpluris, Inc., a necessary third-party for handling the settlement process.

X. THE PROPOSED GENERAL RELEASE FEE IS FAIR, ADEQUATE, AND REASONABLE, AND SHOULD BE APPROVED

The Settlement provides for a General Release Fee to be paid to Plaintiff in the amount of \$7,500.00.⁸⁵ The purpose of such an award is to incentivize aggrieved employees to step into the

⁸⁵ Settlement Agreement, § 3(a)(3).

shoes of the state labor agency and undertake the responsibilities associated with initiating a lawsuit and serving in a representative capacity. *See Bell v. Farmers Ins. Exch.* (2004) 115 Cal.App.4th 715, 726 (“service payments” compensate named plaintiff “for [her] efforts in bringing the action”); *Clark v. Am. Residential Servs., LLC* (2009) 175 Cal.App.4th 785, 804 (“an incentive award is appropriate ‘if it is necessary to induce an individual to participate in the suit’”); accord *Ingram v. The Coca-Cola Co.* (N.D. Ga. 2001) 200 F.R.D. 685, 694 (internal quotation marks omitted) (“Courts routinely approve incentive awards to compensate named plaintiffs for the services they provided and the risks they incurred during the course of the [...] litigation.”); *see also, e.g., Resendez, supra*, Los Angeles County Superior Court, Case No. BC59689 (approving \$10,000 enhancement award in a PAGA action).

Here, Plaintiff contributed considerable time and effort to the litigation of this matter in order to enforce the California Labor Code on behalf of the State of California and for the benefit of other Aggrieved Employees. Plaintiff discussed her employment with her counsel, gathered and produced relevant documents and information, and provided the facts and evidence necessary to attempt to prove the allegations.⁸⁶ Plaintiff was available whenever her counsel needed her and tried to obtain and provide documents and information that would aid in the litigation of the PAGA claim and pursuit of recovery on behalf of the State of California and Aggrieved Employees.⁸⁷

Accordingly, it is reasonable and just for Plaintiff to receive a General Release Fee in the amount of \$7,500.00.

XI. CONCLUSION

The Settlement is fair, adequate, and reasonable, as it represents a reasoned compromise of disputed claims that has been reached through arm’s-length negotiations, in light of the risks, complexity, and expense of further litigation. Plaintiff respectfully requests that the Court approve the Settlement, including the plan of allocation and distribution of the Total Settlement Amount for the LWDA Payment to the LWDA, Individual Settlement Shares to the Aggrieved

⁸⁶ Parker-Fawley Decl., ¶ 28.

⁸⁷ *Ibid.*

Employees, Attorneys' Fees and Costs to Plaintiff's Counsel, Settlement Administration Costs to the PAGA Settlement Administrator, and General Release Fee to Plaintiff, and permit the filing of a memorandum that exceeds the page limit.

Dated: July 15, 2024

LAWYERS for JUSTICE, PC



By: _____

Elizabeth Parker-Fawley
Attorneys for Plaintiff