



June 17, 2025

BY ONLINE SUBMISSION

California Labor & Workforce Development Agency
PAGAfilings@dir.ca.gov

**Re: THE LAKES COUNTRY CLUB ASSOCIATION, INC.; RON PHIPPS, AN
INDIVIDUAL**

Dear Representative:

We have been retained to represent Raymond Miller against The Lakes Country Club Association, Inc., and Ron Phipps, an individual (including any and all affiliates, subsidiaries, parents, directors, officers, agents, and executive employees) (collectively referred to as "Lakes Country Club") for violations of California wage-and-hour laws. Mr. Miller seeks penalties for violations of the California Labor Code, which are recoverable under California Labor Code section 2698, et seq., the Labor Code Private Attorneys General Act of 2004 ("PAGA") and all other remedies available under PAGA.

Ron Phipps is the Chief Executive Officer of The Lakes Country Club Association, Inc. Ron Phipps, at all times herein relevant, was acting either individually or as an officer, owner, director, agent, or employee of Lakes Country Club, who caused and continues to cause all of the wage and hour violations alleged herein against the "aggrieved employees," as defined herein, including without limitation violations of Labor Code Section 558 and 1197.

Mr. Miller seeks these remedies on behalf of the State of California and "aggrieved employees," as defined herein. This letter is sent in compliance with the reporting requirements of California Labor Code section 2699.3.

Lakes Country Club employed Mr. Miller as an hourly-paid, non-exempt employee from approximately October 2024 to approximately December 2024, in the State of California.

The "aggrieved employees" that Mr. Miller may seek penalties on behalf of are all current and former hourly-paid or non-exempt employees who worked for any of the above-referenced entities within the State of California.

Based on the following facts and theories, Lakes Country Club has violated and/or continues to violate, among other provisions of the California Labor Code and applicable wage law, California Labor Code sections 201, 202, 203, 204, 226(a), 226.7, 510, 512(a), 551, 552, 558, 1174(d), 1194, 1197, 1197.1, 1198, 2800 and 2802, and IWC Wage Orders including *inter alia*, Wage Orders 2-2001, 4-2001, and 10-2001.

Lakes Country Club required Mr. Miller and other aggrieved employees to perform work before their scheduled shifts, after their scheduled shifts, during off-the-clock meal breaks, and/or during rest breaks and failed to compensate Mr. Miller and other aggrieved employees for this time. Such work included, but was not limited to, assisting customers, briefing co-workers, monitoring security cameras, answering phone calls and text messages, and completing other regular tasks/duties.

California Labor Code sections 510 and 1198 require employers to pay time-and-a-half or double time overtime wages, and make it unlawful to work employees for hours longer than eight hours in one day and/or over forty hours in one week without paying the premium overtime rates at one-and-one-half times or double the regular rate of pay, including additional remuneration. During the relevant time period, Mr. Miller and other aggrieved employees worked in excess of 8 hours in a day and 40 hours in a week. Therefore, Mr. Miller and other aggrieved employees were entitled to receive certain wages for overtime compensation, but they were not paid for all overtime hours worked.

California Labor Code sections 226.7 and 512 require employers to pay an employee one additional hour of pay at the employee's regular rate for each meal or rest period that is not provided. During the relevant time period, Lakes Country Club required Mr. Miller and other aggrieved employees to work during meal and rest periods and failed to compensate them properly for non-compliant meal and rest periods including, *inter alia*, short, late, interrupted, and missed meal and rest periods. Lakes Country Club also required Mr. Miller and other aggrieved employees to stay on work premises during rest periods.

California Labor Code sections 201 and 202 provide that if an employer discharges an employee, the wages earned and unpaid at the time of discharge are due and payable immediately, and if an employee quits his or her employment, his or her wages shall become due and payable not later than seventy-two (72) hours thereafter, unless the employee has given seventy-two (72) hours' notice of his or her intention to quit, in which case the employee is entitled to his or her wages at the time of quitting. During the relevant time period, Lakes Country Club failed to pay Mr. Miller and other aggrieved employees all wages due to them within any time period specified by California Labor Code sections 201 and 202, including earned and unpaid minimum, overtime, and premium wages as discussed above.

California Labor Code section 204 requires that all wages earned by any person in any employment between the 1st and the 15th days, inclusive, of any calendar month, other than those wages due upon termination of an employee, are due and payable between the 16th and the 26th day of the month during which the labor was performed, and that all wages earned by any person in any employment between the 16th and the last day, inclusive, of any calendar month, other than those wages due upon termination of an employee, are due and payable between the 1st and the 10th day of the following month. California Labor Code section 204 also requires that all wages earned for labor in excess of the normal work period shall be paid no later than the payday for the next regular payroll period. During the relevant time period, Lakes Country Club failed to pay Mr. Miller and other aggrieved employees all wages due to them within any time period specified by California Labor Code section 204, including earned and unpaid minimum, overtime, and premium wages as discussed above.

