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Superior Court of California,
County of San Diego

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Clerk of the Superior Court
By G. Lopez ,Deputy Clerk

**SUPERIOR COURT OF THE STATE OF CALIFORNIA
FOR THE COUNTY OF SAN DIEGO**

HECTOR ESQUIBEL, on behalf of all other
current and former aggrieved employees of
Defendant and the State of California under the
Private Attorneys General Act,

Plaintiffs,

vs.

BLANCO HOLDING COMPANY LLC; THE
CHEESECAKE FACTORY INCORPORATED;
and DOES 1 through 50, inclusive,

Defendants.

Case No. 25CU051168C

**REPRESENTATIVE ACTION
COMPLAINT**

1. Civil Penalties under the Private Attorneys
General Act (Labor Code §§ 2698 *et seq.*)

Action Filed:

1 Plaintiff HECTOR ESQUIBEL, on behalf of all other current and former aggrieved employees
2 of Defendant and the State of California under the Private Attorneys General Act (“Plaintiff”) brings
3 this REPRESENTATIVE ACTION COMPLAINT against Defendants BLANCO HOLDING
4 COMPANY LLC; THE CHEESECAKE FACTORY INCORPORATED; and DOES 1 through 50,
5 inclusive (collectively “Defendants”), alleging as follows:

6 **INTRODUCTION**

7 1. This is a representative action complaint brought under the California Private Attorneys
8 General Act (Labor Code sections 2968 et seq.).

9 2. Defendants underpaid overtime, paid sick leave, and premiums by failing to properly
10 calculate the regular rate of pay.

11 3. Defendants failed to pay Plaintiff and the aggrieved employees all minimum and
12 overtime wages due to unlawful policies and practices of requiring off-the-clock work.

13 4. Defendants failed to provide, authorize, and/or permit Plaintiff and the aggrieved
14 employees to take all meal and rest periods to which they were entitled.

15 5. Defendants’ employment policies, practices, and payroll administration systems
16 enabled and facilitated these violations on a company-wide basis with respect to aggrieved employees.

17 6. Plaintiff seeks to recover the underpaid damages, plus associated penalties, interests,
18 attorney’s fees and costs.

19 **JURISDICTION & VENUE**

20 7. Jurisdiction of this action is proper in this Court under Article VI, Section 10 of the
21 California Constitution as the causes of action are premised upon violations of California law.

22 8. The monetary damages and restitution sought exceed the minimal jurisdiction limits of
23 the Superior Court.

24 9. This Court has jurisdiction over Defendants because, upon information and belief,
25 Defendants have sufficient minimum contacts in California, or otherwise intentionally avail
26 themselves to the California economy so as to render the exercise of jurisdiction over them by the
27 California courts consistent with traditional notions of fair play and substantial justice.
28

10. Venue is proper in this Court under Code of Civil Procedure sections 393(a), 395, and/or 395.5 because, upon information and belief, Defendants conducted business and committed some of the alleged violations in this County.

PARTIES

A. Plaintiff Hector Esquibel

11. Plaintiff Esquibel is an individual over 18 years of age who worked for Defendants in California as a non-exempt employee from about July 2024 to April 2025. Plaintiff worked as a Shift Lead.

12. The State of California, via the Labor and Workforce Development Agency (“LWDA”), is the real party in interest in this action. (*Kim v. Reins Int’l California, Inc.* (2020) 9 Cal. 5th 73, 81 [The “government entity on whose behalf the plaintiff files suit is always the real party in interest.”])). To the extent permitted by law, including pursuant *Balderas v. Fresh Start Harvesting, Inc.* (2024) 101 Cal. App. 5th 533 and *Rodriguez v. Packers Sanitation Services Ltd., LLC* (2025) 109 Cal.App.5th 69, the PAGA claim is brought exclusively as a representative action and does not include arbitrable claims.

B. Defendants

13. Defendant Blanco Holding Company LLC is an Arizona limited liability company that maintains operations and conducts business throughout the State of California, including in this county.

14. Defendant The Cheesecake Factory Incorporated is a Delaware corporation that maintains operations and conducts business throughout the State of California, including in this county.

15. The true names and capacities, whether individual, corporate, or otherwise, of the parties sued as DOES 1 through 50, are presently unknown, unascertainable, or uncertain, and are sued by such fictitious names under Code of Civil Procedure section 474. Upon information and belief, each of DOES 1 through 50 constitutes a legal employer or is otherwise legally responsible in some manner for the acts and omissions alleged herein. This Complaint may be amended to reflect their true names and capacities once ascertained.

1 16. Upon information and belief, Defendants in this action are employers, co-employers,
2 joint employers, and/or part of an integrated employer enterprise, as each of the Defendants exercised
3 control over the wages, hours, and working conditions of the employees, suffered and permitted them
4 to work, and otherwise engaged them as employees under California law.

5 17. Upon information and belief, at least some of the Defendants have common ownership,
6 common management, interrelationship of operations, and centralized control over labor relations and
7 are therefore part of an integrated enterprise and thus jointly and severally responsible for the acts and
8 omissions alleged herein, including pursuant to Labor Code sections 558, 558.1, and 1197.1.

9 18. Upon information and belief, Defendants acted in all respects pertinent to this action as
10 an alter-ego, agent, servant, joint employer, joint venturer, co-conspirator, partner, in an integrated
11 enterprise, or in some other capacity on behalf of all other co-defendants, such that the acts and
12 omissions of each defendant may be legally attributable to all others.

13 **GENERAL ALLEGATIONS**

14 19. Plaintiff and the aggrieved employees worked for Defendants as non-exempt
15 employees and were compensated on an hourly basis.

16 20. Defendants failed to pay Plaintiff and the aggrieved employees at the lawful minimum
17 wage rate for all hours worked, resulting in unpaid minimum wages.

