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\*\*\* Additional Counsel on Next Page

**IN THE SUPERIOR COURT OF THE STATE OF CALIFORNIA**

**FOR THE COUNTY OF SAN BERNARDINO**

SAFAA AL AZZAWI, individually and on  
behalf of all others similarly situated,

Plaintiff,

v.

C-STORE SERVICES, INC., a California  
corporation; and DOES 1 to 100, inclusive

Defendants.

Case No.: CIVSB2228712

**DECLARATION OF JODEY LAWRENCE  
REGARDING PLAINTIFF'S MOTION TO  
APPROVE SETTLEMENT AGREEMENT  
PURSUANT TO THE PRIVATE ATTORNEYS  
GENERAL ACT**

Date: July 7, 2025

Time: 9:00 a.m.

Dept.: S36

Complaint Filed: December 21, 2022

Trial Date: None

1 **ADDITIONAL COUNSEL**

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1 I, Jodey Lawrence, hereby declare as follows:

2 1. I have personal knowledge of the facts set forth herein and if called upon to testify,  
3 I could and would do so competently under oath.

4 2. I am employed by Phoenix Class Action Administration Solutions (“Phoenix”), as  
5 President of Business Development.

6 3. I personally have over fifteen years of experience in claims management and  
7 administration of class and collective action matters.

8 4. Phoenix has never had any financial interests in nor affiliation with the parties or  
9 counsel in the matter of *Safaa Al Azzawi v. C-Store Services, Inc.*, Superior Court of California,  
10 County of San Bernardino Case No. CIVSB2228712. I am unaware of any other actual or potential  
11 conflicts of interest that would prevent Phoenix from serving as administrator in this matter.

12 **Qualifications and Experience as Settlement Administrator**

13 5. A true and correct copy of Phoenix’s Curriculum Vitae is attached hereto as **Exhibit**  
14 **A.**

15 6. Phoenix has extensive experience administering class and representative action  
16 matters and has been appointed as the Settlement Administrator in matters pending in both State  
17 and Federal courts. Phoenix has administered complex wage and hour, labor and employment,  
18 consumer/product liability, TCPA, FLSA, FACTA, ERISA, PAGA, and class and representative  
19 action matters through final approval and distribution. Phoenix has developed a robust system of  
20 quality assurance measures to ensure that the highest quality service is provided.

21 7. Phoenix has extensive experience in, and are experts, at all aspects of  
22 administering complex class and representative action matters including: (a) preparing,  
23 translating, printing, mailing, and tracking privacy notices; (b) operating a 24/7/365 multi-lingual  
24 call center; (c) establishing settlement websites; (d) claims management; (e) USPS processes and  
25 systems, including third party tracing and the use of reverse telephone directory services; (f)  
26 database management, programming and security protocols; (g) calculating and issuing settlement  
27 payments; and (h) tax management, filings, and account reconciliation.

28 8. Phoenix’s Claims Management Group has extensive experience in all aspects of

1 Notification and Identification of Class Members and Aggrieved Employees, Claims Processing,  
2 Formulation, and Calculation Methodologies, Award Distribution and Taxation, and Accounting  
3 and Reconciliation.

4 **Protection of Aggrieved Employee Data**

5 9. Phoenix has adequate procedures in place to safeguard the data and funds to be  
6 entrusted to it. Phoenix's Technology and Banking Groups are directly involved with Management  
7 on all issues regarding Information Security and Settlement Fund transfers, as it pertains to the  
8 continuance of business processes, and all risk, vulnerability, and security assessments as it  
9 pertains to sensitive data. The groups, along with Phoenix's internal systems, monitor and  
10 communicate with Management on a comprehensive level to prevent potential Strategic or  
11 Compliance Risks. All processing of confidential and personal information is handled and  
12 maintained within the organization and therefore all data received is kept within a strict chain of  
13 custody internally. All informational assets are classified and assigned based on an initial case  
14 assessment as well as client and procedural requirements. The Technology Group handles all  
15 higher-level ownership of information and physical peripherals, as well as ownership of  
16 direct/indirect assets associated with technology and the continuance of business. Specific Users,  
17 Groups, or Entities are assigned Shared Ownership or Management Capability based on procedural  
18 needs and security level granted.

