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**SUPERIOR COURT OF THE STATE OF CALIFORNIA
FOR THE COUNTY OF LOS ANGELES – SPRING STREET COURTHOUSE**

ANDREA C. BONILLA, individually, and on
behalf of all others similarly situated,

Plaintiff,

vs.

DRIVEN BRAND SHARED SERVICES,
LLC, a limited liability company; and DOES 1
through 10, inclusive,

Defendants

Case No.: 25STCV15648

REPRESENTATIVE ACTION

**DECLARATION OF KANE MOON IN
SUPPORT OF MOTION FOR APPROVAL OF
PAGA SETTLEMENT**

[Filed with (1) Plaintiff's Notice of Motion and
Motion for Approval of PAGA Settlement, (2)
the Declaration of Plaintiff, (3) the Declaration of
Lisa Mullins, (4) [Proposed] PAGA Approval
Order, and (5) [Proposed] Judgment]

PAGA APPROVAL HEARING:

Date: October 27, 2026

Time: 3:00 p.m.

Dept.: 10

Judge: William F. Highberger

Action filed: May 29, 2025

Trial date: Not set

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I, KANE MOON, declare as follows:

1. I am an attorney at law duly licensed to practice as such before all the Courts of the State of California and am one of the attorneys of record for Plaintiff Andrea C. Bonilla (“Plaintiff”). I have personal knowledge of the facts set forth in this declaration and if called as a witness, I could and would testify competently to them under oath.

2. This declaration is submitted in support of Plaintiff's Motion for Approval of PAGA Settlement. Plaintiff seeks approval of a Joint Stipulation and Settlement Agreement (the "Settlement") entered into with Defendant Driven Brand Shared Services, LLC ("Defendant") (collectively, Plaintiff and Defendant are the "Parties"). A true and correct copy of the fully executed Settlement is attached hereto as **Exhibit 1**. Exhibit A to the Settlement contains the Parties' proposed *Court-Approved Notice of PAGA Settlement* to be mailed to Aggrieved Employees with Individual PAGA Payments following settlement approval and Defendant's full settlement funding.

3. The proposed Settlement seeks to resolve all alleged claims for civil penalties pursuant to the California Private Attorneys General Act, Labor Code sections 2698, *et seq.* (“PAGA”). Plaintiff brought this PAGA action on behalf of herself and all non-exempt, hourly employees who worked for Defendant in California at any time during the PAGA Period (“Aggrieved Employees”). (Settlement, ¶ I.C.) For purposes of settlement, the “PAGA Period” is May 26, 2024, to June 7, 2026. (*Id.* at ¶ I.T.)

CASE BACKGROUND AND PROCEDURAL HISTORY

4. Defendant is the centralized support entity for Driven Brands, North America's largest automotive services company. Plaintiff worked for Defendant during the PAGA Period. Throughout her employment, Plaintiff was classified as non-exempt and paid on an hourly basis. Plaintiff contends she and her former coworkers were subjected to the same or similar unlawful labor practices during their employment by Defendant, including failure to pay all wages.

5. Plaintiff's claims for unpaid wages stems from allegations of Defendant's failure to pay employees all minimum, overtime, and sick pay owed, including due to Defendant's failure to compensate employees for off-the-clock work, and Defendant's failure to incorporate all remunerations into the regular rate of pay. Plaintiff's meal and rest period claims are based on allegations that due to

1 the nature of their work and Defendant's employment practices, employees regularly experienced missed,
2 untimely, or interrupted breaks, and that Defendant failed to provide any premiums for non-compliant
3 rest breaks or all premiums for non-compliant meals. Plaintiff also alleges that Defendant failed to
4 reimburse employees for all reasonable and necessary business expenses incurred, including expenses
5 incurred for the use of employees' personal cellphone and personal vehicles for work purposes. Plaintiff
6 further alleges she and other employees did not receive all wages owed at the time of termination nor
7 accurate itemized wage statements due to Defendant's failure to pay all wages and premiums.
8 Accordingly, Plaintiff alleges Defendant is liable for civil penalties under PAGA.

9 6. Because of the foregoing alleged violations of the Labor Code, Plaintiff filed a Class Action
10 Complaint on May 29, 2025, alleging Defendant systematically: (1) failed to pay minimum wages, (2)
11 failed to pay overtime compensation, (3) failed to provide meal periods, (4) failed to authorize and permit
12 rest breaks, (5) failure to indemnify necessary business expenses, (6) failed to timely pay final wages at
13 termination, (7) failed to provide accurate itemized wage statements, and (8) engaged in unfair business
14 practices.

15 7. Pursuant to PAGA, on May 26, 2025, Plaintiff submitted notice of the alleged Labor Code
16 violations to the California Labor and Workforce Development Agency (the "LWDA"), with certified
17 mail service on Defendant, and paid the required filing fee. A true and correct copy of Plaintiff's PAGA
18 Notice is attached hereto as **Exhibit 2**. The administrative exhaustion period under PAGA expired
19 without the LWDA indicating any intent to investigate the allegations. On August 5, 2025, Plaintiff filed
20 a First Amended Class and Representative Action Complaint to allege a ninth cause of action for civil
21 penalties under PAGA. Accordingly, Plaintiff is duly authorized to act as a private attorney general with
22 respect to the PAGA claims involved in this action.

23 8. In compliance with Labor Code section 2699(s)(1), Plaintiff subsequently submitted to the
24 LWDA a file-stamped copy of the First Amended Complaint containing the Court-assigned case number.
25 To date, the LWDA has not sought to intervene in this action.

26 9. After this action was filed, Defendant produced an arbitration agreement between Defendant
27 and Plaintiff containing a class action waiver. Thereafter, the Parties agreed to attend a private mediation
28 to resolve Plaintiff's representative PAGA claims.

10. Defendant ardently opposes the merits of this case and denies Plaintiff's factual allegations. Defendant argues all employees were properly paid for all hours worked and that it did not require or permit employees to work off-the-clock. As for the regular rate claim, Defendant argues there was no issue with paying employees the proper regular rate of pay because any additional remuneration was discretionary and thus, not required to be incorporated into the regular rate of pay. Defendant maintains all employees were provided with the opportunity to take all their code-compliant meal and rest breaks and that missed breaks, if any, were solely the result of employees' voluntary choice. As for the unreimbursed business expenses, Defendant maintains it did not require employees to incur any business-related expenses. To the extent employees received wage statements that were allegedly inaccurate, Defendant argues penalties are not warranted because employees suffered no actual damage or harm as a result. (*See, e.g., Angeles v. U.S. Airways, Inc.* (N.D. Cal. Feb. 19, 2013) No. C 12-05860 CRB, 2013 WL 622032, at *10 ["A plaintiff must adequately plead an injury arising from an employer's failure to provide full and accurate wage statements, and the omission of the required information alone is not sufficient."].) Additionally, Defendant alleges its good-faith belief that it paid all wages precludes the imposition of waiting time penalties because Plaintiff would be unable to show Defendant's alleged conduct was done willfully or knowingly. (*See, e.g., Pedroza v. PetSmart, Inc.* (C.D. Cal. June 14, 2012) No. ED CV 11-298 GHK (DTBx), 2012 WL 9506073, *5.) For these reasons, Defendant claims it did not engage in any unfair business practices and denies liability under PAGA. Defendant also maintains the claims are not susceptible to proof on a representative basis because of the individualized and varying nature of each employee's experience, making this matter unmanageable.

DISCOVERY AND INVESTIGATION

11. Before initiating arbitration of Plaintiff's individual claims, the Parties agreed to mediate the representative PAGA claims. The Parties engaged in informal discovery exchange prior to mediation. Defendant provided information and documents, which enabled Plaintiff's Counsel to meaningfully investigate Plaintiff's allegations and assess the value of the PAGA claims. Specifically, Defendant produced Plaintiff's personnel file and her time and payroll records, documents regarding Defendant's written policies and practices in effect during the relevant period, and time and corresponding payroll records for approximately 80.8% of all Aggrieved Employees.

1 12. Prior to mediation, Plaintiff's Counsel reviewed and analyzed all the information that
2 Defendant produced, including the time/pay records and Defendant's written policies, in conjunction
3 with information provided by Plaintiff. Plaintiff's Counsel retained an expert to analyze the time/pay
4 records and prepare a damage analysis prior to mediation. The time/pay records contained 58,361 shifts
5 actually worked (about 87% of all shifts), which allowed the expert to prepare an analysis with a high
6 degree of certainty. Further, Plaintiff's Counsel investigated the applicable law regarding the claims and
7 defenses asserted in this action. Accordingly, Plaintiff's Counsel were able to evaluate the probability of
8 success on the merits and Defendant's monetary exposure. In sum, Plaintiff and her Counsel's familiarity
9 with the facts of the case and the legal issues involved allowed them to act intelligently in negotiating
10 the Settlement.

