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SUPERIOR COURT OF THE STATE OF CALIFORNIA
FOR THE COUNTY OF SAN MATEO
COMPLEX CIVIL LITIGATION

DEBORAH HUBBARD, on behalf of herself
and all others similarly situated,

Plaintiff,

v.

L&T TECHNOLOGY SERVICES LTD., a
Delaware Corporation; ALCON VISION, LLC,
a Delaware Corporation; and DOES 1 through
50, inclusive,

Defendants.

Case No: 23-CIV-01416

Assigned for all purposes to the
Honorable Judge Michael L. Mau

**PLAINTIFF'S NOTICE OF MOTION AND
MOTION FOR APPROVAL OF PAGA
SETTLEMENT AND CERTIFICATION OF
AGGRIEVED EMPLOYEES;
MEMORANDUM OF POINTS AND
AUTHORITIES**

*[Filed concurrently with Declaration of Shaun
Setareh, Declaration of Deborah Hubbard in
support thereof; Declaration of Michael Bui; and
[Proposed] Order]*

Date: November 6, 2026
Time: 2:00 p.m.
Dept.: 20

Action Filed: March 28, 2023
FAC Filed: June 7, 2023
Trial Date: None Set

1 TO ALL PARTIES AND THEIR ATTORNEYS OF RECORD:

2 PLEASE TAKE NOTICE that on November 6, 2026, at 2:00 p.m., or as soon thereafter as
3 the matter may be heard in Department 20 of the above-entitled Court, before the Honorable
4 Michael L. Mau, located at the Superior Court of California, County of San Mateo, Plaintiff
5 Deborah Hubbard (“Plaintiff”) will and hereby does move this Court for an Order approving the
6 Parties’ settlement of Plaintiff’s representative claims under the California Labor Code Private
7 Attorneys General Act of 2004 (“PAGA”), Labor Code section 2698 et seq.

8 The Motion is made pursuant to Labor Code section 2699(1)(2) on the grounds that the
9 Parties’ proposed settlement is fair, reasonable, adequate, and consistent with the purposes and
10 policies of PAGA. The settlement was reached after arm’s-length negotiations between
11 experienced counsel with the assistance of respected mediator Michael Loeb following
12 substantial investigation and exchange of information regarding the claims, defenses, and
13 potential exposure in this action.

14 This Motion is based upon this Notice of Motion and Motion, the accompanying
15 Memorandum of Points and Authorities, the Declarations of Shaun Setareh, Deborah Hubbard,
16 and Michael Bui, the Parties’ Settlement Agreement, all exhibits thereto, all pleadings and papers
17 on file in this action, and upon such oral and documentary evidence as may be presented at the
18 hearing.

19
20 DATED: June 26, 2026

SETAREH LAW GROUP

21
22 By: /s/ Shaun Setareh

23 SHAUN SETAREH
24 BRADLEY FAGNANI
25 VICTORIA MAS
26 VICTORIA MAGALI
27 Attorneys for Plaintiff
28 DEBORAH HUBBARD

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1 Cal. Lab. Code § 2699(1)(2)

2 Cal. Lab. Code § 2802

1 **I. INTRODUCTION**

2 Plaintiff Deborah Hubbard (“Plaintiff”) respectfully moves this Court for approval of the
3 Parties’ settlement of representative claims asserted pursuant to the California Labor Code Private
4 Attorneys General Act of 2004 (“PAGA”), Labor Code section 2698 et seq. The proposed
5 settlement resolves disputed representative claims arising from alleged wage and hour violations
6 committed by Defendants L&T Technology Services LTD (“LTTS”) and Alcon Vision, LLC
7 (“Alcon”) (collectively, “Defendants”).¹

8 After more than two years of litigation, investigation, informal discovery, and mediation
9 before experienced wage-and-hour mediator Michael Loeb, the Parties reached a non-reversionary
10 gross settlement amount of \$437,500.00 to resolve Plaintiff’s representative PAGA claims on
11 behalf of the State of California and the aggrieved employees.

12 The settlement provides meaningful relief in light of the risks, uncertainties, and expense
13 associated with continued litigation. The proposed settlement allocates 75% of the net PAGA
14 penalties to the Labor and Workforce Development Agency (“LWDA”) and 25% to aggrieved
15 employees, as required by Labor Code section 2699(i). The settlement was negotiated at arm’s
16 length with the assistance of an experienced mediator after the Parties exchanged substantial
17 information regarding payroll data, policies, time records, and exposure analyses.