19 10. In addition to high levels of Data Center Policies/Procedures and  
20 Facility/Maintenance Security Protocols, Phoenix conducts semi-annual training to maintain  
21 additional safeguards regarding the following:

- 22 a. Phoenix's Business Continuity Policy;
- 23 b. Phoenix's Disaster Recovery Plan;
- 24 c. Phoenix's Incident Response Plan;
- 25 d. Phoenix's Personal Computer Security Policy;
- 26 e. Phoenix's Data Archiving and Retention Policy;
- 27 f. Phoenix's Personnel Security Policy;
- 28 g. Phoenix's Risk Assessment;

- h. Phoenix's Service Provider Risk Assessment;
- i. Phoenix's Classification and Access Rights Policy;
- j. Phoenix's Password Policy;
- k. Phoenix's Certification of Destruction; and
- l. Phoenix's Security Awareness Training Program.

11. Phoenix currently maintains an errors and omissions insurance policy, with a limit of liability of \$2,000,000.00, in addition to, cyber insurance policy, with a limit of liability of \$3,000,000.00.

**Procedures for Notice Preparation and Distribution**

12. Phoenix will mail Individual Settlement Payments to the PAGA Members along with an explanatory letter via First Class U.S. Mail. Phoenix will provide the Parties' counsel reports regarding administration of the Settlement Agreement as needed or requested. If a check for Individual Settlement Payment from the initial mailing is returned as undeliverable during the check-cashing period, Phoenix will attempt to obtain a current address for the PAGA Member by: (a) contacting the PAGA Member by phone, if possible, (b) undertaking all reasonable efforts to identify the PAGA Member's correct address, and (c) undertaking skip tracing. If Phoenix is successful in obtaining a new address, it will promptly remail the explanatory letter and Individual Settlement Payment check to the PAGA Member at his or her updated address within three (3) business days.

13. Phoenix's costs are reasonable and competitive when compared to the industry.

14. To complete the settlement administration for this matter as defined herein, Phoenix's fee will include hard cost and hourly costs detailed below:

- **Hard Cost:** Postage, Printing Supplies, Toll Free Setup, QSF Bank Setup, NCOA, Skip Tracing and Remail costs.
- **Hourly Cost:** The hourly rates include Programming Database & Setup, Project Management, Notice Packet Formatting, Programming Undeliverable, Programming Claims Database, Programming Calculations, Disbursement Review, Printing of Notice & Checks, Reconcile Uncashed Checks, Conclusion Reports, Potential Tax

Filing, and Case Management/Maintenance.

15. Phoenix prepared a detailed breakdown illustrating how its fee was calculated. A true and correct copy of Phoenix's Will Not Exceed quote of **\$21,000.00** is attached hereto as **Exhibit B**.

I declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct. Executed on May 15, 2025, at Orange, California.

  
\_\_\_\_\_  
Jodey Lawrence

## EXHIBIT A



CLASS ACTION SETTLEMENT SOLUTIONS

1411 N. Batavia, Suite 105 Orange, CA 92867

800-523-5773

[www.phoenixclassaction.com](http://www.phoenixclassaction.com)

## CURRICULUM VITAE

### Phoenix Settlement Administrators. PSA Overview

Phoenix Settlement Administrators, PSA, is an emerging, National, Class Action Notification and Claims Administration firm, located in San Diego and Newport Beach California. PSA's core competencies ensure delivery of the highest quality and accuracy to its Clients and Class members. With a combined 28 years of expert experience, PSA's Managing Partners, Case Supervisors, Managers and Associates, Data Programming, and Certified Secure Strategic Partners, possess all the qualities that our Clients expect throughout the Noticing and Administration process, to Final Approval. It is our Value Pricing, Efficiency, Experience, Consultative Expertise and Delivery, that has perpetuated PSA, as an emerging leader in Class Action Settlement Administration. Expert PSA staff members are currently managing, Consumer and Product Liability, TCPA, Complex Labor & Employment, FLSA, ERISA and PAGA cases.

PSA has over 100 Attorney & Law Firm Clients, which have entrusted us with the management of their claim's administration, because of the "Boutique" attention every case receives. PSA is value driven on all size cases. large or small, cases receive expert management, secure data custody, neutral communication and a dedicated team. This seamless process maintains superior case continuity to ensure our clients receive timely final approval and conclusion to their actions. Phoenix Settlement Administrators implements its successful C.A.S.E. solutions on all our class action matters.