11 SETTLEMENT NEGOTIATIONS AND NOTICE TO THE LWDA

12 13. On April 10, 2026, the Parties participated in a full day of private mediation facilitated by
13 Tripper Ortman, Esq., an experienced PAGA action mediator. The negotiations were at arm's length and
14 although conducted in a professional matter, were adversarial. Both sides went into the mediation willing
15 to explore the potential for a settlement of the dispute, but they were also prepared to litigate their position
16 through trial and appeal if a settlement had not been reached. Following a full discussion of the strengths
17 and weaknesses of the claims and defenses, the Parties ultimately reached a resolution, the material terms
18 of which are encompassed within the Settlement at issue.

19 14. In reaching a resolution, the Parties recognized that the issues presented in this action are
20 likely only to be resolved with extensive and costly pretrial and trial proceedings, and that further
21 litigation will lead to inconvenience, distraction, disruption, delay, and expense disproportionate to the
22 potential benefits of litigation. Plaintiff and her Counsel also considered the risk and uncertainty of the
23 outcome inherent in any litigation when determining whether this Settlement was the correct option. In
24 sum, Plaintiff and her Counsel believe the proposed Settlement is in the best interests of Aggrieved
25 Employees and the LWDA.

26 15. In compliance with Labor Code section 2699(s)(2), notice of settlement and a copy of the
27 proposed Settlement has been submitted to the LWDA along with a copy of Plaintiff's motion and the
28

1 hearing date. A true and correct copy of the LWDA's email confirming receipt thereof is attached hereto
2 as **Exhibit 3**. To date, the LWDA has not indicated any objection to the Settlement.

3 KEY TERMS OF SETTLEMENT

4 16. Gross Settlement Amount, Funding, Disbursement, and Uncashed Checks. The Gross
5 Settlement Amount ("GSA") is a non-reversionary \$145,000.00, subject to potential increase under an
6 Escalator Clause and entry of the Court's Approval Order. (Settlement, ¶¶ I.M, III.A.) Defendant's
7 settlement funding contribution will be wired by Defendant to the settlement administrator within seven
8 (7) days of the Effective Date. (*Id.* at ¶ III.E.2.b.) Disbursement will occur within fifteen (15) days after
9 Defendant fully funds the GSA. (*Id.* at ¶ III.E.2.d.) Any funds remaining uncashed after 200 days from
10 issuance will be transmitted to the California Controller's Unclaimed Property Fund in the name of each
11 individual who failed to cash his or her check prior to the void date. (*Id.* at ¶¶ III.E.6., III.E.6.b.)

12 17. Escalator Clause. The GSA was negotiated based on an estimate that as of the date of the
13 Parties' mediation, there are 7,250 aggregate PAGA Pay Periods worked by approximately 261
14 Aggrieved Employees. (*Id.* at ¶ III.A.1.) The Settlement includes an Escalator Clause whereby should
15 the actual number of PAGA Pay Periods increase by more than ten percent (10%) of the estimated count,
16 Defendant agrees to increase proportionately by the number of pay periods worked in excess of 10%.
17 (*Id.*) In the alternative, Defendant can avoid increasing the GSA by electing to end the PAGA Period
18 when the number of PAGA Pay Periods reaches 7,975. (*Id.*)

19 18. PAGA Representative Payment. The Settlement includes a Representative Payment to
20 Plaintiff in an amount up to \$7,500.00, payable from the GSA. (*Id.* at ¶ III.C.2.) This payment is in
21 consideration for Plaintiff's efforts in litigating the Action and risks of incurring financial obligations to
22 Defendant in the event Plaintiff was not successful in the Action and held to pay for Defendant's costs
23 and/or attorney's fees. (*Id.* at ¶ I.V.) If the Court awards less than the amount requested, any amount not
24 awarded will become part of the Net Settlement Amount for distribution to Aggrieved Employees. (*Id.*)

25 19. Attorney Fee and Cost Awards. The Settlement includes attorneys' fees in an amount not to
26 exceed 1/3 of the GSA (i.e., \$48,333.33), plus reimbursement for out-of-pocket litigation costs not to
27 exceed \$30,000.00, payable to Plaintiff's Counsel from the GSA. (*Id.* at ¶ III.C.1.) In the event actual
28 costs are less and/or the amount of fees and costs approved by the Court are less than the amounts

requested, the difference will be allocated to the Net Settlement Amount. (*Id.*) My firm has incurred \$29,779.57 in litigation costs. A true and correct copy of a report showing these costs is attached hereto as **Exhibit 4**.

20. Administration Costs. The Settlement provides Administration Costs to the Settlement Administrator, payable from the GSA, in an amount up to \$4,950.00, for its fees and expenses in administering this Settlement. (*Id.* at ¶ III.C.3.) In the event the amount of actual administration costs is less and/or the amount approved by the Court is less than requested, the difference will be allocated to the Net Settlement Amount. (*Id.*) The Parties jointly selected ILYM Group, Inc. (“ILYM”) as the neutral entity to administer this Settlement. (*Id.* at ¶ I.BB.) A true and correct copy of ILYM’s bid for \$4,950.00 is attached hereto as **Exhibit 5**.

21. Net Settlement Amount. After deducting the PAGA Representative Payment, Attorney Fee and Cost Awards, and Administration Costs from the GSA, in the amounts specifically approved by the Court, any difference in the amounts requested and the amounts awarded will be allocated to the Net Settlement Amount as PAGA Penalties. (*Id.* at ¶ 1.Q.) Accordingly, the Net Settlement Amount is estimated to be **\$54,437.10**,¹ which will be distributed 65% (i.e., 65% * \$54,437.10= **\$35,384.11**) to the LWDA and 35% (i.e., 35% * \$54,437.10= **\$19,052.98**) to Aggrieved Employees pursuant to PAGA law governing Plaintiff’s claims.

22. Individual PAGA Payments. Each Aggrieved Employee will be entitled to his or her pro rata amount from the 35% share of PAGA Penalties that is directly proportional to the number of pay periods worked in the PAGA Period without having to submit any claim form. (*Id.* at ¶¶ III.B.1, III.B.1.a.1.) This results in an estimated average Individual PAGA Payment of **\$73.00** for each of the estimated 261 Aggrieved Employees (\$19,052.98 / 261), and a PAGA Pay Period value of **\$2.63** for each of the 7,250 estimated PAGA Pay Periods (\$19,052.98 / 7,250). Individual PAGA Payments will be allocated to 100% penalties for tax purposes. (*See id.* at ¶ III.B.2.)

¹ The estimated Net Settlement Amount was calculated by deducting the following amounts from the GSA (\$145,000.00): \$7,500.00 for the PAGA Representative Payment, \$29,779.57 for the PAGA Cost Award, \$48,333.33 for the PAGA Attorney Fees Award, and \$4,950.00 for the Administration Costs. (*See* Settlement, ¶ I.Q.)

1 23. Releases of Claims. Upon full funding of the GSA, Plaintiff and the LWDA shall fully
2 release and discharge Defendant and the Released Parties from any and all claims that were alleged or
3 could have been alleged based on the claims, facts, and allegations contained in the Operative Complaint
4 and in the PAGA Notice submitted by Plaintiff to the LWDA. (*Id.* at ¶ I.Y.) The release shall be for the
5 PAGA Period. (*Id.*) The “Released Parties” are “Defendant including its past, present, and future
6 divisions, affiliates, affiliated entities, related entities, parents, subsidiaries, predecessors, successors,
7 joint ventures, assigns, members, shareholders, owners, officers, directors, employees, agents, trustees,
8 consultants, attorneys, managers, operators, insurers, representatives, administrators, fiduciaries,
9 beneficiaries, subrogees, executors, partners, and privies.” (*Id.* at ¶ I.Z.)

10 24. No Related Cases. To the best of my knowledge, there is no other pending litigation
11 involving similar claims against Defendant that may be impacted by approval of the Settlement at issue,
12 nor has Defendant pointed to any. I have come to this conclusion after a reasonable inquiry and review
13 of the LWDA’s PAGA Case Search website, this Court’s case search website, and other information
14 reasonably available online.