18 The claims at issue involve disputed allegations concerning meal periods, rest periods,
19 unpaid wages, off-the-clock work, expense reimbursement, wage statements, and waiting time
20 penalties. Plaintiff contends that Defendants maintained facially deficient policies and practices that
21 resulted in systemic violations of the California Labor Code affecting non-exempt employees
22 working in California. Defendants vigorously deny all allegations and maintain that they complied
23 with California law at all times.

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26 ¹ The Parties executed the PAGA Settlement Agreement (“Settlement Agreement” or
27 “Settlement”) in June 2026, which is attached as Exhibit 1 to the Declaration of Shaun Setareh,
28 filed concurrently herewith.

1 Given the substantial risks to Plaintiff’s ability to establish liability and recover penalties at
2 trial—including manageability concerns, individualized issues, defenses regarding compliant
3 policies and practices, challenges to derivative penalties, and the discretionary nature of PAGA
4 penalties, the proposed settlement represents a fair, adequate, and reasonable compromise that
5 furthers PAGA’s public enforcement goals.

6 Accordingly, Plaintiff respectfully requests that the Court approve the Parties’ PAGA
7 settlement.

8 **II. FACTUAL AND PROCEDURAL BACKGROUND**

9 A. Plaintiff’s Employment and Allegations

10 Plaintiff Deborah Hubbard worked for LTTS while assigned to Alcon’s Belmont, California
11 facility as a Manufacturing Technician from approximately August 2021 through June 2022.
12 (Declaration of Shaun Setareh (“Setareh Decl.”), ¶ 6.) Plaintiff alleges that although she and other
13 aggrieved employees were classified as non-exempt employees under California law, Defendants
14 maintained policies and practices that resulted in unpaid wages and missed meal and rest periods. (*Id.* ¶¶
15 7-8.)

16 Plaintiff alleges that Defendants maintained facially deficient meal period policies and
17 practices, including policies that allegedly resulted in automatic meal period deductions, delayed
18 meal periods, interrupted meal periods, and failures to provide premium pay for non-compliant
19 meal periods. (*Id.*) Plaintiff further alleges that Defendants failed to authorize and permit compliant
20 rest periods, failed to pay all wages owed including overtime and minimum wages, failed to
21 reimburse business expenses, failed to furnish accurate wage statements, and failed to timely pay
22 final wages. (*Id.*)

23 Plaintiff additionally alleged that employees were required to perform off-the-clock work,
24 including work associated with COVID-19 screening procedures and work-related communications
25 outside scheduled hours. (*Id.*) Plaintiff also alleged that employees incurred unreimbursed business
26 expenses related to cell phone use and work supplies. (*Id.*)

1 Defendants deny each and every allegation asserted in the operative complaint, deny
2 violating the California Labor Code, deny that any employee suffered damages or penalties as
3 alleged, and deny that any recovery is warranted.

4 B. Procedural History

5 On March 28, 2023, Plaintiff filed the initial complaint in the Superior Court of California,
6 County of San Mateo, captioned *Hubbard v. L&T Technology Services LTD, et al.*, Case No. 23-
7 CIV-01416. (*Id.* ¶ 8.) The complaint asserted wage-and-hour claims arising under the California
8 Labor Code and California Business and Professions Code. (*Id.*)

9 On June 7, 2023, Plaintiff filed a First Amended Complaint adding representative claims
10 under PAGA. (*Id.* ¶ 9.) Plaintiff's operative pleading alleged causes of action for: (1) failure to
11 provide meal periods; (2) failure to provide rest periods; (3) failure to pay hourly wages; (4) failure
12 to indemnify business expenses; (5) failure to provide accurate wage statements; (6) failure to
13 timely pay final wages; (7) failure to timely furnish personnel records; (8) failure to timely produce
14 payroll records; (9) unfair competition; and (10) civil penalties under PAGA. (*Id.*)

15 Before filing suit, Plaintiff submitted a timely PAGA notice to the LWDA and Defendants
16 pursuant to Labor Code section 2699.3. (*Id.* ¶ 7, Ex. 2.)