California Labor Code section 226 requires employers to make, keep and provide complete and accurate itemized wage statements to their employees. During the relevant time period, Lakes Country Club did not provide Mr. Miller and other aggrieved employees with complete and accurate itemized wage statements. The wage statements they received from Lakes Country Club were in violation of California Labor Code section 226(a). The violations include, but are not limited to, the failure to include the total hours worked by Mr. Miller and other aggrieved employees, including time spent working off-the-clock and during meal and rest periods as discussed above.

California Labor Code sections 551 and 552 require that every person employed in any occupation of labor is entitled to one day's rest in a seven-day workweek, that no employer of labor shall cause his employees to work more than six days in a workweek, and that an employer shall pay a civil penalty in the amounts of fifty dollars (\$50) for each aggrieved employee per pay period for the initial violation and one hundred dollars (\$100) for each aggrieved employee per pay period for each subsequent violation. During the relevant time period, Mr. Miller and the aggrieved employees were required to regularly and/or consistently work in excess of six (6) days in a workweek. During the relevant time period, Mr. Miller and the aggrieved employees were required to work in excess of thirty (30) hours in a week and/or six (6) hours in any one (1) day thereof, during workweeks in which they were required to work in excess of six (6) days. During the relevant time period, Mr. Miller and the aggrieved employees were required to work in excess of six (6) days in a workweek without accumulating or being provided the opportunity to take at least one (1) day of rest, and when Mr. Miller and the aggrieved employees accumulated days of rest, they were not actually provided the opportunity to take the equivalent of one (1) day's rest in seven (7) during each calendar month.

California Labor Code sections 1174(d) requires an employer to keep, at a central location in the state or at the plants or establishments at which employees are employed, payroll records showing the hours worked daily by and the wages paid to, and the number of piece-rate units earned by and any applicable piece rate paid to, employees employed at the respective plants or establishments. These records shall be kept with rules established for this purpose by the commission, but in any case shall be kept on file for not less than two years. During the relevant time period, Lakes Country Club failed to keep accurate and complete payroll records showing the actual hours worked daily and the wages earned by Mr. Miller and other aggrieved employees, including earned and unpaid minimum, overtime, and premium wages as discussed above.

California Labor Code sections 1194, 1197, and 1197.1 provide the minimum wage to be paid to employees, and the payment of a lesser wage than the minimum so fixed is unlawful. During the relevant time period, Lakes Country Club did not provide Mr. Miller and other aggrieved employees with the minimum wages to which they were entitled for work performed "off-the-clock."

California Labor Code section 1198 provides that "The employment of any employee ... under conditions of labor prohibited by the [Industrial Wage Orders] is unlawful." The applicable Industrial Wage Orders, including *inter alia*, Wage Orders 2-2001, 4-2001, and 10-2001, require that for each workday an employee is required to report for work and does report, but is not put to work or is furnished less than half said employee's usual or scheduled day's work, the employee shall be paid for half the usual or scheduled day's work, but in no event for less than two (2) hours

nor more than four (4) hours, at the employee's regular rate of pay. Further, if an employee is required to report for work a second time in any one workday and is furnished less than two (2) hours of work on the second reporting, said employee shall be paid for two (2) hours at the employee's regular rate of pay. During the relevant time period, Lakes Country Club failed to pay Mr. Miller and other aggrieved employees half the usual or scheduled day's work in an amount no less than two (2) hours nor more than four (4) hours at the employee's regular rate of pay for workdays in which Mr. Miller and the other aggrieved employees reported to work and were furnished less than half the usual or scheduled day's work. During the relevant time period, Lakes Country Club failed to pay Mr. Miller and other aggrieved employees for two (2) hours at the employee's regular rate of pay on days in which Mr. Miller and the other aggrieved employees were required to report for work a second time in one workday and were furnished less than two (2) hours of work upon the second reporting.

California Labor Code sections 2800 and 2802 require an employer to reimburse its employee for all necessary expenditures incurred by the employee in direct consequence of the discharge of his or her job duties or in direct consequence of his or her obedience to the directions of the employer. During the relevant time period, Mr. Miller and other aggrieved employees incurred necessary business-related expenses and costs that were not fully reimbursed by Lakes Country Club. These costs include, but are not limited to, the use of personal phones for business-related purposes.

Therefore, on behalf of all aggrieved employees, Mr. Miller seeks all applicable penalties arising out of the above-referenced wage, hour, and payroll practices, or which could be assessed and collected by the Labor and Workforce Development Agency, for violation of the California Labor Code pursuant to PAGA, including civil penalties pursuant to Labor Code section 558.

If you have any questions or require additional information, please do not hesitate to contact us. Thank you for your attention to this matter and the noble cause you advance each and every day.

With kind regards,



Arman Marukyan, Esq.