With 10's of Millions of dollars in award distributions currently under management since our inception, PSA has the ability and strengths to manage all levels of Complex Cases. PSA's Staff "Synergy" is our greatest attribute. It allows our people to work closely together and solve our client's case issues. PSA prides itself as a true "Third Party Administrator" and holds Neutrality as a mantra. Because of this approach, both Defense and Plaintiff Clients, experience fairness, trust and confidence in us, and allows for continued business from both parties. PSA has been appointed Third Party Administrator in State and Federal Courts.

We look forward to working with you on your next Class Action Noticing Campaign or Claims Administration. Let us design a C.A.S.E. solution, which will allow us to showcase the difference you'll experience. Superior Service, Class Savings Value Pricing and Timely Outcomes is why our clients come back to PSA.



**PHOENIX**  
SETTLEMENT ADMINISTRATORS

CLASS ACTION SETTLEMENT SOLUTIONS

### Expert Core Services

Initial Planning and Consultative Service on Class Action Cases and Noticing Plans.

State/Nationwide Noticing Expertise: Privacy, Media, Publication, Internet & Email Campaigns.

Attorney General(s) CAFA Notification

Claims Programming, Administration, Processing and Reporting.

24/7/365 Multi-Lingual Call Center Support and Claims Processing

Secure Data Management Environment, Individual Firewalls, Encrypted Data and Storage

Settlement Fund Calculations, Solutions, Award Distribution, Award Reconciliation

Tax Filings: State, Federal, EDD, ETT, FUTA, PAGA Payments

### Partial PSA Client List, Defense and Plaintiff

Fisher & Phillips  
Gordon & Rees  
Paul Plevin Sullivan & Connaughton  
Call & Jensen  
Drinker Biddle  
McKenna Long & Aldridge  
Greenberg Traurig  
Manning & Kass  
Littler Mendelson  
Kring & Chung  
Orrick Herrington & Sutcliffe  
Ogletree Deakins Nash Smoak & Stewart  
Perkins Coie  
Ross Wersching & Wolcott  
Winston & Strawn  
Sheppard Mullins  
Lewis Brisbois Bisgaard & Smith  
Morgan Lewis & Bockius  
Paul Hastings  
Park & Zheng  
Sidley Austin  
Higgs Fletcher & Mack  
Jackson Lewis  
Norton Rose Fulbright

Law Offices of Jonathan Ricasa  
Dente Law Firm  
Mahoney Law Group  
Law Office of Thomas Rutledge  
Law Office of Briana Kim  
Dychter Law Firm  
Garay Law Firm  
Olsen Law Offices  
Gould & Associates  
Cohelan, Khoury & Singer  
Ridout, Lyon & Ottoson  
Carter Law Firm  
Law Office of Justian Jusuf  
The Phelps Law Group  
The Emilio Law Group  
Zeldes, Haeggquist & Eck  
Markham Law Firm  
Arias Ozzello & Gignac  
David Yeremian & Associates  
Aegis Law Firm  
Rukin Hyland Doria & Tindall  
Malk Law Firm  
Spiro Law Corp  
Levine Law Group, APC

Phoenix Settlement Administrators 411 N. Batavia, Suite 105 Orange, CA 92867

Phone: 800-784-2174 Fax: 619.338.0308

[www.psaaction.com](http://www.psaaction.com)

## EXHIBIT B



# PHOENIX

CLASS ACTION ADMINISTRATION SOLUTIONS

## CASE ASSUMPTIONS

|                           |             |
|---------------------------|-------------|
| Aggrieved Members         | 5262        |
| Opt Out Rate              | N/A         |
| Opt Outs Received         |             |
| Total Aggrieved Claimants | 5262        |
| Subtotal Admin Only       | \$21,000.00 |

**Not-to-Exceed Total \$21,000.00**

**For 5262 Aggrieved Members**

Pricing Good for Scope of Estimate Only

**December 18, 2024**

## Case: C-Store Case PAGA Administration

Phoenix Contact: Jarrod Salinas

Contact Number: 800-523-5773

Email: Jarrod@phoenixclassaction.com

Requesting Attorney: Kristen Agnew

Firm: DIVERSITY LAW GROUP, P.C.

Contact Number: (213) 488-6555

Email: kagnew@diversitylaw.com

Assumptions and Estimate are based on information provided by counsel. If class size changes, PHX will need to adjust this Estimate accordingly.