17 The Parties thereafter engaged in substantial investigation and informal discovery. Plaintiff
18 reviewed payroll data, time records, policies, employee information, and other records produced by
19 Defendants. (*Id.* ¶¶ 11-12, 20.) The Parties also exchanged information concerning the number of
20 allegedly aggrieved employees, pay periods worked during the PAGA period, and potential
21 exposure. (*Id.* ¶¶ 13, 20.)

22 The Parties ultimately participated in a full-day mediation before experienced wage-and-
23 hour mediator Michael Loeb on May 1, 2025. (*Id.* ¶ 10.) Prior to mediation, the Parties exchanged
24 extensive information concerning Plaintiff's claims, including payroll data, timekeeping records,
25 policies, employee information, and exposure analyses. (*Id.* ¶ 11.) Plaintiff's counsel prepared a
26 detailed mediation brief addressing the factual allegations, legal theories, estimated exposure, and
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1 anticipated defenses. (*Id.*) Defendants likewise prepared a comprehensive mediation submission
2 disputing liability and contesting Plaintiff’s damages and penalty calculations. (*Id.*)

3 During mediation, the Parties engaged in extensive arm’s-length negotiations regarding the
4 strengths and weaknesses of the claims and defenses, the risks associated with continued litigation,
5 and the uncertainties surrounding representative proof and recoverable PAGA penalties. (*Id.* ¶ 19.)
6 Although the Parties did not immediately finalize all settlement terms at mediation, negotiations
7 continued thereafter through multiple rounds of discussions and revisions to the long-form
8 settlement agreement. (*Id.*)

9 The settlement presently before the Court is therefore the product of informed, non-
10 collusive negotiations conducted after substantial investigation, analysis, and mediation before an
11 experienced neutral.

12 C. Investigation and Discovery Conducted

13 Prior to settlement, Plaintiff conducted a thorough investigation into the claims and potential
14 defenses in this matter. (*Id.* ¶ 12.) Plaintiff and her counsel reviewed payroll and timekeeping
15 records, policies and procedures, wage statements, employee data, and representative evidence
16 concerning meal periods, rest periods, and alleged wage violations. (*Id.*)

17 Defendants provided data regarding the number of allegedly aggrieved employees and total
18 pay periods worked during the PAGA period. (*Id.* ¶ 13.) The information exchanged reflected
19 approximately 152 allegedly aggrieved employees associated with LTTS and approximately 32
20 allegedly aggrieved employees associated with Alcon. (*Id.*) The records further reflected thousands
21 of pay periods worked during the relevant period. (*Id.*)

22 The Parties also analyzed sample timekeeping data regarding meal period timing, allegedly
23 missed or short meal periods, and potential derivative claims. (*Id.* ¶ 16.) Plaintiff’s counsel reviewed
24 data concerning shifts exceeding five hours, shifts exceeding six hours, shifts exceeding ten hours,
25 and shifts exceeding twelve hours, as well as allegedly noncompliant meal periods and premium
26 payments reflected in Defendants’ records. (*Id.*) The Parties therefore possessed sufficient
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1 information to evaluate the strengths and weaknesses of the claims and defenses and to engage in
2 informed settlement negotiations. (*Id.* ¶ 18.) Plaintiff’s counsel prepared a damages and exposure
3 analysis based upon the available records and alleged Labor Code violations. (*Id.* ¶ 14.)

4 Plaintiff’s counsel also evaluated the strengths and weaknesses of Plaintiff’s derivative
5 claims for wage statement penalties, waiting time penalties, and reimbursement claims. (*Id.* ¶ 17.)
6 Plaintiff’s analysis considered potential defenses concerning individualized issues, employee
7 choice, timekeeping accuracy, and the availability of representative proof. (*Id.*)

8 The investigation and analysis conducted by Plaintiff and her counsel provided a meaningful
9 basis upon which to evaluate the fairness and adequacy of the proposed settlement. (*Id.* ¶ 18.) Per the
10 terms of the Memorandum of Understanding, Defendants provided an updated estimate of the number
11 of Aggrieved Employees (312) and PAGA Pay Periods (8,423) at the time of execution of the
12 Settlement Agreement. (*Id.* Ex. 3 ¶ 10.)