15 THE PROPOSED SETTLEMENT IS FAIR AND REASONABLE

16 25. There can be no doubt that this Settlement is the result of vigorous, adversarial, non-
17 collusive, and arm’s-length negotiations between the Parties. Based on Plaintiff’s Counsel’s analysis of
18 the arguments and information provided by Defendant, on an expert analysis of the time and pay records,
19 and on information from Plaintiff, Plaintiff’s Counsel evaluated Defendant’s both maximum and risk-
20 adjusted potential exposure in preparation for mediation. Although the expert’s analysis revealed that the
21 time and pay records supported several violations by Defendant, those identifiable violations were
22 primarily limited to the regular rate and meal period claims. The records themselves did not provide
23 strong support for the off-the-clock work, rest period, and expense reimbursement claims, and derivative
24 penalties for those claims, as these claims are predominantly testimony based. In other words, Plaintiff’s
25 analysis revealed that certain claims were not as strong as originally believed.

26 26. Because Defendant did not require employees to record rest periods, there are no records to
27 establish the rest period claim on the merits. Additionally, there are no records to establish the off-the-
28 clock work claim on the merits. Rather, proof of these claims would need to be supported by declarations

1 from Aggrieved Employees regarding missed rest periods and off-the-clock work as the records
2 themselves cannot demonstrate what breaks were missed, when, and why and they cannot demonstrate
3 the time, if any, Aggrieved Employees spent working off the clock.

4 27. Indeed, the maximum exposure figures that were calculated for mediation were based on
5 assumed high violation rates that would not likely be demonstrated at trial, as they assume either the
6 participation of all Aggrieved Employees (which would be difficult given the size of this group), or
7 alternatively, the use of surveys or statistical data as a surrogate (which would still require the
8 participation of a majority of Aggrieved Employees to establish a sound representation of all non-exempt
9 employees). The reality is that many, if not all, employees would be unwilling to participate due to fear
10 of retaliation. However, even assuming those employees would be willing to participate, obtaining such
11 declarations would potentially reveal that each Aggrieved Employee had a different experience. The
12 individualized nature of their employment experience and the numerosity of employees affected present
13 significant risk with manageability and proof on the merits.

14 28. Even as to the regular rate and meal period claims, our analysis found that Defendant's
15 exposure is less than initially believed. While review of the time and pay records shows a 1.5% violation
16 rate for meal periods, the records also show that 0.5% of violations were accompanied by a meal waiver.
17 The records also show that Defendant made some meal premium payments. Defendant argues that its
18 payment of meal premiums and use of meal waivers indicate that it did not intentionally fail to provide
19 PAGA Employees with meal breaks. Defendant also argues that many meal breaks were taken and,
20 where a violation appears, it was a result of the Class Member voluntarily choosing to forego a meal
21 period, to take it after the end of the fifth hour, or to stop his or her break early to return to work. As to
22 the regular rate issue, Plaintiff's expert found that 60.5% of pay periods included overtime and additional
23 compensation, 7.7% of pay periods included sick pay and additional compensation, and only 1.7% of
24 pay periods included meal premium and additional compensation. Accordingly, to the extent Defendant
25 failed to incorporate any additional remunerations into the regular rate of pay for purposes of paying
26 overtime, sick pay, and meal premium, which Defendant denies, such failure resulted in minimal
27 underpayment to the Aggrieved Employees. Additionally, the violation rates assume that the bonuses
28 were non-discretionary, which Defendant disputes.

1 29. The likelihood that Defendant could assert viable legal defenses would likely further reduce
2 its overall exposure. For example, the individualized and testimony-intensive nature of the claims could
3 bar manageability of this representative action or otherwise significantly reduce Defendant's overall
4 liability.

5 30. Further, a claim-by-claim penalty calculation is overly optimistic as it presumes Plaintiff
6 would be able to stack the penalties, although penalty stacking is not expressly permitted by PAGA.
7 Rather, without either (i) a prior finding by the LWDA or a court within the past five years that the
8 employer violated PAGA or (ii) evidence that the employer's conduct was malicious, fraudulent, or
9 oppressive, PAGA only provides for a maximum \$100 penalty for each pay period. (Lab. Code §
10 2699(f)(2)(A)–(B).) Moreover, Plaintiff's Counsel believe it would be unrealistic to expect the Court to
11 award the full (penalty-stacked) exposure given the discretionary nature of awarding penalties and given
12 Defendant's defenses, including that any failure to pay premiums, regular rate wages, or for off-the-clock
13 work was not knowingly or willfully done, and additionally, to the extent employees received wage
14 statements that were allegedly inaccurate, employees suffered no actual resulting damage or harm.
15 Moreover, awarding the full penalties amount would likely raise Due Process concerns.

16 31. For the foregoing reasons, the *realistic* exposure is thus far below the *optimistic* claim by
17 claim estimate.

18 32. Based on the foregoing, Plaintiff's Counsel believe it is more reasonable to assess penalties
19 on a \$100.00 civil penalty per pay period basis pursuant to Labor Code § 2699(f)(2)(A) for each of the
20 estimated 7,250 pay periods at issue, as opposed to a claim-by-claim approach. Accordingly, Plaintiff's
21 Counsel estimate Defendant's maximum PAGA exposure to be **\$725,000.00** (\$100.00 x 7,250).
22 However, based on the discovery, Defendant's arguments at mediations and continued settlement
23 discussions, an understanding that the claims are heavily dependent on the unlikely participation by
24 Aggrieved Employees and their varying employment experience, and other important considerations
25 discussed above, it is reasonable to assume a violation occurred in at most one-fourth of all pay periods,
26 which results in a realistic (*risk-adjusted*) exposure of **\$181,250.00** (\$725,000.00 / 4). As a result, the
27 GSA of \$145,000.00 represents approximately **80%** of the realistic exposure (\$145,000.00 /
28 \$181,250.00).

1 33. The proposed Settlement therefore represents a substantial recovery when compared to the
2 reasonably forecasted recovery. When considering the risks of litigation, the uncertainties involved in
3 continued litigation, the burdens of proof necessary to establish liability, and the probability of appeal, it
4 is clear the GSA of \$145,000.00 is within the “ballpark” of reasonableness, and that settlement approval
5 is appropriate. (*Kullar v. Foot Locker Retail, Inc.* (2008) 168 Cal.App.4th 116, 133; *see Munoz v. BCI*
6 *Coca-Cola Bottling Co. of L.A.* (2010) 186 Cal.App.4th 399, 408–09 [holding that *Kullar* does not require
7 “an explicit statement of the maximum amount the plaintiff class could recover if it prevailed on all its
8 claims,” but instead, only an “understanding of the amount that is in controversy and the realistic range
9 of outcomes of the litigation”].)

10 34. The \$145,000.00 GSA amounts to “genuine and meaningful” relief. This is an excellent
11 result, particularly because, under the Settlement, Aggrieved Employees and the LWDA will receive
12 timely, guaranteed relief and will avoid the risk of not being able to recover anything at all.

13 35. The Settlement is a fair and reasonable resolution that satisfies PAGA’s dual statutory
14 purposes of deterrence and punishment, on the one hand, and providing Aggrieved Employees with
15 genuine and meaningful relief, on the other. As a result of this litigation, Defendant has had to hire legal
16 counsel, engage in employee-wide discovery, and participate in mediation. Assuming approval is
17 granted, Defendant will also have to pay civil penalties pursuant to PAGA. Not including its own
18 attorneys’ fees and costs, Defendant will pay at least \$145,000.00 to resolve this matter—of which at
19 least \$54,437.10 is allocated toward PAGA Penalties and will be distributed as 65% to the LWDA and
20 35% to Aggrieved Employees, in compliance with PAGA law governing the claims in this Action. (*See*
21 *Settlement*, ¶¶ III.C.4., III.C.5.) This amount represents about **30%** of the realistic exposure for the claims
22 (\$54,437.10 / \$181,250.00), as discussed above. Additionally, the release obtained under the Settlement
23 does not preclude Aggrieved Employees from pursuing any individual (non-PAGA) claims they may
24 have against Defendant or the other Released Parties. (*See id.* at ¶ I.Y.)

25 36. Plaintiff’s Counsel have conducted a thorough investigation into the facts of the allegations.
26 Based on discovery and on their own independent investigation and evaluation, Plaintiff’s Counsel are
27 of the opinion that the proposed Settlement is fair, reasonable, and adequate. Furthermore, considering
28 all known facts and circumstances, the risk of significant delay, trial risk, appellate risk, the defenses that

1 could be asserted by Defendant on the merits, Plaintiff's Counsel respectfully submit that the Settlement
2 is in the best interests of the Aggrieved Employees and the State of California.

3 37. Although Plaintiff's Counsel believe there is merit to Plaintiff's allegations, they also
4 acknowledge a legitimate controversy exists as to each allegation. Plaintiff's Counsel also recognize that
5 proving the amounts of penalties owed to each Aggrieved Employee would be an expensive, time-
6 consuming, and uncertain proposition.