Estimate is based on 5262 Aggrieved Members. Class data Must be sent in Microsoft Excel or uploaded in the same format. Class Data Must be sent in one spreadsheet, with no additional programming needed. A rate of \$150 per hour will be charged for any additional analysis or programming. Pricing good for 90 days.

### Case & Database Setup / Toll Free Setup & Call Center / NCOA (USPS)

| Administrative Tasks:        | Rate     | Hours/Units  | Line Item Estimate |
|------------------------------|----------|--------------|--------------------|
| Programming Manager          | \$125.00 | 3            | \$375.00           |
| Programming Database & Setup | \$125.00 | 3            | \$375.00           |
| Toll Free Setup*             | \$56.94  | 1            | \$56.94            |
| Call Center & Long Distance  | \$2.00   | 526          | \$1,052.40         |
| NCOA (USPS)                  | \$200.00 | 1            | \$200.00           |
|                              |          | <b>Total</b> | <b>\$2,059.34</b>  |

\* Up to 120 days after disbursement

### Data Merger & Scrub / Notice Packet, Check & Postage

| Project Action                   | Rate     | Hours/Units  | Line Item Estimate |
|----------------------------------|----------|--------------|--------------------|
| Notice Packet Formatting         | \$100.00 | 2            | \$200.00           |
| Data Merge & Duplication Scrub   | \$0.35   | 5,262        | \$1,841.70         |
| Notice and Check Packet          | \$1.00   | 5,262        | \$5,262.00         |
| Estimated Postage (up to 1 oz.)* | \$0.69   | 5,262        | \$3,630.78         |
|                                  |          | <b>Total</b> | <b>\$10,934.48</b> |

\* Prices good for 90 days. Subject to change with the USPS Rate or change in Notice pages or Translation, if any.



# PHOENIX

CLASS ACTION ADMINISTRATION SOLUTIONS

## Skip Tracing & Remailing Notice Packets / Tracking & Programming Undeliverables

| Project Action:             | Rate    | Hours/Units | Line Item Estimate |
|-----------------------------|---------|-------------|--------------------|
| Case Associate              | \$50.00 | 4           | \$200.00           |
| Skip Tracing Undeliverables | \$1.50  | 395         | \$591.98           |
| Remail Notice Packets       | \$1.50  | 395         | \$591.98           |
| Estimated Postage           | \$0.64  | 395         | \$252.58           |
| Programming Undeliverables  | \$50.00 | 4           | \$200.00           |
| Total                       |         |             | \$1,836.53         |

## Database Programming

| Project Action:             | Rate     | Hours/Units | Line Item Estimate |
|-----------------------------|----------|-------------|--------------------|
| Programming Claims Database | \$125.00 | 3           | \$375.00           |
| Case Manager                | \$85.00  | 3           | \$255.00           |
| Total                       |          |             | \$630.00           |

## Calculation & Disbursement Programming/ Create & Manage QSF/ Mail Checks

| Project Action:            | Rate     | Hours/Units | Line Item Estimate |
|----------------------------|----------|-------------|--------------------|
| Programming Calculations   | \$135.00 | 3           | \$405.00           |
| Disbursement Review        | \$135.00 | 3           | \$405.00           |
| Programming Manager        | \$95.00  | 2           | \$190.00           |
| QSF Bank Account & EIN     | \$50.00  | 2           | \$100.00           |
| Check Run Setup & Printing | \$125.00 | 7           | \$875.00           |
| Total                      |          |             | \$1,975.00         |

\* Checks are printed on 8.5 x 11 in. sheets with W2/1099 Tax Filing



# PHOENIX

CLASS ACTION ADMINISTRATION SOLUTIONS

| Tax Reporting & Reconciliation / Re-Issuance of Checks / Conclusion Reports and Declarations |          |             |                    |
|----------------------------------------------------------------------------------------------|----------|-------------|--------------------|
| Project Action:                                                                              | Rate     | Hours/Units | Line Item Estimate |
| Case Supervisor                                                                              | \$125.00 | 5           | \$625.00           |
| Remail Undeliverable Checks<br>(Postage Included)                                            | \$1.50   | 263         | \$394.65           |
| Reconcile Uncashed Checks                                                                    | \$85.00  | 7           | \$595.00           |
| Conclusion Reports                                                                           | \$100.00 | 3           | \$300.00           |
| Case Manager Conclusion                                                                      | \$100.00 | 2           | \$200.00           |
| Final Reporting & Declarations                                                               | \$100.00 | 1           | \$100.00           |
| QSF Annual Tax Reporting *<br>(State Tax Reporting Included)                                 | \$600.00 | 1           | \$600.00           |
| Escheat State Controller                                                                     | \$750.00 | 1           | \$750.00           |
| Total                                                                                        |          |             | \$3,564.65         |

\* All applicable California State & Federal taxes, which include SUI, ETT, and SDI, and FUTA filings. Additional taxes are Defendant's responsibility.