13 **III. MATERIAL TERMS OF THE SETTLEMENT**

14 **A. Gross Settlement Amount**

15 The settlement provides for a non-reversionary Gross Settlement Amount of \$437,500.00.
16 The Gross Settlement Amount will fully resolve the Released PAGA Claims arising during the
17 PAGA period. (*Id.* Ex. 1, ¶ 3.2.)

18 **B. Settlement Group**

19 The settlement resolves representative PAGA claims on behalf of all non-exempt employees
20 of LTTS who worked in California during the PAGA period and all non-exempt employees of
21 Alcon who worked at Alcon’s Belmont, California facility during the PAGA period. (*Id.* Ex. 1, ¶¶
22 1.4.)

23 **C. PAGA Period**

24 The settlement covers the period from March 28, 2022 through the date of Court approval of
25 the settlement. (*Id.* Ex. 1, ¶ 1.19.)

26 //

27 //

1 D. Proposed Allocations

2 Subject to Court approval, the Gross Settlement Amount will be allocated as follows:
3 Attorneys' Fees for up to one-third of the Gross Settlement Amount (currently estimated at
4 **\$145,832.00**), litigation costs for up to \$20,000.00 (currently estimated at **\$14,477.67**),
5 Settlement Administration Costs estimated not to exceed \$20,000.00 (currently estimated at
6 **\$3,593.00**), a Service Award to Plaintiff of up to **\$5,000.00**; and PAGA Penalties: The remaining
7 amount, with 75% payable to the LWDA and 25% payable to aggrieved employees. (*Id.* ¶¶ 24,
8 34, 41, 42, 43; *Id.* Ex. 1, ¶¶ 1.15, 3.2; Declaration of Michael Bui ("Bui Decl.") ¶ 9; Bui Decl. Ex. C.)

9 Any amounts not approved by the Court for fees, costs, administration expenses, or service
10 award shall revert to the net settlement amount for distribution as PAGA penalties. (*Id.* Ex. 1, ¶
11 1.15.)

12 E. Distribution Formula

13 Individual PAGA payments will be distributed on a pro rata basis based upon the number
14 of pay periods worked by each aggrieved employee during the PAGA period. (*Id.* Ex. 1, ¶
15 3.2.4.1.) No claim forms will be required. (*Id.* Ex. 1, ¶ 3.1.)

16 F. Released Claims

17 The settlement releases claims for civil penalties under PAGA that were alleged or
18 reasonably could have been alleged based on the facts asserted in the operative complaint and
19 PAGA notice. (*Id.* Ex. 1, ¶ 5.2.)

20 Plaintiff will additionally execute a broader general release, including a waiver under
21 Civil Code section 1542. (*Id.* Ex. 1, ¶¶ 5.1, 5.1.1)

22 **IV. LEGAL STANDARD FOR APPROVAL OF PAGA SETTLEMENTS**

23 PAGA settlements require court approval pursuant to Labor Code section 2699(1)(2). In
24 evaluating whether a proposed PAGA settlement is fair and adequate, courts examine whether
25 the settlement meaningfully serves PAGA's public-enforcement purposes and whether the
26 proposed compromise is reasonable in light of the claims, defenses, and litigation risks. *Moniz v.*
27 *Adecco USA, Inc.* (2021) 72 Cal.App.5th 56, 76; *Arias v. Superior Court* (2009) 46 Cal.4th 969,
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1 980. Because a PAGA plaintiff acts as a proxy for the State of California, the Court must
2 independently assess whether the settlement adequately vindicates the State’s interest in
3 enforcing the Labor Code. *Kim v. Reins International California, Inc.* (2020) 9 Cal.5th 73, 81.
4 Courts reviewing PAGA settlements evaluate whether the proposed settlement is fair,
5 reasonable, and adequate in light of PAGA’s public policy goals.

6 California courts recognize that PAGA deputizes private litigants to act as proxies for the
7 State of California in enforcing the Labor Code. Because PAGA claims are fundamentally law
8 enforcement actions, courts reviewing PAGA settlements examine whether the settlement
9 adequately serves the public interest and whether the proposed penalties are reasonable in light
10 of the alleged violations and litigation risks.