7 38. Moreover, Plaintiff's Counsel are also of the opinion that because the issues here are fairly
8 contested, there is a possibility of the Court not awarding PAGA penalties even if Plaintiff prevailed on
9 the merits due to the largely discretionary nature of awarding PAGA penalties. In other words, were this
10 matter to go to trial, any award granted would be at the discretion of the Court and subject to a substantial
11 reduction.

12 39. While Plaintiff's Counsel believe there would be no persuasive grounds to reduce penalties,
13 they recognize that the Court could determine otherwise and significantly reduce any award of penalties.
14 This wide range of potential recovery and additional delays and risks of trial provide justification to settle
15 for a reasonable amount of recovery at this point in the litigation. In all, based on the investigation and
16 analysis of the claims in preparation for mediation, the maximum exposure did not comport with the
17 realistic exposure that Defendant faced, as discussed above.

18 40. Plaintiff's Counsel took into account the risk of not being able to proceed on a representative
19 basis at all due to the potential manageability issues, the risk of not prevailing at trial, and the risk that
20 even if Plaintiff prevailed at trial, the penalties would be limited due to the largely discretionary nature
21 of awarding PAGA penalties. The provisions of the Labor Code triggering PAGA penalties in this case
22 include Labor Code sections 203, 210, 226, 1197.1, and 2802. However, PAGA penalties are not
23 mandatory, but rather, permissive. (Lab. Code § 2699(e)(2).) Accordingly, it is entirely possible that even
24 if Plaintiff would be successful at trial, assuming she is first able to win on the merits regarding her
25 individual claims at arbitration and then defeat the manageability issues presented at litigation by the
26 large number of Aggrieved Employees in this action, Plaintiff may still be awarded substantially less
27 than what was obtained through the Settlement.

28 41. The Settlement avoids the significant risks, burdens, and the accompanying expense of

1 further litigation. Though the Parties have engaged in a significant amount of investigation, informal
2 discovery, and employee data analysis, they have not completed formal discovery procedures. Moreover,
3 Plaintiff would have to proceed with arbitration of her individual claims and win on the merits before
4 proceeding with litigation of the representative PAGA claims. Preparation for trial and the prospect of
5 appeals in the wake of any summary judgment ruling would remain for the Parties. As a result, the Parties
6 would incur considerably more attorneys' fees and costs through trial, a lengthy and uncertain process
7 that could result in recovering less than was settled for.

8 THE REPRESENTATIVE PAYMENT SHOULD BE APPROVED

9 42. Throughout this litigation, Plaintiff, who was a former employee of Defendant, has
10 cooperated immensely with my office and has taken many actions to protect the interests of the State of
11 California and the Aggrieved Employees. Plaintiff provided valuable information regarding her hours
12 worked, and what duties were performed during those hours. Plaintiff participated in decisions
13 concerning this action, assisted in preparation for the mediation, and searched for potential witnesses.
14 Before we filed this action, Plaintiff worked with my office to determine the viability of her claims.
15 Plaintiff also provided information and documents relating to her employment with Defendant. The
16 information and documentation provided by Plaintiff was instrumental in establishing the violations
17 alleged in this action, and the recovery provided for under the Settlement would have been impossible to
18 obtain without her participation.

19 43. At the same time, Plaintiff faced many risks in adding herself as the PAGA Representative
20 in this matter. Plaintiff faces actual risks with her future employment, as putting herself on public record
21 in an employment lawsuit could also very well affect her likelihood for future employment. For example,
22 a search of Plaintiff's name will reveal this action, and as a result, many employers may likely forego
23 hiring Plaintiff upon learning she sued a former employer.

24 44. In turn, Aggrieved Employees will now be reimbursed civil penalties for wage violations
25 they may have never known about or been willing to pursue on their own. If each Aggrieved Employee
26 would have tried to pursue legal remedies on their own, that would have resulted in each having to expend
27 a significant amount of their own monetary resources and time, not to mention limited judicial resources,
28 which were obviated by Plaintiff putting herself on the line on behalf of the Aggrieved Employees and

1 the LWDA. Further, prior to executing the Settlement, Plaintiff carefully reviewed the document and
2 asked questions to ensure her understanding, including as to the total recovery and releases of claims.

3 45. In the final analysis, this representative action would not have been possible without the aid
4 of Plaintiff, who put her own time and effort into this litigation and placed herself at risk for the sake of
5 the State of California and the Aggrieved Employees. The requested enhancement payment to Plaintiff
6 for her service as the PAGA Representative is a relatively small amount of money considering the time
7 and effort put into the litigation. For all the foregoing reasons, the requested enhancement to Plaintiff is
8 reasonable.

9 MY EXPERIENCE AND QUALIFICATIONS

10 46. I received a B.A. in History in 1998 from UCLA, and my J.D. from Loyola Marymount Law
11 School in 2006. I became an Active Member of the State Bar of California in June 2007 and have been
12 an Active Member in good standing continuously since then. I have been selected to Super Lawyers each
13 year from 2019 to 2023.

14 47. I co-founded Moon & Yang, APC—now Moon Law Group, PC—in March 2010. My
15 practice is focused exclusively on advocating for the rights of employees in wage-and-hour litigation,
16 almost entirely in class and/or PAGA representative actions.

17 48. For the past decade, I have built my practice to have an emphasis on employment and related
18 civil litigation cases and have both prosecuted and defended employment-related litigation cases. I have
19 been heavily, successfully, and continuously involved in active litigation and trial work, and have
20 conducted bench and jury trials on behalf of both employees and employers in wage-and-hour cases.

21 49. My current billing rate is \$950.00 per hour, which is my usual hourly rate for wage and hour
22 litigations. A \$950 per hour rate is reasonable considering my years of experience practicing in the highly
23 specialized area of employment and labor law and my Laffey Matrix rate (The Laffey Matrix,
24 <http://www.laffeymatrix.com/see.html>, [last visited Aug. 7, 2026].) The Laffey Matrix is a “well-
25 established objective source for rates that vary by experience” used by the District of Columbia. (*In re*
26 *HPL Tech., Inc. Sec. Litig.* (N.D. Cal. 2005) 366 F. Supp 2d 912, 921.) A true and correct copy of the
27 Laffey Matrix is attached hereto as **Exhibit 6**. California Courts have adjusted the Laffey Matrix rate
28 upwards based on “locality pay differentials” and the location of counsel’s office in California to

determine whether counsel's rates are reasonable. (*See, e.g., id.* [applying a 9% upward adjustment to the Laffey Matrix rate based on an approximate difference of 9% between the locality pay differential of the District of Columbia and San Francisco, California, where counsel's office was located].) To determine the locality pay differential, the Court in *In re HPL Technologies, Inc.* utilized the locality pay differentials within the federal courts. (*Id.* at pp. 921–22.) Using the same method here and based on firm's location in Los Angeles, California, the current locality pay differential of the Los Angeles-Long Beach area is 36.47% and of the Washington-Baltimore-Arlington area is 33.94%, which results in a difference of approximately 2.53%. (*Compare* Judiciary Salary Plan of Los Angeles-Long Beach, CA, Effective January 12, 2026 *with* Judiciary Salary Plan of Washington-Baltimore-Arlington, Effective January 12, 2026.) True and correct copies of the Los Angeles-Long Beach and Washington-Baltimore-Arlington salary plans are attached hereto as **Exhibit 7** and **Exhibit 8**, respectively. Based on my 19+ years of experience out of law school, my Laffey Matrix rate with a 2.53% adjustment is \$1,044.78 per hour (\$1,019 Laffey Matrix rate + (2.53% x \$1,019)). (*See* Ex. 8.) Accordingly, my billing rate of \$950 per hour is reasonable.