18 21. In particular, Defendants implemented and maintained a policy and practice of
19 requiring employees to work off-the-clock without compensation, in violation of Labor Code §§ 200–
20 203, 204, and 226. Specifically, Plaintiff and aggrieved employees regularly performed work during
21 unpaid meal periods, including completing food orders and addressing staffing shortages. Defendants
22 failed to compensate employees for this off-the-clock labor.

23 22. Additionally, Defendants also edited and falsified time records to reflect 30-minute
24 meal breaks that were not actually taken or were interrupted, depriving Plaintiff and other aggrieved
25 employees of regular and overtime wages.

26 23. Defendants failed to pay Plaintiff and the aggrieved employees overtime wages and the
27 lawful rate of pay for overtime hours worked, resulting in unpaid overtime wages. As described above,
28 Defendants required Plaintiff and other aggrieved employees to work off-the-clock during all or part

1 of their unpaid meal periods. Each time this practice resulted in unpaid work over 8 hours in a day or
2 40 hours in a week, this resulted in unpaid overtime.

3 24. Furthermore, Plaintiff and similarly situated employees received bonuses, incentive
4 payments, and other forms of non-discretionary, non-excludable remuneration in addition to their base
5 hourly wages. These payments should have been included in the calculation of the employees' regular
6 rate of pay when computing overtime and double-time wages. However, Defendants improperly
7 calculated overtime compensation using only the employees' base hourly rate (i.e., 1.5x or 2x the
8 straight time hourly wage), excluding the additional forms of compensation.

9 25. As a result, for each overtime hour worked during pay periods in which Plaintiff and
10 the aggrieved employees earned incentive pay or other non-discretionary remuneration, Defendants
11 failed to compensate them at a rate that was no less than one and one-half times (or, where applicable,
12 twice) the regular rate of pay, as required by Labor Code § 510(a) and corresponding IWC Wage
13 Orders.

14 26. This practice constitutes a continuing violation of California wage and hour laws,
15 resulting in unpaid overtime wages, inaccurate wage statements, and derivative penalties owed to
16 Plaintiff and the aggrieved employees under the Private Attorneys General Act. An illustrative
17 example of this violation is shown in Plaintiff's wage statement for the period of 10/30/2024 to
18 11/12/2024. During this period, Plaintiff earned an incentive payment in the amount of \$288.81.
19 Plaintiff also worked .08 hours of overtime during the same pay period. However, Defendants failed
20 to properly include the additional form of remuneration into Plaintiff's overtime rate, instead paying
21 deficient rates of 1.5x Plaintiff's base rate of \$25.00. Defendants failed to pay Plaintiff and the
22 aggrieved employees overtime wages and the lawful rate of pay for overtime hours worked, resulting
23 in unpaid overtime wages. Plaintiff seeks to recover for the corresponding overtime rate on behalf of
24 the affected aggrieved employees.

25 27. Defendants failed to comply with California's paid sick leave laws with respect to
26 Plaintiff and the aggrieved employees. Specifically, Defendants failed to provide all accrued paid sick
27 leave because they did not include off-the-clock hours worked when calculating the amount of sick
28 leave accrued. Moreover, to the extent sick leave was paid, Defendants failed to compensate it at the

proper rate of pay. Defendants did not include bonuses, incentive payments, and other non-discretionary compensation in the regular rate of pay used to calculate sick leave wages, as required by law. As a result, Plaintiff and the aggrieved employees were both under-credited with sick leave hours and underpaid for the sick leave time they did receive.

28. Defendants violated Labor Code §§ 226.7, 512, and 1198, as well as the applicable IWC Wage Orders, by failing to provide Plaintiff and similarly aggrieved employees with legally compliant meal periods. Due to the high demands of the job and chronic understaffing, employees frequently experienced missed, late, short, or interrupted meal periods. For example, Plaintiff and aggrieved employees were often unable to take an uninterrupted 30-minute meal period because of the need to complete tasks such as preparing or correcting food orders that were mishandled due to insufficient staffing.

29. Defendants maintained an unlawful policy and practice of concealing meal period violations by: (a) requiring employees to clock out in order to create the false appearance that a compliant 30-minute meal period had been taken, even when the break was shortened, delayed, or interrupted; and/or (b) unilaterally altering employees' time records to reflect a full 30-minute meal period when, in reality, the employees had taken a shorter, interrupted, late, or no meal period at all.

30. As a result of Defendants' unlawful policies and practices, Plaintiff and the aggrieved employees regularly received meal periods that were less than the legally required 30 minutes—often limited to only 10 to 20 minutes—or were forced to skip meal periods entirely. These recurring and systemic violations rendered the meal periods noncompliant under California law.

31. Moreover, each instance in which Defendants falsified time records resulted in unpaid regular or overtime wages, as these meal periods were effectively off-the-clock work not properly compensated.

32. Defendants also failed to pay all owed meal period premiums. To the extent any meal premiums were ever paid, Defendants violated Labor Code §§ 226.7(c) and 510(a) by failing to calculate them at the employees' regular rate of compensation. Specifically, Defendants did not include all forms of non-discretionary, non-excludable remuneration—such as bonuses and incentive

1 pay—in calculating the regular rate used for premium payments, resulting in underpayment of owed
2 premiums.

3 33. Plaintiff is informed and believes that these violations were systemic and affected other
4 employees in similar roles throughout the relevant statutory period.

5 34. Defendants violated Labor Code § 226.7 and the applicable IWC Wage Orders by
6 failing to authorize and permit Plaintiff and similarly aggrieved employees to take legally compliant
7 rest periods. Due to chronic understaffing and excessive work demands, Plaintiff and other aggrieved
8 employees were routinely unable to take one or more of their paid 10-minute rest breaks during shifts
9 in which they were legally entitled to such breaks.