11 In evaluating a PAGA settlement, courts consider factors including: (1) the strength of
12 the plaintiff’s claims; (2) the risks, expense, complexity, and likely duration of further litigation;
13 (3) the amount offered in settlement; (4) the extent of investigation and discovery completed; (5)
14 the experience and views of counsel; and (6) the arms-length nature of negotiations.
15 Courts additionally recognize that trial courts possess discretion to reduce PAGA penalties based
16 upon considerations of fairness and proportionality pursuant to Labor Code section 2699(e)(2).

17 **V. THE PROPOSED PAGA SETTLEMENT IS FAIR, ADEQUATE, AND**
18 **REASONABLE**

19 A. The Settlement Was Reached Through Arm’s-Length Negotiations Following
20 Mediation

21 The settlement was reached following arm’s-length negotiations conducted with the
22 assistance of experienced mediator Michael Loeb. (*Id.* ¶¶ 10, 19.) The mediation occurred only
23 after the Parties exchanged substantial information concerning the claims, defenses, payroll data,
24 time records, and potential exposure. (*Id.* ¶¶ 11-15.)

25 The involvement of an experienced neutral mediator strongly supports approval of the
26 settlement and demonstrates the absence of collusion.

1 B. Plaintiff Conducted Sufficient Investigation to Evaluate the Claims and
2 Defenses

3 Prior to settlement, Plaintiff and her counsel conducted a substantial investigation into the
4 claims and defenses at issue. Plaintiff reviewed payroll records, time records, policies, employee
5 data, and exposure analyses sufficient to assess the strengths and weaknesses of the case. (*Id.* ¶¶
6 11, 14.)

7 The Parties also exchanged information regarding allegedly aggrieved employees and pay
8 periods worked during the PAGA period. (*Id.* ¶ 20.) Plaintiff's counsel analyzed this data and
9 evaluated potential exposure under various theories of liability. (*Id.*)

10 The information exchanged provided an adequate basis for the Parties to negotiate a
11 reasonable settlement. (*Id.* ¶ 18.)

12 C. The Settlement Represents a Fair Compromise Given the Significant
13 Litigation Risks

14 Although Plaintiff believes the claims have merit, continued litigation presents
15 substantial risks.

16 **1. Risks Regarding Liability**

17 Plaintiff acknowledges that continued litigation presents substantial risks regarding
18 liability. Although Plaintiff believes the claims have merit, Defendants vigorously dispute all
19 allegations and would assert numerous factual and legal defenses.

20 With respect to meal period claims, Defendants dispute Plaintiff's allegations concerning
21 allegedly late, short, and interrupted meal periods and contend that employees were provided
22 lawful opportunities to take compliant meal periods. Defendants would likely argue that any
23 noncompliant meal periods resulted from employee choice, scheduling preferences, or isolated
24 circumstances rather than unlawful policies or systemic practices.

25 Similarly, Defendants dispute Plaintiff's allegations concerning rest periods and would
26 contend that employees were authorized and permitted to take compliant rest breaks. Defendants
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1 would likely rely on written policies, timekeeping records, and testimony from supervisors and
2 employees to argue that compliant breaks were available.

3 Defendants also dispute Plaintiff's off-the-clock theories and would likely argue that
4 employees accurately recorded time worked, that any uncompensated work was unknown or
5 unauthorized, and that Plaintiff cannot establish widespread off-the-clock practices through
6 representative proof.

7 With respect to reimbursement claims, Defendants would likely contend that any
8 allegedly unreimbursed expenses were de minimis, unauthorized, or not reasonably necessary for
9 employees' job duties.

10 Defendants further dispute Plaintiff's wage statement and waiting time theories and
11 would likely argue that any alleged violations were derivative, technical, or not knowing and
12 intentional within the meaning of the Labor Code.

13 Defendants vigorously dispute liability and contend that they maintained lawful policies
14 and practices.

15 Defendants vigorously dispute liability and contend that they maintained lawful policies
16 and practices. Defendants dispute Plaintiff's reliance on *Donohue v. AMN Services, LLC* (2021)
17 11 Cal.5th 58 regarding allegedly late, short, and noncompliant meal periods and further contend
18 that employees were provided compliant meal and rest periods consistent with *Brinker*
19 *Restaurant Corp. v. Superior Court* (2012) 53 Cal.4th 1004 and *Augustus v. ABM Security*
20 *Services, Inc.* (2016) 2 Cal.5th 257. Defendants further contend that employees were provided
21 compliant meal and rest periods and that any non-compliant breaks resulted from employee
22 choice rather than company policy.