50. I am experienced in prosecuting and defending employment matters, particularly class actions and PAGA representative actions. My firm has focused a substantial percentage of its practice on wage, hour, and working conditions violations. In addition to the present case, I am also class counsel for other wage and hour class action lawsuits pending in various California counties, including in state and federal courts. The following is a list of some of our recent class action settlements that have received preliminary and final approval: *Aparicio v. Lineage Logistics, LLC* (LASC No. BC722764) (class size approx. 155; lead counsel); *Black v. Mission Healthcare Servs., Inc.* (LASC No. 19STCV04602) (class size approx. 1,000; lead counsel); *Campa v. Bloomingdeals, Inc.* (LASC No. BC700366) (class size approx. 1,500; lead counsel); *Garcia v. Comfy U.S.A. Apparel, Inc.* (LASC No. BC709630) (class size approx. 210; lead counsel); *Gomez v. H Mart Cos., Inc.* (LASC No. BC671525) (class size approx. 2,500; co-counsel); *Jones v. Citiguard, Inc.* (LASC No. BC664890) (class size approx. 587; lead counsel); *Jones v. Fitness Alliance, LLC* (Riverside No. PSC1404079) (class size approx. 1,000; lead counsel); *Lagos v. ThyssenKrupp Elevator Corp.* (LASC No. BC682972) (\$750,000 for 79 class members; lead counsel); *Mark Brulee et al. v. DAL Global Servs., LLC* (C.D. Cal. Dec. 20, 2018, No. CV 17-6433 JVS(JCGx))

2018 WL 6616659, at *10 (class size approx. 2,650; lead counsel) (in approving my hourly rate in that case, the Court found: “Class Counsel’s declarations show that the attorneys are experienced and successful litigators. Other courts have approved the attorneys’ current rates for the Moon & Yang, APC attorneys”); *Martinez v. Bail Hotline Bail Bonds, Inc.* (LASC No. BC700131) (class size approx. 173; lead counsel); *Montoya v. Golden 1 Credit Union* (Sacramento No. 34-2018-00228252) (class size approx. 1,900; lead counsel); *Onofre v. Caitac Garment Processing, Inc.* (LASC No. BC702283) (class size approx. 750; lead counsel); *Rodriguez v. Rossmoyne, Inc.* (LASC No. BC699137) (class size approx. 220; lead counsel); *Sison v. Cha Hollywood Med. Ctr., L.P.* (LASC No. BC6441 29) (class size approx. 2,100; co-counsel); *Slaughter v. ACA Sec. Stems, LP* (LASC No. BC699137) (class size approx. 300; lead counsel); *Taylor v. Sherman’s Delicatessen & Bakery, LLC* (LASC No. BC722765) (class size approx. 515; lead counsel); *Vargas v. AMS Paving, Inc.* (LASC No. BC722767) (case size approx. 260; lead counsel); *Vertti v. Bagcraft Papercon III, LLC* (LASC No. 19STCV12729) (class size approx. 260; lead counsel); and *Wallick v. Campbell Soup Supply Co., LLC* (San Joaquin No. STK-CV-UOE-2021-0000865) (class size 435; lead counsel).

ALLEN FEGHALI’S EXPERIENCE AND QUALIFICATIONS

51. Allen Feghali is a partner at Moon Law Group, PC. He received his B.A. in Global and International Studies in 2011 from UC Santa Barbara, and his J.D. from University of La Verne College of Law in 2014. Mr. Feghali became an Active Member of the State Bar of California in December 2014 and has been an Active Member in good standing continuously since then. He was selected by Super Lawyers as a “Southern California Rising Star” in 2020–2023.

52. Mr. Feghali began working at Moon Law Group, PC in May 2015, and his practice has focused on advocating for the rights of employees at the trial-court and appellate level. Prior to roughly June 2018, with the exception of a handful of cases, his practice focused on individual FEHA and wrongful termination claims, as well as individual wage-and-hour claims. Since June 2018, Mr. Feghali’s practice has shifted to almost exclusively representing employees in wage-and-hour class and PAGA representative actions.

53. Mr. Feghali’s current billing rate is \$900.00 per hour, which is his usual rate in wage-and-hour litigations. Based on Mr. Feghali’s 12 years of experience out of law school, his Laffey Matrix rate

1 with a 2.53% adjustment is \$1,044.78 per hour (\$1,019 Laffey Matrix rate + (2.53% x \$1,019)). (See Ex.
2 6.) As compared to the Laffey Matrix rate and when considering his significant wage-and-hour class
3 action experience, Mr. Feghali's billing rate of \$900 per hour is reasonable.

4 54. During Mr. Feghali's tenure with Moon Law Group, PC, he has played a critical role in
5 obtaining outstanding results for employees who have been wronged by their employers. Mr. Feghali's
6 litigation experience includes, but is not limited to:

- 7 (a) In March 2021, Mr. Feghali prepared the briefing in the matter of *Rivera, et al. v.*
8 *Clearpath Federal Credit Union* (LASC No. 19STCV33504), which resulted in a
9 certification order on all causes of action following contested briefing in a wage-and-
10 hour class action.
- 11 (b) Mr. Feghali prepared the briefing in a contested class certification motion in the matter
12 of *Dawson, et al. v. GoHealth, LLC, et al.* (No. CGC-19-577790), which was argued and
13 taken under submission by the Court on February 3, 2022.
- 14 (c) Mr. Feghali prepared the briefing in a contested class certification motion in the matter
15 of *Brown v. NTI-CA, Inc., et al.* (No. 21STCV04397), which is not currently scheduled
16 for hearing.
- 17 (d) Mr. Feghali was part of a team that prepared the briefing in a contested class certification
18 motion in the matter of *Thong, et al. v. Outlook Resources, Inc., et al.* (No.
19 19STCV44400), which was granted, in part, and denied, in part, in October 2022.
- 20 (e) Mr. Feghali prepared the briefing which resulted in a remand order in the matter of
21 *Andrade v. Rehrig Pacific Corp.* (C.D. Cal. April 22, 2020) No. CV 20-1448 FMP
22 (RAOx), 2020 WL 1934954, where Defendant removed a wage-and-hour class alleging
23 that Plaintiff's claims were pre-empted by the Labor Management Relations Act.
- 24 (f) Mr. Feghali briefed, argued, and won the matter of *Lee, et al. v. The Christian Herald,*
25 *U.S.A., Inc.* (Cal. Ct. App. Dec. 12, 2017) No. B266853, 2017 WL 6333905, at *1. There,
26 the Court of Appeal reversed a dismissal of an individual defendant following the trial
27 court's granting of a demurrer without leave to amend relating to alter ego allegations.
28

- (g) Mr. Feghali prepared the briefing which resulted in a remand order in the matter of *Sotelo v. Belfor USA Group, Inc.* (C.D. Cal. Mar. 13, 2018) No. 2:17-cv-09056-RSWL-MRWx, 2018 WL 1352910. Defendants there sought to remove the case based on the inclusion of a “sham defendant,” but the court agreed with Mr. Feghali’s briefing which argued that the individual defendant, who was alleged to have harassed the plaintiff under FEHA, was a proper defendant.
- (h) Mr. Feghali has been the lead counsel, or co-lead counsel, in individual cases that settled for \$850,000.00, \$375,000.00, and \$250,000.00. In addition to the foregoing, Mr. Feghali has resolved or assisted in the resolution of approximately 100 cases which has resulted in millions of dollars of unpaid wages being returned to low-wage employees.
- (i) Mr. Feghali was part of a team that prepared the briefing in a contested class certification motion in the matter of *Hernandez v. CR Laurence, Inc., et al.* (No. 20STCV32372), which was granted, in part, and denied, in part, in February 2024.

55. Since June 2018, Mr. Feghali’s practice has shifted to almost exclusively representing employees in wage-and-hour class and PAGA representative actions. His fee has been approved by Courts throughout the state. He has participated as lead, or co-lead counsel, in the litigation and resolution of over 100 wage-and-hour class actions, including obtaining preliminary and final approval of settlements. A selection of settled cases wherein Mr. Feghali served as lead or co-lead class counsel includes the following: *Barahona v. Methodist Hosp. of Cal.* (No. 20STCV09876) (\$5,000,000); *Vazquez v. St. Mar 2.0 Inc.* (No. 37-2021-00042702-CU-OE-CTL) (\$2,250,000); *Duncan v. Infineon Technologies Americas Corp.* (No. 21STCV16872) (\$2,500,000); *Aquino v. Coast King Packing, LLC* (No. 21CV002448) (\$2,300,000); *Martinez, et al. v. Curative LLC* (No. 21STCV20778) (\$1,500,000); *Calderon v. Installed Building Products* (No. 37-2021-00035844-CU-OE-CTL) (\$1,500,000); *Majdoub v. Argent Hotel Mgmt.* (No. CGC-20-582921) (\$1,800,000); *Fuentes v. Covid Clinic, Inc.* (No. CIVSB2106806) (\$1,526,317.57); *Rahman, et al. v. Gate Gourmet, Inc.* (No. 3:20-cv-03047) (\$3,850,000); *Pagoulatos v. Coast Hills Credit Union* (No. 20CV02801) (\$1,100,000); *Hammers v. Redwood Oil Co., Inc.* (No. SCV-269625) (\$1,180,000); *Cuadras v. R.C. Wendt Painting, Inc.* (No. BC705964) (\$1,400,000); *Zaragoza v. The Roman Catholic Bishop of Fresno* (No. 22CV-00282)

1 (\$1,500,000); *Garcia v. San Jose Water Co.* (22CV396328) (\$1,200,000); *Garcia v. Tri-Valley*
2 *Plastering, Inc.* (No. 22CECG00591) (\$1,250,000); *Garcia v. Tapia Enter., Inc.* (\$2,137,651 for 507
3 class members); *Cha v. Center Point, Inc.* (No. CIV2102081) (\$1,000,000); *Sison v. Cha Hollywood*
4 *Med. Ctr., L.P.* (No. BC644129) (2,137 class members); *Lagos v. ThyssenKrupp Elevator Corp.* (No.
5 BC682972) (\$750,000 for 79 class members); and *Montoya v. Golden 1 Credit Union* (No. 34-2018-
6 00228252) (\$1,250,000).