10 35. Plaintiff and the aggrieved employees were often required to work through rest periods
11 to keep up with kitchen-related duties and other operational demands, particularly in response to
12 managerial pressure to complete tasks in a timely manner despite insufficient staffing levels. As a
13 result, rest breaks were frequently missed or cut short, and no lawful premiums were paid in many
14 cases.

15 36. To the extent that Defendants ever paid rest period premiums, they did so in violation
16 of Labor Code § 226.7(c) because those premiums were not calculated based on the employees' regular
17 rate of compensation. Defendants failed to include all forms of non-discretionary compensation—
18 including bonuses and incentive pay—in calculating the applicable rate. This mirrors the broader,
19 unlawful policy and practice described above, in which Defendants failed to properly calculate the
20 regular rate of pay for overtime and premium pay obligations.

21 37. Because of this miscalculation, Plaintiff alleges that any rest period premiums paid
22 were systematically underpaid, and similarly affected other aggrieved employees throughout the
23 relevant statutory period.

24 38. These violations create derivative liability for failure to timely pay all wages owed each
25 payday or upon separation of employment.

26 39. Defendants failed to provide accurate itemized wage statements to the aggrieved
27 employees each pay period as a result of the policies and practices set forth in this notice. Defendants
28 violated Labor Code section 226(a)(1) and (5) by not listing the correct “gross wages earned” or “net

wages earned,” as the employees earned wages and premiums that were not paid, resulting in an inaccurate reflection, and recording of “gross wages earned” on those wage statements.

40. Likewise, in violation of Labor Code section 226(a)(9), Defendants failed to state on employee wage statements each pay period the applicable hourly rates in effect and the number of hours worked at that rate, as Defendants failed to pay all wages and premiums owed to employees. The amounts stated are instead depreciated and underpaid, resulting in an inaccurate reflection on the pay stub.

41. Additionally, Defendants violated Labor Code section 226(a)(2) by failing to accurately list employees’ “total hours worked,” as the wage statements did not accurately include the uncompensated time Plaintiff and other aggrieved employees worked due to Defendants’ policy and practice of requiring off-the-clock work.

42. Plaintiff and other aggrieved employees cannot promptly and easily determine from the wage statement alone the wages paid or earned without reference to other documents or information. Indeed, these wage statement violations are significant because they sow confusion among Plaintiff and other aggrieved employees with respect to what amounts were owed and paid, at what rates, the number of hours worked, and how those amounts were or should be calculated. The wage statements reflect a false statement of earnings and concealed the underlying problems and underpayments of employee wages.

43. Because of these policies and practices set forth above, Defendants failed to accurately maintain records in accordance with Labor Code section 1174 and the IWC Wage Orders.

FIRST CAUSE OF ACTION

CIVIL PENALTIES UNDER THE PRIVATE ATTORNEYS GENERAL ACT

Violation of Labor Code §§ 2698 *et seq.*

(By Plaintiff on Behalf of the State and the Aggrieved Employees Against All Defendants)

44. All outside paragraphs of this Complaint are incorporated into this section.

45. Plaintiff brings this cause of action as a proxy for the State of California on behalf of the following “aggrieved employees” pursuant to the Private Attorneys General Act (“PAGA”), codified as Labor Code section 2698 *et seq.*:

1 a. All current and former non-exempt employees who worked for Defendants in
2 California at any time from one year prior to the postmark date of the initial
3 PAGA notice through date of trial.

4 46. Plaintiff reserves the right to amend, supplement, or add to this description of the
5 aggrieved employees, according to proof.

6 47. The State of California, via the Labor and Workforce Development Agency
7 (“LWDA”), is the real party in interest in this action with respect to this cause of action. (*Kim v. Reins*
8 *Int’l California, Inc.* (2020) 9 Cal. 5th 73, 81 [The “government entity on whose behalf the plaintiff
9 files suit is always the real party in interest.”])

10 48. Labor Code section 2699(a) provides: “Notwithstanding any other provision of law, any
11 provision of this code that provides for a civil penalty to be assessed and collected by the Labor and
12 Workforce Development Agency or any of its departments, divisions, commissions, boards, agencies,
13 or employees, for a violation of this code, may, as an alternative, be recovered through a civil action
14 brought by an aggrieved employee on behalf of the employee and other current or former employees
15 against whom a violation of the same provision was committed pursuant to the procedures specified in
16 Section 2699.3. “

17 49. Any allegations regarding violations of the IWC Wage Orders are enforceable as
18 violations of Labor Code section 1198, which states: “[t]he employment of any employee for longer
19 hours than those fixed by the order or under conditions of labor prohibited by the order is unlawful.”

20 50. Labor Code section 2699.3 sets forth the procedure for commencing an action for civil
21 penalties under the PAGA.

22 51. On or about **July 18, 2025**, Plaintiff paid the requisite PAGA filing fee and provided
23 written notice (by online electronic filing with the LWDA and by certified mail to Defendants) of
24 Defendants’ alleged Labor Code violations, including the facts and theories to support the alleged
25 violations.

26 52. A true and correct copy of Plaintiff’s written PAGA notice, entitled “Notice of Labor
27 Code Violations” is attached hereto as Exhibit 1 and incorporated by reference as though fully set
28 forth herein (the “PAGA notice”).

53. To date, neither Plaintiff nor Plaintiff's counsel has received a response to Plaintiff's written PAGA notice from the LWDA.

54. Within 33 calendar days of the postmark date of the notice sent by Plaintiff, neither Plaintiff nor Plaintiff's counsel has received written notice by certified mail from any defendant providing a description of any actions taken to cure the alleged violations.