23 Defendants additionally dispute Plaintiff's allegations regarding unpaid wages, off-the-
24 clock work, expense reimbursement, and derivative penalties. Defendants dispute Plaintiff's off-
25 the-clock theories under *Troester v. Starbucks Corp.* (2018) 5 Cal.5th 829 and Plaintiff's
26 reimbursement claims under Labor Code section 2802 and *Cochran v. Schwan's Home Service,*
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1 *Inc.* (2014) 228 Cal.App.4th 1137. Defendants would likely argue that many alleged violations
2 are individualized and unsuitable for representative proof.

3 **2. Risks Regarding PAGA Penalties**

4 Even if Plaintiff established one or more underlying Labor Code violations, substantial
5 risks remain concerning the amount of recoverable PAGA penalties. (*Id.* ¶¶ 31-32.)

6 PAGA penalties are not automatic. Courts possess broad discretion under Labor Code
7 section 2699(e)(2) to reduce penalties where an award would be unjust, arbitrary, oppressive, or
8 confiscatory. Defendants would likely argue that maximum penalties would be disproportionate
9 to any actual harm suffered by employees and inconsistent with PAGA's remedial purposes.

10 Defendants would also likely argue that many alleged violations overlap or are derivative
11 in nature, thereby warranting substantial reductions in recoverable penalties. Defendants would
12 further contend that they acted in good faith and maintained policies intended to comply with
13 California law.

14 Additionally, Defendants would challenge Plaintiff's attempts to recover stacked or
15 derivative penalties associated with wage statements, waiting time penalties, and premium pay
16 claims. Defendants would also likely challenge Plaintiff's reliance on representative evidence to
17 establish the frequency and scope of alleged violations.

18 The risks associated with recovering substantial PAGA penalties therefore weigh strongly
19 in favor of settlement.

20 Even if Plaintiff established underlying Labor Code violations, recovery of PAGA
21 penalties remains uncertain.

22 Even if Plaintiff established underlying Labor Code violations, recovery of PAGA
23 penalties remains uncertain.

24 PAGA penalties are discretionary, and courts possess authority under Labor Code section
25 2699(e)(2) to substantially reduce penalties where an award would be unjust, arbitrary,
26 oppressive, or confiscatory.

Defendants would likely argue that any penalties should be significantly reduced based on good-faith disputes regarding compliance, the absence of prior adjudicated violations, proportionality concerns, and the allegedly technical nature of certain claims. Defendants would also challenge Plaintiff's attempt to recover derivative penalties and seek reductions based on overlapping or stacked penalties, including derivative theories arising under *Huff v. Securitas Security Services USA, Inc.* (2018) 23 Cal.App.5th 745 and *Naranjo v. Spectrum Security Services, Inc.* (2022) 13 Cal.5th 93.

3. Risks Related to Representative Proof and Manageability

Defendants would further contend that Plaintiff could not establish liability on a representative basis due to individualized issues regarding meal periods, rest periods, off-the-clock work, and reimbursement. (*Id.*)

Defendants would likely argue that individualized inquiries regarding whether employees voluntarily skipped breaks or accurately recorded time would predominate and undermine Plaintiff's ability to establish widespread violations. (*Id.*)

4. Risks of Continued Litigation and Delay

Absent settlement, the Parties would incur significant additional expenses associated with discovery, expert analysis, motion practice, trial preparation, trial, and potential appeals. (*Id.*) Further litigation would substantially delay any recovery for the State of California and aggrieved employees. (*Id.*)

D. Plaintiff's Analysis of Potential PAGA Exposure Supports Approval

In evaluating the proposed settlement, Plaintiff's counsel conducted a detailed analysis of Defendants' potential exposure under PAGA. Using payroll and timekeeping information produced by Defendants, Plaintiff's counsel analyzed the number of allegedly aggrieved employees, the total number of pay periods worked during the PAGA Period, and the potential penalties associated with the Labor Code violations alleged in the operative complaint and PAGA notice.