**Estimate Total: \$21,000.00**



# PHOENIX

CLASS ACTION ADMINISTRATION SOLUTIONS

## **TERMS AND CONDITIONS**

**Provisions:** The case estimate is in good faith and does not cover any applicable taxes and fees. The estimate does not make any provision for any services or class size not delineated in the request for proposal or stipulations. Proposal rates and amounts are subject to change upon further review, with Counsel/Client, of the Settlement Agreement. Only pre-approved changes will be charged when applicable. No modifications may be made to this estimate without the approval of PSA (Phoenix Settlement Administrators). All notifications are mailed in English language only unless otherwise specified. Additional costs will apply if translation into other language(s) is required. Rates to prepare and file taxes are for Federal and California State taxes only. Additional charges will apply if multiple state tax filing(s) is required. **Pricing is good for ninety (90) days.**

**Data Conversion and Mailing:** The proposal assumes that data provided will be in ready-to-use condition and that all data is provided in a single, comprehensive Excel spreadsheet. PSA cannot be liable for any errors or omissions arising due to additional work required for analyzing and processing the original database. A minimum of two (2) business days is required for processing prior to the anticipated mailing date with an additional two (2) business days for a National Change of Address (NCOA) update. Additional time may be required depending on the class size, necessary translation of the documents, or other factors. PSA will keep counsel apprised of the estimated mailing date.

**Claims:** PSA's general policy is to not accept claims via facsimile. However, in the event that facsimile filing of claims must be accepted, PSA will not be held responsible for any issues and/or errors arising out of said filing. Furthermore, PSA will require disclaimer language regarding facsimile transmissions. PSA will not be responsible for any acts or omissions caused by the USPS. PSA shall not make payments to any claimants without verified, valid Social Security Numbers. All responses and class member information are held in strict confidentiality.

**Payment Terms:** All postage charges and 50% of the final administration charges are due at the commencement of the case and will be billed immediately upon receipt of the data and/or notice documents. PSA bills are due upon receipt unless otherwise negotiated and agreed to with PSA by Counsel/Client. In the event the settlement terms provide that PSA is to be paid out of the settlement fund, PSA will request that Counsel/Client endeavor to make alternate payment arrangements for PSA charges that are due at the onset of the case. The entire remaining balance is due and payable at the time the settlement account is funded by Defendant, or no later than the time of disbursement. Amounts not paid within thirty (30) days are subject to a service charge of 1.5% per month or the highest rate permitted by law.

### **Tax Reporting Requirements**

PSA will file the necessary tax returns under the EIN of the QSF, including federal and state returns. Payroll tax returns will be filed if necessary. Under the California Employment Development Department, all taxes are to be reported under the EIN of the QSF with the exception of the following taxes: Unemployment Insurance (UI) and Employment Training Tax (ETT), employer-side taxes, and State Disability Insurance (SDI), an employee-side tax. These are reported under Defendant's EIN. Therefore, to comply with the EDD payroll tax filing requirements we will need the following information:

1. Defendant's California State ID and Federal EIN.
2. Defendant's current State Unemployment Insurance (UI) rate and Employment Training Tax (ETT) rate. This information can be found in the current year DE 2088, Notice of Contribution Rates, issued by the EDD.
3. Termination dates of the class members, or identification of current employee class members, so we can account for the periods that the wages relate to for each class member.
4. An executed Power of Attorney (Form DE 48) from Defendant. This form is needed so that we may report the UI, SDI, and ETT taxes under Defendant's EIN on their behalf. If this form is not provided we will work with the EDD auditors to transfer the tax payments to Defendant's EIN.
5. Defendant is responsible for reporting the SDI portion of the settlement payments on the class member's W-2. PSA will file these forms on Defendant's behalf for an additional fee and will issue an additional W-2 for each class member under Defendant's EIN, as SDI is reported under Defendant's EIN rather than the EIN of the QSF. The Power of Attorney (Form DE 48) will be needed in order for PSA to report SDI payments.