55. Now that at least 65 days have passed from Plaintiff notifying Defendants of these violations, without notice of cure from Defendants or notice from the LWDA of its intent to investigate the alleged allegations and issue the appropriate citations to Defendants, Plaintiff exhausted all prerequisites and commenced this civil action under Labor Code section 2699 *et seq.*

56. As set forth in the PAGA notice attached as Exhibit 1 and incorporated into this Complaint, Defendants committed the following violations and are liable for all corresponding civil penalties:

- a. ***Unpaid Hours Worked/Minimum Wage.*** Violation of Labor Code §§ 1194, 1197, 1198; IWC Wage Orders.
- b. ***Unpaid Overtime.*** Violation of Labor Code §§ 510, 1194, 1198; IWC Wage Orders.
- c. ***Unpaid Paid Sick Leave.*** Violation of Labor Code §§ 246 through 248.7.
- d. ***Unpaid Meal Period Premium Wages.*** Violation of Labor Code §§ 226.7, 512, 1198; IWC Wage Orders.
- e. ***Unpaid Rest Period Premium Wages.*** Violation of Labor Code §§ 226.7, 516, 1198; IWC Wage Orders.
- f. ***Untimely Payment of Wages During Employment.*** Violation of Labor Code §§ 204, 204b, 210.
- g. ***Untimely Payment of Wages Upon Separation of Employment.*** Violation of Labor Code §§ 201, 202, 203, 256.
- h. ***Non-Compliant Wage Statements.*** Violation of Labor Code §§ 226, 226.3.
- i. ***Failure to Maintain Accurate Records.*** Violation of Labor Code § 1174; IWC Wage Orders.

57. Plaintiff seeks to collect all recoverable civil penalties for the Labor Code violations alleged in this Complaint and the PAGA notice (including amendments thereto) against Defendants pursuant to Labor Code section 2699(a) and (f), in addition to attorneys' fees, costs, and interest to the extent permitted by law, including under Labor Code section 2699(k).

PRAAYER

Plaintiff prays for judgment as follows:

- a. For recovery of damages in amount according to proof;
- b. For all recoverable pre- and post-judgment interest;
- c. For this action to be maintained as a representative action under the PAGA;
- d. For Plaintiff and counsel of record to be provided with all enforcement capability as if the action were brought by the State of California or the California Division of Labor Enforcement;
- e. For recovery of all civil penalties and other recoverable amounts under the PAGA;
- f. For reasonable attorneys' fees and costs of suit, including expert fees, to the extent permitted by law, associated with the PAGA claims pursuant to Labor Code § 2699, and Code of Civil Procedure section 1021.5 and any other applicable sections; and
- g. For such other relief the Court deems just and proper.

Dated: September 24, 2025

Ferraro Vega Employment Lawyers, Inc.

Nicholas J. Ferraro
Nicholas J. Ferraro
Dorota A. James
Attorneys for Plaintiff Hector Esquibel

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EXHIBIT 1
Notice of Labor Code Violations

FERRARO VEGA

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July 18, 2025

NOTICE OF LABOR CODE VIOLATIONS CALIFORNIA LABOR CODE SECTIONS 2698 *et seq.*

VIA CERTIFIED U.S. MAIL
- Electronic Return Receipt -

Blanco Holding Company LLC
4455 East Camelback Road, Suite B 100
Phoenix, Arizona, 85018

Fox Restaurant Concepts LLC
4455 East Camelback Road, Suite B 100
Phoenix, Arizona, 85018

**The Cheesecake Factory
Incorporated**
26901 Malibu Hills Road
Calabasas Hills, California 91301

- PAGA Notice & Filing Fee -
Submitted electronically to the Labor and
Workforce Development Agency

Dear LWDA Officer and Company Representatives:

This letter serves as written notice under Labor Code section 2699.3 on behalf of **HECTOR ESQUIBEL** (“Plaintiff(s)”) and all other “aggrieved employees” of the following “Defendant(s)”:

**BLANCO HOLDINGS LLC; THE CHEESECAKE FACTORY
INCORPORATED; FOX RESTAURANT CONCEPTS LLC**

Defendant(s) shall mean and include the foregoing in addition to any other related employer entities, individuals under Labor Code sections 558 and 558.1, and all others who may be later added upon further investigation and discovery as liable employers.

This office serves as legal counsel for Plaintiff. If the California Labor and Workforce Development Agency (“LWDA”) does not investigate the facts, allegations, and violations set forth in this notice within the statutorily prescribed 65-day period under Labor Code section 2699.3, Plaintiff intends to commence a civil action against Defendants as a proxy and agent of the State of California under the Private Attorneys General Act (“PAGA”). “PAGA allows an ‘aggrieved employee’—a person affected by at least one Labor Code violation committed by an employer—to pursue penalties for all the Labor Code violations committed by that

employer.” *Huff v. Securitas Security Services USA, Inc.* (2018) 23 Cal.App.5th 745, 751; *Kim v. Reins International California, Inc.* (2020) 9 Cal.5th 73, 79. Plaintiff maintains standing to pursue these claims against Defendants as an aggrieved employee.

Through this notice, Plaintiff requests that Defendants complete an internal investigation and audit of the wage and hour and employment practices at issue and make a good faith effort to correct any violations. Plaintiff attempts to identify the non-compliant policies and practices affecting the aggrieved employees so that the parties may resolve the underlying damages and penalties in judgment or settlement approved by the Superior Court of California under Labor Code section 2699(s). Defendants are notified that any attempt to resolve this case should be conducted in coordination with Plaintiff’s counsel to protect the interests of Plaintiff, the aggrieved employees, and the State of California via the LWDA. Plaintiff advises Defendants this letter should be also considered a reasonable attempt at settlement of this matter, subject to an exchange of additional documents and information. *Graham v. Daimler Chrysler Corp.* (2004) 24 Cal.4th 553, 561.

- BACKGROUND -

Defendants employed Plaintiff during the PAGA Period in the position of Shift Lead from about July 2024 to April 2025. During their employment Plaintiff and the other aggrieved employees were subject to the wage and hour and employment protections set forth in the California Labor Code and IWC Wage Orders.