Cc: (By U.S. Certified Mail / Return Receipt Requested)

The Lakes Country Club Association, Inc.
c/o Ron Phipps
Agent for Service of Process
161 Old Ranch Road
Palm Desert, CA 92211

Ron Phipps
25325 High Noon Court
Menifee, CA 92584

The Lakes Country Club Association, Inc.
Ron Phipps
c/o David B. Mule
FITZGERALD & MULE LLP
Attorney
74-770 Highway 111, Suite 205
Indian Wells, CA 92210

**LAWYERS FOR
JUSTICE**
450 N. BRAND BLVD., SUITE 900 / GLENDALE, CA 91203



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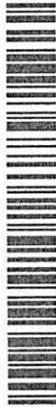
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PS Form 3800, January 2023 PSN 7530-02-000-9047 See Reverse for Instructions	

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- Complete items 1, 2, and 3.
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1.

The Lakes Country Club Association, Inc.
c/o Ron Phipps
Agent for Service of Process
161 Old Ranch Road
Palm Desert, CA 92211



9590 9402 8701 3310 7905 99

2. Article Number (Transfer from service label)

9589 0710 5270 0409 9579 19

PS Form 3811, July 2020 PSN 7530-02-000-9053

Domestic Return Receipt

COMPLETE THIS SECTION ON DELIVERY

A. Signature		☐ Agent
X		☐ Addressee
B. Received by (Printed Name)	C. Date of Delivery	
D. Is delivery address different from item 1? ☐ Yes ☐ No		
If YES, enter delivery address below:		

3. Service Type

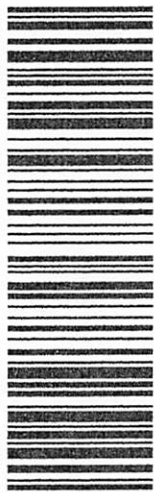
☐ Adult Signature	☐ Priority Mail Express®
☐ Adult Signature Restricted Delivery	☐ Registered Mail™
☐ Certified Mail®	☐ Registered Mail Restricted Delivery
☐ Certified Mail Restricted Delivery	☐ Signature Confirmation™
☐ Collect on Delivery	☐ Signature Confirmation Restricted Delivery
☐ Collect on Delivery Restricted Delivery	☐ Signature Confirmation Restricted Delivery
☐ Collect on Delivery Restricted Delivery	☐ Signature Confirmation Restricted Delivery

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- A unique identifier for the mailpiece
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- A record of delivery (signature) that is retained for a specified period
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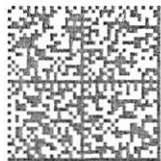
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Ron Phipps 25325 High Noon Court Menifee, CA 92584			
PS Form 3800, January 2023 PSN 7530-02-000-9047 See Reverse for Instructions			

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1. Art

Ron Phipps
25325 High Noon Court
Menifee, CA 92584



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2 Article Number Transfer from console label

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PS Form 3811, July 2020 PSN 7530-02-000-9053

COMPLETE THIS SECTION ON DELIVERY

A. Signature

Agent

☐ Addressee

C. Date of Delivery

D. Is delivery address different from item 1? ☐ Yes ☐ No
If YES, enter delivery address below:

3. Service Type

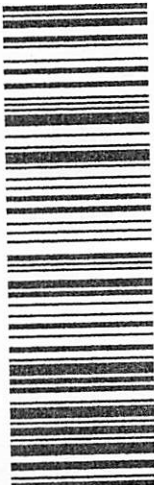
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☐ Registered Mail Restricted Delivery
☐ Signature Confirmation™
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Domestic Return Receipt

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A unique identifier to
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signature (that is not
a record of delivery)
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or priority mail service
Certified mail service
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with Certified Mail
Insurance coverage
for Certified Mail
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Endorsement on the
following service
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Form 3800, January

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JUSTICE**
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The Lakes Country Club Association, Inc Ron Phipps c/o David B. Mule FITZGERALD & MULE LLP Attorney 74-770 Highway 111, Suite 205 Indian Wells, CA 92210	
PS Form 3800, January 2023 PSN 7530-02-000-9047 See Reverse for Instructions	

PS Form 3811, July 2020 PSN 7530-02-000-9053

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■ Attach this card to the back of the mailpiece, or on the front if space permits.

1. Article Addressed to:

The Lakes Country Club Association, Inc.
Ron Phipps
c/o David B. Mule
FITZGERALD & MULE LLP
Attorney
74-770 Highway 111, Suite 205
Indian Wells, CA 92210



9590 9402 8701 3310 7905 75

2. Article Number (Transfer from carrier label)

9589 0710 5270 0409 9579 33

3. Service Type

☐ Adult Signature

☐ Adult Signature Restricted Delivery

☐ Certified Mail®

☐ Certified Mail Restricted Delivery

☐ Collect on Delivery

☐ Collect on Delivery Restricted Delivery

☐ Registered Mail™

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☐ Signature Confirmation™

☐ Signature Confirmation Restricted Delivery

4. Is delivery address different from item 1? ☐ Yes ☐ No

If YES, enter delivery address below:

COMPLETE THIS SECTION ON DELIVERY

A. Signature

☒ Agent ☐ Addressee

B. Received by (Printed Name)

C. Date of Delivery

D. Is delivery address different from item 1? ☐ Yes ☐ No

If YES, enter delivery address below:

PS Form 3811, July 2020 PSN 7530-02-000-9053

Domestic Return Receipt

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