7 ENZO NABIEV’S EXPERIENCE AND QUALIFICATIONS

8 56. Enzo Nabiev is an associate attorney at Moon Law Group, PC. Mr. Nabiev represents
9 employees in all aspects of employment litigation, including wage and hour class action and
10 representative actions involving claims related to overtime and minimum wages, meal and rest break
11 violations, improper wage statements, the California Private Attorneys General Act and unfair business
12 practices.

13 57. Mr. Nabiev received his Bachelor of Arts in Political Science from the University of
14 California, Berkeley and his Juris Doctorate from The George Washington University Law School, where
15 he served as a member of the Federal Circuit Bar Journal. He also served as a Judicial Extern for the
16 Honorable William Nooter of the Superior Court of the District of Columbia.

17 58. Mr. Nabiev is a member in good standing with the California State Bar and in the United
18 States District Court for the Central and Northern Districts. Mr. Nabiev’s billing rate is \$750.00 per hour,
19 which is his usual hourly rate in wage and hour litigations. Based on Mr. Nabiev’s 6 years of experience,
20 his Laffey Matrix rate with a 2.53% adjustment is \$640 per hour (\$625 Laffey Matrix rate + (2.53% x
21 \$625)). (See Ex. 6.) As compared to the Laffey Matrix rate and when considering his experience, Mr.
22 Nabiev’s billing rate of \$750.00 per hour is reasonable.

23 59. During his employment with Moon Law Group, PC, he has played a critical role in obtaining
24 outstanding results for employees who have been wronged by their employers. His litigation experience
25 includes, but is not limited to:

- 26 (a) In August 2025, Mr. Nabiev prepared the briefing in the matter of *Slaughter v.*
27 *Finlite, Inc.* (Alameda Case No.: 22CV018565), which resulted in a certification
28 order following contested briefing in a wage and hour class action.

- (b) In March 2023, he prepared the briefing in *Aguirre JR. v. B.W Packaging Systems. et al.*, No. 222CV04980ODWGJSX, 2023 WL 2605016 (C.D. Cal. Mar. 22, 2023), which resulted in a remand order where defendant's removal was based on CAFA jurisdiction.
- (c) In April 2022, he fully briefed, argued, and won in the Court of Appeal in the Fourth Appellate District, regarding the issue of whether a pre-dispute arbitration agreement is enforceable under the Federal Arbitration Act when it includes a contractual waiver of representative claims under PAGA.
- (d) In February 2022, he briefed a motion for class certification in *Brown v. NTI-CA, Inc.* (LASC No. 21STCV04397) where Defendant elected to file bankruptcy.
- (e) In September 2021, he fully briefed, argued, and won an Opposition to a Motion for Summary Adjudication in the matter of *Dorsey v. Circa Tile & Stone, Inc.* (LASC Case No: 19STCV08365) where Defendant attempted to release individual claims under PAGA on behalf of each employee who executed a release agreement.
- (f) In May 2021, he fully briefed and won an Opposition to a Motion to Compel Arbitration in the matter of *Morales v. Precision Aerospace Corp.* (Case No: CIV-DS2006541) where Defendant attempted to compel individual arbitration and dismiss class action claims based on Plaintiff's signed arbitration agreement within an employee handbook. There, the matter was settled on a class-wide basis for \$900,000.00.
- (g) In December 2020, he fully briefed, argued, and won an Opposition to a Motion for Summary Judgment in the matter of *Gonzalez v. Lipscomb* (LASC Case No: 19STCV10352) where he successfully established triable issues of material facts of whether a general manager of a hotel is considered a joint employer for purposes of liability for wage & hour violations.
- (h) He has participated in the litigation and resolution of approximately 100 wage and hour class actions, including obtaining preliminary and final approval of

1 settlements on the first attempt.

2 PAGA COUNSEL’S EXPERIENCE AND QUALIFICATIONS

3 60. As demonstrated by the foregoing, my office is qualified to handle this litigation because
4 we are experienced in litigating Labor Code and Wage Order violations in individual, class, and
5 representative actions. The attorneys at my office have been appointed as lead or co-lead counsel in
6 numerous wage-and-hour class and/or PAGA actions in state and federal courts by way of motion for
7 settlement approval. Including myself, Moon Law Group, PC is currently comprised of about 35
8 attorneys, all of whom are actively and continuously practicing employment litigation, representing
9 almost entirely employee-plaintiffs, in both individual and class and/or PAGA actions, in this Superior
10 Court and other Superior Courts throughout the State, in the Courts of Appeal, and in various federal
11 courts. The attorneys at my firm have a high level of skill, knowledge, and experience in areas of wage-
12 and-hour class and PAGA actions, and labor and employment law generally, the substantive (state and
13 federal) and procedural law of which is frequently.

14 61. Moon Law Group, PC has been engaged in the practice of employment and labor law for
15 over a decade and presently focuses exclusively on plaintiffs’ employment law. The firm and its lawyers
16 have tried both bench and jury trials (representing both plaintiffs and defendants) in employment-related
17 matters. As noted above, my firm has been appointed lead or co-lead class counsel in federal and state
18 courts in California. Also, the firm and its lawyers have successfully settled hundreds of cases during
19 that time, including wage-and-hour class and/or PAGA actions.

20 62. The foregoing experience of myself and other attorneys of Moon Law Group, PC is helpful
21 in assessing the reasonableness of settlements, such as the one at issue here, and from this experience we
22 concluded that this litigation could not have been settled on better terms than provided under the proposed
23 Settlement.

24 63. I do not believe that I or any other attorneys of my firm have any conflicts of interest with
25 the named Plaintiff, Aggrieved Employees, or the proposed Administrator. I am not related to Plaintiff.
26 I respectfully submit that Moon Law Group, PC is competent and well suited to act as PAGA Counsel in
27 this action, and we have and will continue to vigorously represent the interests of the Aggrieved
28 Employees.

1 REQUEST FOR ATTORNEYS' FEES AND COSTS

2 64. In line with the Settlement, my firm requests an award of attorneys' fees in an amount of
3 one-third of the GSA (i.e., \$48,333.33), plus reimbursement for actual litigation costs in the amount of
4 \$29,779.57. (See Settlement, ¶ III.C.1.)

5 65. The requested PAGA Counsel Fees Payment can be justified under either the common fund
6 or lodestar method. However, we base the requested award on the common fund method. Nonetheless,
7 the lodestar method can be used to cross-check the reasonableness of the award calculated under the
8 common fund method.

9 66. The total current lodestar for Moon Law Group, PC is *not less than* the following:

10

Attorney	Rate	Hours	Lodestar
Kane Moon	\$950.00	16.1	\$15,295.00
Allen Feghali	\$900.00	12.5	\$11,250.0
Enzo Nabiev	\$750.00	37.2	\$27,900.00
	Total:	65.8	\$54,445.00

11
12
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15

16 67. There are additional hours devoted to this litigation by the attorneys and legal assistants in
17 my office that are not reflected in the foregoing lodestar, including additional attorney time that will be
18 spent to obtain and monitor approval of the Settlement and requested awards, oversee the settlement
19 administration process and distribution of funds, respond to inquiries, and communicate with Plaintiff
20 regarding the case. I estimate that my office will commit *no less than* 10 hours, although likely more
21 time, to these additional tasks, which are hours not included in the foregoing lodestar total. My office
22 also bears the risk of taking whatever actions are necessary if Defendant fails to pay. At my \$950.00
23 hourly rate, these additional 10 hours results in a lodestar of **\$9,500.00**.

24 68. "California case law permits fee awards in the absence of detailed time sheets." (*Wershba v.*
25 *Apple Comp., Inc.* (2001) 91 Cal.App.4th 224, 255.) The Court "should defer to the winning lawyer's
26 professional judgment as to how much time he was required to spend on the case." (*Moreno v. City of*
27 *Sacramento* (9th Cir. 2008) 534 F.3d 1106, 1112.) We can provide complete, detailed billing records in
28 the event the Court requests them but would request the opportunity to redact attorney-client privileged

1 information and any other privileged information. As discussed below, application of a positive
2 multiplier is warranted—***but not requested***—in this case.