Through this notice, Plaintiff informs the LWDA of the Labor Code violations set forth herein. The “aggrieved employees” include Plaintiff and the following individuals:

All current and former non-exempt employees who worked for Defendants in the State of California during one-year period preceding the date of this notice through the current date and the date of trial in any pending action (the “aggrieved employees” and the “PAGA Period”).

Plaintiff reserves the right to expand or narrow the definition of the “aggrieved employees” in the forthcoming civil action. Furthermore, Plaintiff seeks all recoverable civil penalties for Defendants’ violations and reserves the right to supplement this notice as further investigation is completed and further facts, witnesses, and violations are uncovered.

- PAGA CLAIMS -

Unpaid Hours Worked/Minimum Wage Violation of Labor Code §§ 1194, 1197, 1198; IWC Wage Orders

Defendants violated Labor Code sections 1194, 1197, and 1198, along with the California Minimum Wage Order, the applicable local minimum wage ordinances, and the “Hours and

Days of Work” and “Minimum Wages” sections of the applicable IWC Wage Orders with respect to the aggrieved employees.

Labor Code section 1194 renders it unlawful for an employee to receive less than the legal minimum wage for hours worked in California. Labor Code section 1197 further mandates that “[t]he minimum wage for employees fixed by the commission is the minimum wage to be paid to employees, and the payment of a lower wage than the minimum so fixed is unlawful.” Labor Code section 1198 renders “employment of any employee for longer hours than those fixed by the order or under conditions of labor prohibited by the [IWC Wage Orders]” unlawful. The California Minimum Wage Order and the applicable sections of the IWC Wage Orders further require payment of minimum wages for all hours worked. The “Minimum Wages” sections of the applicable IWC Wage Order provide that “[e]very employer shall pay to each employee, on the established payday for the period involved, not less than the applicable minimum wage for all hours worked in the payroll period, whether the remuneration is measured by time, piece, commission, or otherwise.” The foregoing California wage laws require payment of “not less than the applicable minimum wage *for all hours worked* in the payroll period” and California law does not allow averaging of pay over the hours worked in the pay period, even if the total pay results in an average above the minimum wage. *Armenta v. Osmose, Inc.* (2005) 135 Cal.App.3d 314, 324.

Defendants failed to pay Plaintiff and the aggrieved employees at the lawful minimum wage rate for all hours worked, resulting in unpaid minimum wages.

In particular, Defendants implemented and maintained a policy and practice of requiring employees to work off-the-clock without compensation, in violation of Labor Code §§ 200–203, 204, and 226. Specifically:

- Plaintiff and aggrieved employees regularly performed work during unpaid meal periods, including completing food orders and addressing staffing shortages.
- Defendants failed to compensate employees for this off-the-clock labor.
- Defendants routinely edited and falsified time records to reflect 30-minute meal breaks that were not actually taken or were interrupted, depriving employees of regular and overtime wages.
- This manipulation resulted in unpaid wages for time actually worked and inaccurate wage statements, in violation of Labor Code § 226(a).

Moreover, and as previously noted, Defendants failed to provide uninterrupted, off-duty 30-minute meal periods within the first five hours of work, in violation of Labor Code §§ 226.7 and 512, and applicable IWC Wage Orders. On-duty lunches taken while supervising students do not satisfy California’s meal period requirements

As a result, Plaintiff may recover civil penalties as an individual and on behalf of the State of California and the aggrieved employees, up to the maximum amount allowed as set forth under the Labor Code.

Unpaid Overtime **Violation of Labor Code §§ 510, 1194, 1198; IWC Wage Orders**

Defendants violated Labor Code sections 510, 1194, and 1198, along with the “Hours and Days of Work” sections of the applicable IWC Wage Orders with respect to the aggrieved employees.

Labor Code section 510 requires “[a]ny work in excess of eight hours in one workday and any work in excess of 40 hours in any one workweek and the first eight hours worked on the seventh day of work in any one workweek shall be compensated at the rate of no less than one and one-half times the regular rate of pay for an employee;” and “any work in excess of 12 hours in one day shall be compensated at the rate of no less than twice the regular rate of pay for an employee;” and “any work in excess of eight hours on any seventh day of a workweek shall be compensated at the rate of no less than twice the regular rate of pay of an employee.” Labor Code section 1194 renders it unlawful for an employee to receive less than the legal overtime rate for overtime hours worked in California. Labor Code section 1198 renders “employment of any employee for longer hours than those fixed by the order or under conditions of labor prohibited by the [IWC Wage Orders]” unlawful. The IWC Wage Orders further require payment of overtime wages for all overtime hours worked, including the “Hours and Days of Work” sections.

Defendants failed to pay Plaintiff and the aggrieved employees overtime wages and the lawful rate of pay for overtime hours worked, resulting in unpaid overtime wages. As described above, Defendants required Plaintiff and other aggrieved employees to work off-the-clock during all or part of their unpaid meal periods. Each time this practice resulted in unpaid work over 8 hours in a day or 40 hours in a week, this resulted in unpaid overtime.

Furthermore, Plaintiff and similarly situated employees received incentive payments and other forms of non-discretionary, non-excludable remuneration in addition to their base hourly wages. These payments should have been included in the calculation of the employees’ regular rate of pay when computing overtime and double-time wages. However, Defendants improperly calculated overtime compensation using only the employees’ base hourly rate (i.e., 1.5x or 2x the straight time hourly wage), excluding the additional forms of compensation. As a result, for each overtime hour worked during pay periods in which Plaintiff and the aggrieved employees earned incentive pay or other non-discretionary remuneration, Defendants failed to compensate them at a rate that was no less than one and one-half times (or, where applicable, twice) the **regular rate of pay**, as required by **Labor Code § 510(a)** and corresponding IWC Wage Orders.

aggrieved employees overtime wages and the lawful rate of pay for overtime hours worked, resulting in unpaid overtime wages. Plaintiff seeks to recover for the corresponding overtime rate on behalf of the affected aggrieved employees.

As a result, Plaintiff may recover civil penalties as an individual and on behalf of the State of California and the aggrieved employees, up to the maximum amount allowed as set forth under the Labor Code.

Unpaid Paid Sick Leave
Violation of Labor Code §§ 246 through 248.7

Defendants violated Labor Code sections 246 through 248.7 with respect to the aggrieved employees.

Labor Code section 246 requires employers to provide paid sick leave to its workforce on the terms set forth in the statute. Employers must comply with the accrual, use, and notice provisions of Labor Code sections 246, 246.5, 247, and must further ensure that they maintain the paid sick leave records required by Labor Code section 247.5. Employers have the option of providing 40 hours of paid sick leave to employees or to allow employees to accrue paid sick leave each pay period. If an employer chooses the accrual method, employees must accrue sick leave at a rate of one hour for every thirty hours worked in a given pay period as set forth in Labor Code section 246(b)(1). Under the accrual method, employees must begin accruing paid sick leave at the commencement of employment.

Employers must pay sick leave in accordance with one of the three permissible methods provided in Labor Code section 246(l): (1) “the same manner as the regular rate of pay for the workweek;” (2) “by dividing the employee’s total wages, not including overtime premium pay, by the employee’s total hours worked in the full pay periods of the prior 90 days;” or (3) “for exempt employee ... in the same manner as the employer calculates wages for other forms of paid leave time.” Labor Code sections 248.6 and 248.7 similarly require paid sick leave to be paid at a regular rate-based calculation in excess of the base hourly rate and at the lawful accrual rate.

Under Labor Code section 246(i), employers must provide employees “with written notice of the amount of paid sick leave available ... for use on either the employee’s itemized wage statement ... or in a separate writing provided on the designated pay date with the employee’s payment of wages.”

Defendants failed to comply with California’s paid sick leave laws with respect to the aggrieved employees. Defendants failed to provide Plaintiff and the aggrieved employees with all sick leave accrued. To the extent that Defendants provided paid sick leave, they did not pay all sick leave wages at the proper rate of pay because they failed to incorporate the hours that Plaintiff and the aggrieved employees worked off-the-clock. Additionally, each time Plaintiff and the aggrieved employees worked off-the-clock that resulted in unpaid overtime, the overtime

hours were not accounted for when calculating an employee's accrued paid sick leave. Therefore, Plaintiff and other aggrieved employees were not awarded the total accrued sick leave time they had earned.

As a result, Plaintiff may recover civil penalties as an individual and on behalf of the State of California and the aggrieved employees, up to the maximum amount allowed as set forth under the Labor Code.

Unpaid Meal Period Premium Wages
Violation of Labor Code §§ 226.7, 512, 1198; IWC Wage Orders

Defendants violated Labor Code sections 226.7, 512, and 1198, along with the related sections of the IWC Wage Orders with respect to the aggrieved employees.

Labor Code section 512 and the IWC Wage Orders require that employers provide an uninterrupted 30-minute meal period after no more than five hours of work and a second meal period after no more than 10 hours of work. *See Brinker Restaurant Corp. v. Superior Court* (2012) 53 Cal.4th 1004, 1049. Labor Code section 226.7 requires that if a meal period is late, missed, short, or interrupted, the employer must pay one additional hour of pay at the employee's "regular rate" of compensation. *Ferra v. Loews Hollywood Hotel, LLC* (2021) 11 Cal.5th 858, 862 ("We hold that the terms are synonymous: "regular rate of compensation" under section 226.7(c), like "regular rate of pay" under section 510(a), encompasses all nondiscretionary payments, not just hourly wages"). "[T]ime records showing noncompliant meal periods raise a rebuttable presumption of meal period violations, including at the summary judgment stage." *Donohue v. AMN Services, LLC* (2021) 11 Cal.5th 58, 61. Labor Code section 1198 renders "employment of any employee for longer hours than those fixed by the order or under conditions of labor prohibited by the [IWC Wage Orders]" unlawful. The IWC Wage Orders, including Section 11 (Meal Periods), further require one uninterrupted 30-minute meal period after no more than five hours of work and a second meal period after no more than 10 hours of work and an additional hour of pay at the employee's regular rate of compensation for each workday that a compliant meal period is not provided. Pursuant to Section 11(A) of the IWC Wage Orders, the California Supreme Court has held that the on-duty meal period exception is "exceedingly narrow" and applies only when (1) "the nature of the work prevents the employee from being relieved of all duty" and (2) *both* "the employer and employee have agreed, in writing, to the on-duty meal period." *Augustus v. AMB Security Services, Inc.* (2016) 2 Cal.5th 257, 266-276 (emphasis added). If these two requirements are not met, then the employer owes the employee one hour of premium pay for each non-compliant meal period taken under the purported on-duty meal arrangement. *Naranjo v. Spectrum Security Services, Inc.* (2019) 40 Cal.5th 444, 459.

Defendants violated Labor Code §§ 226.7, 512, and 1198, as well as the applicable IWC Wage Orders, by failing to provide Plaintiff and similarly aggrieved employees with legally compliant meal periods. Due to the high demands of the job and chronic understaffing, employees frequently experienced missed, late, short, or interrupted meal periods. For example, Plaintiff and aggrieved

employees were often unable to take an uninterrupted 30-minute meal period because of the need to complete tasks such as preparing or correcting food orders that were mishandled due to insufficient staffing.

Defendants maintained an unlawful policy and practice of either:

- Requiring employees to clock out in order to give the false appearance that a compliant meal period was taken, even when the break was less than 30 minutes or interrupted, or
- Unilaterally editing employees' time records to reflect a 30-minute meal period when, in fact, employees had taken a shorter, interrupted, or late meal period, or none at all.