3 69. The lodestar method requires the Court to determine a “touchstone” or lodestar figure based
4 on a compilation of time spent and reasonable hourly compensation for each attorney. (*Graham v.*
5 *DaimlerChrysler Corp.* (2004) 34 Cal.4th 553, 579.) Generally, hours are reasonable if they were
6 “reasonably expended in pursuit of the ultimate result achieved in the same manner that an attorney
7 traditionally is compensated by a fee-paying client.” (*Hensley v. Eckerhart* (1983) 461 U.S. 424, 431.)

8 (a) Number of Hours Expended by My Office is Reasonable: As set forth in this declaration,
9 my office expended a significant amount of time litigating the case to achieve an excellent result
10 on behalf of the Aggrieved Employees. To date, my office has spent no less than **65.8 hours**
11 litigating this case. In the event the Court grants settlement approval, my office will spend
12 additional time related to this litigation, including to monitor administration of the settlement
13 after approval, committing no less, although likely more, than **10** hours to those additional tasks.
14 The number of hours that my office has and will devote to this case is reasonable. (*See, e.g.,*
15 *Ketchum III v. Moses* (2001) 24 Cal.4th 1122, 1133 [fee award should be fully compensatory
16 and, “absent circumstances rendering the award unjust, an attorney fee award should ordinarily
17 include compensation for *all* the hours *reasonably spent*”] [emphasis in original]; *Serrano v.*
18 *Unruh* (1982) 32 Cal. 3d 621, 624 [counsel are entitled to compensation for all hours reasonably
19 expended]; *Hensley, supra*, 461 U.S. at pp. 435–36; *Caudle v. Bristow Optical Co.* (9th Cir.
20 2000) 224 F.3d 1014, 1028; *Cabrales v. Cty. of L.A.* (9th Cir. 1991) 935 F.2d 1050, 1052–53.)
21 As discussed above, my office was required to expend considerable time and resources to
22 investigate, litigate, and successfully settle these claims for the benefit of the Aggrieved
23 Employees.

24 (b) The Attorneys’ Hourly Rates are Reasonable: “[T]he established standard when
25 determining a reasonable hourly rate is the ‘rate prevailing in the community for similar work
26 performed by attorneys of comparable skill, experience, and reputation.’” (*Camacho v.*
27 *Bridgeport Fin., Inc.* (9th Cir. 2008) 523 F.3d 973, 979 [quoting *Barjon v. Dalton* (9th Cir. 1997)
28 132 F.3d 496, 502].) This rule applies even when, as here, the attorneys representing a named

1 plaintiff perform the work on a contingent fee basis. (See, e.g., *Robertson v. Fleetwood Travel*
2 *Trailers of Cal., Inc.* (2006) 144 Cal.App.4th 785, 818; *Blanchard v. Bergeron* (1989) 489 U.S.
3 87, 96.) These hourly rates are reasonable in light of the significant experience, expertise, and
4 skill my firm brought to this action. Rates are reasonable if they are “within the range of
5 reasonable rates charged by and judicially awarded comparable attorneys for comparable work.”
6 (*Children’s Hosp. & Med. Ctr. v. Bonta* (2002) 97 Cal.App.4th 740, 783.) The trial court may
7 “find hourly rates reasonable based on evidence of other courts approving similar rates.”
8 (*Parkinson v. Hyundai Motor Am.* (C.D. Cal. 2010) 796 F.Supp.2d 1160, 1172.) The attorneys
9 at Moon Law Group, PC are experienced litigators who specialize in employment law, with a
10 substantial wage-and-hour class action practice. The hourly rates of each attorney are also
11 reasonable as compared to their respective Laffey Matrix rates as explained *supra*. Moreover,
12 these rates are not opposed or challenged, and have been approved by other courts, as explained
13 *supra*.

14 (c) Application of a Multiplier is Warranted (But Not Requested): Once this lodestar figure
15 has been determined, the Court may take into account other “enhancement” factors to adjust the
16 lodestar award. As the California Supreme Court has held, contingency fees should be higher
17 than fees for the same legal services paid concurrently with the provision of the services.
18 (*Ketchum III, supra*, 24 Cal.4th at pp. 1132–33; see also *Fischel v. Equitable Life Assurance*
19 *Soc’y of the U.S.* (9th Cir. 2002) 307 F.3d 997, 1008.) “A lawyer who both bears the risk of not
20 being paid and provides legal services is not receiving the fair market value of his work if he is
21 paid only for the second of these functions. If he is paid no more, competent counsel will be
22 reluctant to accept fee award cases.” (*Ketchum*, 24 Cal.4th at p. 1133.) Application of that rule
23 is particularly appropriate where the case is brought to redress important rights of vulnerable
24 persons. (*Id.*) A risk enhancement is “earned compensation; unlike a windfall, it is neither
25 unexpected nor fortuitous. Rather, it is intended to approximate market-level compensation for
26 such services, which typically includes a premium for the risk of nonpayment or delay in
27 payment of attorney fees.” (*Id.* at p. 1138.) **Multipliers normally range from two to four or**
28 **higher.** (*Wershba, supra*, 91 Cal.App.4th at p. 255; see also *Vizcaino v. Microsoft Corp.* (9th

1 Cir. 2002) 290 F.3d 1043, 1051, n.6 [“most” common fund cases apply a multiplier of 1.0–4.0];
2 *Been v. O.K. Indus., Inc.* (E.D. Okla. 2011, No. CIV–02–285–RAW) 2011 WL 4478766, *11
3 [citing a study “reporting [an] average multiplier of 3.89 in survey of 1,120 class action cases”
4 and finding that a multiplier of 1.22 would be “per se reasonable”].) Factors considered in
5 determining whether a lodestar multiplier is appropriate generally include: (1) the risks
6 presented by the contingent nature of the case; (2) the novelty and difficulty of the questions
7 involved and the skill requisite to perform the legal service properly; (3) the nature of the
8 opposition; (4) the preclusion of other employment by the attorney due to acceptance of the case;
9 and (5) the result obtained and the importance of the lawsuit to the public. (*Serrano v. Ivy Baker*
10 *Priest* (1977) 20 Cal. 3d 25, 48–49 [hereinafter “*Serrano III*”].) All these factors favor approval
11 of a multiplier along the lines of those approved in the cases above. To date, my office has
12 incurred no less than **\$54,445.00** in attorneys’ lodestar fees, anticipates incurring at least another
13 \$9,500.00 in lodestar fees, and has advanced **\$29,779.57** in actual litigation costs. Thus, after
14 reimbursement of our out-of-pocket expenses, the fee request of \$48,333.33 represents a **0.89**
15 multiplier of the lodestar fees incurred to-date in prosecuting this case. In other words, the fee
16 request is *less than* the lodestar fees.

17 1) *Risks presented by the contingent nature of the case:* The major
18 consideration in determining the necessity of a multiplier is the contingent nature of the
19 award. (*Ketchum III, supra*, 24 Cal.4th at pp. 1132–33; *see also Fischel, supra*, 307 F.3d
20 at p. 1008.) In determining what multiplier to award, the probability of success must be
21 assessed *ex ante*, that is, as viewed from the outset of the case. (*See, e.g., Harman v.*
22 *Lyphomed, Inc.* (7th Cir. 1991) 945 F.2d 969, 976.) Further, the possibility of no recovery
23 is only one of the uncertainties involved in taking on such a case. Other uncertainties are
24 the amount that will be recovered, uncertainty as to the cost, both in effort and expenses,
25 and uncertainty about how much time will pass before the recovery is obtained. (*See,*
26 *e.g., Ketchum*, 24 Cal.4th at pp. 1132–1133, 1138.) My office’s outlay of time and
27 money in this case has been significant. In all, my office has spent *no less than* **65.8**
28 hours to date investigating, analyzing, researching, litigating, and negotiating a favorable

1 resolution of this case, in addition to *a minimum of 10* hours that will be spent following
2 final settlement approval, including to monitor settlement administration and distribution
3 of funds, and has incurred \$29,779.57 in necessary litigation costs. Unsettled legal issues
4 also presented risks to the claims in this case. My office bore the substantial risk of an
5 uncertain outcome in agreeing to prosecute this PAGA action on a contingency fee basis,
6 as well as the difficulties and delay inherent in such litigation. There was the prospect of
7 the enormous cost inherent in PAGA representative action litigation, as well as extensive
8 negotiations with a corporate Defendant who vigorously opposed Plaintiff's claims and
9 right to pursue her individual or class action claims in state court. My office risked
10 significant time and expense to ensure a successful settlement. As detailed *supra*, the
11 risks presented in this case were significant, and Defendant's defenses posed serious
12 risks to the success of this PAGA matter on the merits, assuming we were first successful
13 at proving the merits of Plaintiff's individual claims at arbitration. These risks illustrate
14 the recognition by the California Supreme Court in *Ketchum III* that, if multipliers are
15 not awarded to PAGA counsel in the cases that are successfully settled, counsel's fees
16 are essentially being cut because the lodestar in and of itself would not account for
17 contingent risk.