As a result of these practices, Plaintiff and aggrieved employees regularly received less than 30 minutes for meal periods—often only 10 to 20 minutes—or skipped meal periods entirely. These systemic violations rendered the meal periods noncompliant under California law.

Moreover, each instance in which Defendants falsified time records resulted in unpaid regular or overtime wages, as these meal periods were effectively off-the-clock work not properly compensated.

Defendants also failed to pay all owed meal period premiums. To the extent any meal premiums were ever paid, Defendants violated Labor Code §§ 226.7(c) and 510(a) by failing to calculate them at the employees' regular rate of compensation. Specifically, Defendants did not include all forms of non-discretionary, non-excludable remuneration—such as bonuses and incentive pay—in calculating the regular rate used for premium payments, resulting in underpayment of owed premiums.

Plaintiff is informed and believes that these violations were systemic and affected other employees in similar roles throughout the relevant statutory period.

Accordingly, Plaintiff seeks to recover civil penalties under PAGA, both individually and on behalf of the State of California and other aggrieved employees, in amounts permitted by Labor Code §§ 2698–2699.5.

Unpaid Rest Period Premium Wages **Violation of Labor Code §§ 226.7, 516, 1198; IWC Wage Orders**

Defendants violated Labor Code sections 226.7, 516, and 1198, and the related sections of the IWC Wage Orders with respect to Plaintiff and the aggrieved employees.

Labor Code sections 226.7 and 516 and the IWC Wage Orders require that employers authorize and permit an uninterrupted 10-minute rest period for each four-hour period (or major fraction thereof) that an employee works. Labor Code section 226.7 requires that if a rest period is non-compliant, the employer must pay one additional hour of pay at the employee's "regular rate" of compensation. *Ferra v. Loews Hollywood Hotel, LLC* (2021) 11 Cal.5th 858, 862 ("We hold that the terms are synonymous: "regular rate of compensation"

under section 226.7(c), like “regular rate of pay” under section 510(a), encompasses all nondiscretionary payments, not just hourly wages”). Labor Code section 1198 renders “employment of any employee for longer hours than those fixed by the order or under conditions of labor prohibited by the [IWC Wage Orders]” unlawful. The IWC Wage Orders, including Section 12 (Rest Periods), further require one uninterrupted 10-minute rest period for each four-hour period (or major fraction thereof) worked and an additional hour of pay at the employee’s regular rate of compensation for each workday that a compliant rest period is not authorized or permitted.

Defendants violated Labor Code § 226.7 and the applicable IWC Wage Orders by failing to authorize and permit Plaintiff and similarly aggrieved employees to take legally compliant rest periods. Due to chronic understaffing and excessive work demands, Plaintiff and other aggrieved employees were routinely unable to take one or more of their paid 10-minute rest breaks during shifts in which they were legally entitled to such breaks.

Plaintiff and the aggrieved employees were often required to work through rest periods to keep up with kitchen-related duties and other operational demands, particularly in response to managerial pressure to complete tasks in a timely manner despite insufficient staffing levels. As a result, rest breaks were frequently missed or cut short, and no lawful premiums were paid in many cases.

To the extent that Defendants ever paid rest period premiums, they did so in violation of Labor Code § 226.7(c) because those premiums were not calculated based on the employees’ regular rate of compensation. Defendants failed to include all forms of non-discretionary compensation—including bonuses and incentive pay—in calculating the applicable rate. This mirrors the broader, unlawful policy and practice described above, in which Defendants failed to properly calculate the regular rate of pay for overtime and premium pay obligations.

Because of this miscalculation, Plaintiff alleges that any rest period premiums paid were systematically underpaid, and similarly affected other aggrieved employees throughout the relevant statutory period.

Accordingly, Plaintiff seeks to recover civil penalties under PAGA, as an individual and on behalf of the State of California and all aggrieved employees, up to the maximum amount permitted by law under Labor Code §§ 2698–2699.5.

Untimely Payment of Wages During Employment **Violation of Labor Code §§ 204, 204b, 210**

Defendants violated Labor Code sections 204 and/or 204b and 210, as applicable, with respect to Plaintiff and the aggrieved employees.

Labor Code section 204(a) requires payment of “all wages” for non-exempt employees at least twice each calendar month. Labor Code section 204(d) states all wages due must be paid “not more than seven calendar days following the close of the payroll period.” Labor Code section 204b applies to employees paid on a weekly basis and also requires the payment for all labor

within the required pay periods. Labor Code section 210 provides “every person who fails to pay the wages of an employee as provided in Section ... 204 ... shall be subject to a civil penalty” of \$100 for an initial violation and \$200 plus 25% of the amount unlawfully withheld for a subsequent violation.

Because Defendants failed to pay all wages and premiums in each pay period in which such wages were earned at the lawful rate, Defendants violated Labor Code section 204 and/or 204b (for weekly employees, as applicable). Defendants violated Labor Code sections 204 and 204b by failing to pay all wages and premiums owed on the regular pay days scheduled each pay period within seven calendar days of the close of the payroll period, as a result of the policies and practices set forth in this notice. Indeed, Defendants failed to pay all premiums, overtime, regular, sick leave, and other earnings on time each payday.

As a result, Plaintiff may recover civil penalties as an individual and on behalf of the State of California and the aggrieved employees, up to the maximum amount allowed as set forth under the Labor Code.

Untimely Payment of Wages Upon Separation of Employment
Violation of Labor Code §§ 201, 202, 203, 256

Defendants violated Labor Code sections 201, 202, and 203 with respect to the aggrieved employees by failing to pay all wages and premiums owed upon termination of employment.

Labor Code section 201 requires that if an employer fires an employee, the wages must be paid immediately. Labor Code section 202 requires that if an employee quits without providing 72 hours’ notice, his or her wages must be paid no later than 72 hours thereafter. Labor Code section 202 states that if an employee provides 72 hours’ notice, the final wages are payable upon his or her final day of employment. Labor Code section 203 requires an employer who fails to comply with Labor Code sections 201 or 202 to pay a waiting time penalty for each employee, up to a period of 30 days additional compensation.