18 2) *Difficulty of the questions involved and the skill required:* My office is
19 comprised of skilled attorneys who have had success in wage-and-hour class and PAGA
20 actions. This case required experienced and competent lawyers, as well as expertise in
21 the issues presented herein. To obtain such an attorney on the free market, a client must
22 pay the market rate. While most class/PAGA actions are complex and involve some risk,
23 my office had to overcome several major obstacles in prosecuting this case, as explained
24 *supra*. Defendant's contentions underscore the risk of prevailing at trial, and any of these
25 obstacles could have prevented recovery completely.

26 3) *Vigorous opposition by Defendant:* Counsel who skillfully overcome
27 difficult issues or uncompromising opposition in the litigation are entitled to a fee
28 enhancement. (*Serrano III, supra*, 20 Cal.3d at 49.) Here, before eventually agreeing to

1 a settlement, Defendant asserted a vigorous defense and challenged Plaintiff's ability to
2 litigate her individual and class action claims. The settlement effort was protracted, with
3 extended discussions and instances in which it appeared the Parties would not reach a
4 settlement. Further, proceeding to arbitration, and if successful, then trial would have
5 added years to the resolution of this case because of the difficult legal and factual issues
6 raised and the likelihood of appeals. Indeed, even if Plaintiff prevailed on the
7 representative PAGA claims at trial, assuming she was first successful at arbitration,
8 Defendant would likely have mounted an appeal.

9 4) *The extent to which litigation precluded other employment would justify*
10 *an enhancement:* There are only so many cases that my office can take at any one time.
11 Consequently, there were other meritorious cases presented to my office that would have
12 generated substantial fees, but were declined, during the pendency of this action in order
13 to devote the attention necessary to achieve favorable results.

14 5) *The result obtained would justify an enhancement:* The results obtained
15 in litigation can properly be used to enhance a lodestar calculation where an exceptional
16 effort produced excellent results. (*Graham, supra*, 34 Cal.4th at p. 582.) Here, the final
17 maximum settlement figure is **\$145,000.00**, which represents about **80%** of the total
18 realistic recovery. Considered against the size of the Aggrieved Employees, the risks
19 posed by continued litigation, and the importance of the employment rights and a speedy
20 recovery, the relief provided under the Settlement represents a very strong result for the
21 Aggrieved Employees and LWDA.

22 6) *The use of a multiplier is permitted in PAGA actions:* PAGA provides
23 that "[a]ny employee who prevails in any action shall be entitled to an award of
24 reasonable attorney's fees and costs." (Lab. Code § 2699(k)(1).) Although, PAGA does
25 not provide a specific standard for evaluating attorneys' fees in connection with a
26 settlement of PAGA claims, California Courts have employed a lodestar analysis and
27 use of multipliers for this purpose. "Where a settlement produces a common fund for the
28 benefit of the entire class, courts have discretion to employ either the lodestar method or

1 the percentage-of-recovery method. . . . To guard against an unreasonable result, the
2 Ninth Circuit encourages district courts to “cross-check[] their calculations against a
3 second method. . . . Accordingly, the Court calculates attorneys’ fees in the instant case
4 using the percentage-of-recovery method and then cross-checks its calculations against
5 the lodestar method.” (*Hermosillo v. Davey Tree Surgery Co.* (N.D. Cal. July 7, 2021)
6 No. 18-CV-00393-LHK, 2021 WL 2826697, at *1 [quoting *In re Bluetooth Headset*
7 *Prods. Liab. Litig.* (9th Cir. 2011) 654 F.3d 935, 942, 944–45].)

8 70. I am informed and believe that the fees and costs provision under the Settlement is
9 reasonable. My office invested significant time and resources into the case, with payment deferred to the
10 end of the case, and then, of course, contingent on the outcome.

11 71. The risk to my office has been very significant, particularly if we would not be successful in
12 pursuing this representative action. In that case, we would have been left with no compensation for all
13 the time taken in litigating this case. Indeed, I have taken on a number of class and/or PAGA action cases
14 that have resulted in thousands of attorney hours being expended and ultimately having the defendant
15 company going bankrupt. The contingent risk in these types of cases is very real and occurs regularly.
16 Furthermore, we were precluded from focusing on, or taking on, other cases which could have resulted
17 in a larger, and less risky, monetary gain.

18 72. Because most individuals cannot afford to pay for legal representation on an hourly basis,
19 Moon Law Group, PC represents virtually all its employment law clients on a contingency fee basis,
20 including Plaintiff in this action. Pursuant to this arrangement, we are not compensated for our time
21 unless we prevail at trial or our clients’ cases are successfully settled. Because Moon Law Group, PC is
22 taking the risk that we will not be reimbursed for our time unless our client settles or wins his or her case,
23 we cannot afford to represent an individual employee on a contingency basis if, at the end of our
24 representation, all we are to receive is our regular hourly rate for services. It is essential that we recover
25 more than our regular hourly rate when we win if we are to remain in practice so as to be able to continue
26 representing other individuals in civil rights employment disputes.

1 73. My office invested significant time and resources into the case, with payment deferred to the
2 end of the case, and then, of course, contingent on the outcome. My office's efforts have included, and
3 will include following an approval order, without limitation, the following:

- 4 a. Numerous interviews with Plaintiff and review of documents provided by her;
 - 5 b. Legal research and investigation regarding the Defendant's practices at numerous points
6 in the litigation;
 - 7 c. Preparation and submission of Plaintiff's PAGA Notice;
 - 8 d. Preparation of multiple drafts of the original class action complaint and subsequent
9 amended complaint, as well as finalization and filing of said complaints;
 - 10 e. Extensive meet-and-confer discussions with Defendant's counsel regarding the
11 arbitration agreement and the impact on Plaintiff's class action claims;
 - 12 f. Informal discovery activity;
 - 13 g. Extensive meet-and-confer discussions with Defendant's counsel regarding mediator
14 selection and production of relevant documents and information in preparation for
15 mediation through informal discovery;
 - 16 h. Analysis of Defendant's informal discovery production and preparation of a damages
17 model with the aid of a statistics expert;
 - 18 i. Contacting witnesses;
 - 19 j. Research and preparation of Plaintiff's mediation brief;
 - 20 k. Attendance and active participation at a full day of mediation;
 - 21 l. Drafting, negotiating, and reviewing multiple drafts of the Settlement and its attachment;
 - 22 m. Preparation and submission of the instant motion for settlement approval and
23 accompanying filings;
 - 24 n. Anticipated preparation for and attendance at the hearing on the motion for approval,
25 monitoring approval of the Settlement and requested awards, and overseeing the
26 administration process and distribution of funds; and
 - 27 o. Communications with Plaintiff throughout the case.
- 28

74. As of the drafting of this motion, my office has incurred **\$29,779.57** in expenses litigating this action without any reimbursement. These expenses were reasonably necessary to the litigation and were actually incurred by my office. These to-date expenses are summarized as follows:

- (a) “LWDA”: a one-time cost for submitting Plaintiff’s PAGA Notice to the LWDA;
- (b) “Journal - Complaint”: the initial case filing fee for initiating Plaintiff’s action;
- (c) “Berger Consulting Invoice 15428”: costs of expert review of discovery for mediation;
- (d) “Bonilla v. Driven Brand Shared Services Tripper Ortman”: a one-time cost for mediation services;
- (e) “Case Anywhere,” “AAA Arbitration – cc payment,” “ACE,” “Court Doc Purchase,” and “Journal”: costs for purchasing court documents, and for filing and serving various documents during this Action.

75. We anticipate incurring additional costs up to and after Settlement approval, including filing costs for the approval motion and any notice of entry of approval order and judgment. However, at this time, we are only requesting reimbursement of our to-date costs (\$29,779.57). Moreover, because our costs are below the maximum allocation (\$30,000.00) under the Settlement, the difference (\$30,000.00 - \$29,779.57 = \$220.43) will revert to PAGA Penalties. (Settlement, ¶ III.C.1.) I respectfully submit that our reimbursement request is fair and reasonable.

76. Through the efforts of my office and Plaintiff in this case, a fair and reasonable resolution has been reached that includes a non-reversionary payment by Defendant of at least \$145,000.00 to compensate Aggrieved Employees for Defendant's alleged employment practices. I am informed and believe that, without the efforts of my office or Plaintiff, the Labor Code and Wage Order violations alleged in this action would have gone completely unremedied.

I declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct. Executed on August 14, 2026, at Los Angeles, California.

Kane Moon