Defendants failed to pay all wages and premiums owed to aggrieved employees during their employment as set forth in this notice, and also failed to timely pay those amounts to departing employees upon separation of employment. Defendants did not pay waiting time penalties for the late payments. As a result, Defendants violated Labor Code sections 201, 202, and 203.

As a result, Plaintiff may recover civil penalties as an individual and on behalf of the State of California and the aggrieved employees, up to the maximum amount allowed as set forth under the Labor Code.

Non-Compliant Wage Statements
Violation of Labor Code §§ 226, 226.3

Defendants violated Labor Code sections 226(a) and 226.3 with respect to the aggrieved employees by failing to furnish itemized wage statements each pay period that accurately list all information required by Labor Code section 226(a)(1) through (9).

Labor Code section 226(a) requires an employer to furnish wage statements to employees semimonthly or at the time of each payment of wages, “an accurate itemized statement in writing showing:” (1) gross wages earned, (2) total hours worked, (3) the number of piece rate units earned and applicable piece-rate in effect, (4) all deductions, (5) net wages earned, (6) the inclusive dates of the pay period, (7) the name of the employee and last four digits of SSN or an EIN, (8) the name and address of the legal name of the employer, and (9) all applicable hourly rates in effect during the pay period and the number of hours worked at each hourly rate by the employee.

Defendants failed to provide accurate itemized wage statements to the aggrieved employees each pay period as a result of the policies and practices set forth in this notice. Defendants violated Labor Code section 226(a)(1) and (5) by not listing the correct “gross wages earned” or “net wages earned,” as the employees earned wages and premiums that were not paid, resulting in an inaccurate reflection, and recording of “gross wages earned” on those wage statements. Likewise, in violation of Labor Code section 226(a)(9), Defendants failed to state on employee wage statements each pay period the applicable hourly rates in effect and the number of hours worked at that rate, as Defendants failed to pay all wages and premiums owed to employees. The amounts stated are instead depreciated and underpaid, resulting in an inaccurate reflection on the pay stub.

Additionally, Defendants violated Labor Code section 226(a)(2) by failing to accurately list employees’ “total hours worked,” as the wage statements did not accurately include the uncompensated time plaintiff and other aggrieved employees worked due to Defendants’ policy and practice of requiring off-the-clock work.

Plaintiff and other aggrieved employees cannot promptly and easily determine from the wage statement alone the wages paid or earned without reference to other documents or information. Indeed, these wage statement violations are significant because they sow confusion among Plaintiff and other aggrieved employees with respect to what amounts were owed and paid, at what rates, the number of hours worked, and how those amounts were or should be calculated. The wage statements reflect a false statement of earnings and concealed the underlying problems and underpayments of employee wages.

As a result, Plaintiff may recover civil penalties as an individual and on behalf of the State of California and the aggrieved employees, up to the maximum amount allowed as set forth under the Labor Code.

Failure to Maintain Accurate Records
Violation of Labor Code § 1174; IWC Wage Orders

Defendants violated Labor Code sections 1174 and the IWC Wage Orders by failing to maintain accurate employee payroll records with respect to Plaintiff and other aggrieved employees.

Labor Code section 1174 requires that employers maintain accurate “payroll records showing the hours worked daily by and the wages paid to, and the number of piece-rate units earned by and any applicable piece rate paid to, employees employed at the respective plants or establishments.” Section 7(A) of the IWC Wage Orders, which may be enforced through Labor Code section 1198, mandates similar recordkeeping obligations.

Because of the policies and practices set forth in this notice, including the failure to accurately account for wages earned or hours worked, Defendants failed to accurately maintain records in accordance with Labor Code section 1174 and the IWC Wage Orders.

As a result, Plaintiff may recover civil penalties as an individual and on behalf of the State of California and the aggrieved employees, up to the maximum amount allowed as set forth under the Labor Code.

Attorneys’ Fees and Costs
Labor Code § 2699(k)(1)

Plaintiff has been compelled to retain the services of counsel to protect the interests of other aggrieved employees and the State of California. Plaintiff continues to incur attorneys’ fees and costs, which are recoverable under California law, including Labor Code section 2699(k)(1).

- LITIGATION HOLD NOTICE -

This letter imposes a duty upon all defendants and their respective employees, officers, directors, executives, attorneys, human resource and payroll personnel, accountants, and other agents to preserve all physical and electronic evidence, including electronically stored information and emails, which relate to the employment of Plaintiff and the aggrieved employees specified in this notice. Evidence includes, but is not limited to, Defendants’ written employment and payroll policies and handbooks; the aggrieved employees’ personnel files and payroll records, such as paystubs, time records, wage statements, compensation reports, as well as the underlying electronically data in Excel or similar format. Memoranda and internal and external correspondence relating to the subject matter of this notice shall also be maintained. Failure to preserve and retain relevant evidence may constitute spoliation of evidence and result in an adverse inference or sanctions.

If you have any questions regarding the scope of your obligations to preserve evidence, please consult your legal counsel and always err on the side of caution. Periodic or regularly

scheduled purges or deletions of information covered by this hold must be suspended immediately.

- CONCLUSION -

If the LWDA does not pursue enforcement, Plaintiff intends to bring representative claims on behalf of the State of California and the aggrieved employees seeking civil penalties for violations of the Labor Code and the IWC Wage Orders, along with attorneys' fees, costs, interest, and other appropriate relief.

Please advise if the LWDA intends to investigate any of the factual or legal allegations set forth in this notice. Defendants may contact Plaintiff's counsel with any questions regarding this letter or the forthcoming lawsuit.

Sincerely,



Dorota A. James

Cc Plaintiff Hector Esquibel

Caitlin Shane – Human Resources Manager
cshane@foxrc.com

jg