The data produced by Defendants prior to mediation reflected approximately 184 total allegedly aggrieved employees and approximately 5,911 pay periods worked during the PAGA Period. Based

1 upon those figures, Plaintiff estimated a theoretical maximum PAGA penalty exposure of approximately
2 \$2,128,850. This estimate included alleged violations relating to unpaid wages, meal periods, rest
3 periods, wage statements, and waiting time penalties.

4 Specifically, Plaintiff estimated potential PAGA penalties of approximately \$886,650 associated
5 with alleged unpaid wage violations, approximately \$591,100 associated with alleged meal period
6 violations, approximately \$591,100 associated with alleged rest period violations, approximately
7 \$46,000 associated with wage statement violations, and approximately \$14,000 associated with waiting
8 time penalties.

9 While these calculations provide a useful framework for evaluating settlement value, Plaintiff
10 recognizes that theoretical maximum exposure rarely reflects a realistic litigation outcome. Rather, such
11 calculations assume that Plaintiff prevails on every disputed issue, establishes every alleged violation,
12 obtains representative proof for each claim, defeats all defenses, and recovers maximum penalties
13 without any judicial reduction. Those assumptions are unlikely to occur in actual litigation.
14 Accordingly, the theoretical exposure calculations serve only as a starting point for evaluating the
15 reasonableness of the settlement and must be considered together with the substantial risks and
16 uncertainties discussed below.

17 E. The Significant Risk of Judicial Reduction of PAGA Penalties Strongly
18 Supports Approval

19 Even if Plaintiff were successful in establishing one or more underlying Labor Code violations,
20 substantial uncertainty would remain regarding the amount of recoverable PAGA penalties.
21 Labor Code section 2699(e)(2) expressly authorizes courts to reduce otherwise recoverable PAGA
22 penalties where an award of maximum penalties would be "unjust, arbitrary and oppressive, or
23 confiscatory." Courts routinely exercise this authority when the facts and circumstances demonstrate
24 that the maximum statutory penalties would be disproportionate to the alleged misconduct.

25 The risk of substantial penalty reductions is particularly significant in this case. Defendants
26 vigorously dispute liability, maintain that they acted in good faith, contend that they maintained lawful
27 policies and practices, and dispute the frequency and nature of the alleged violations. Defendants would
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1 also challenge Plaintiff's ability to establish representative liability and recover derivative penalties
2 based on wage statement and waiting time claims.

3 Moreover, California courts have repeatedly recognized that PAGA penalties need not be
4 awarded at maximum statutory levels. In *Carrington v. Starbucks Corp.* (2018) 30 Cal.App.5th 504, the
5 Court of Appeal affirmed a substantial reduction of PAGA penalties where the trial court concluded that
6 a full statutory penalty award would be excessive in light of the circumstances presented. Likewise,
7 courts have repeatedly exercised their discretion to reduce penalties where the evidence demonstrates
8 good-faith compliance efforts, limited harm, or other equitable considerations.

9 Here, Defendants would undoubtedly argue that any penalties awarded at trial should be
10 substantially reduced pursuant to Labor Code section 2699(e)(2). Defendants would further argue that
11 maximum penalties would be disproportionate to any actual harm suffered by employees and
12 inconsistent with PAGA's remedial purposes. As a result, Plaintiff faces a substantial risk that any
13 judgment obtained after trial would be significantly less than the theoretical maximum exposure.

14 The Parties appropriately considered these risks during settlement negotiations. The proposed
15 settlement therefore reflects a realistic assessment of the penalties that could actually be recovered after
16 accounting for the significant likelihood of judicial reduction.

17 F. The Settlement Amount Is Reasonable in Light of the Risks and Potential
18 Exposure

19 The proposed Gross Settlement Amount of \$437,500 represents a significant recovery when
20 viewed against the risks of continued litigation and the realistic value of the claims. Compared to
21 Plaintiff's estimated theoretical maximum PAGA exposure of approximately \$2,128,850, the settlement
22 represents approximately 20.5% of total estimated exposure. Given the substantial disputes regarding
23 liability, representative proof, causation, penalty calculations, and judicial discretion to reduce penalties
24 under Labor Code section 2699(e)(2), this percentage recovery represents an excellent result for the
25 State of California and the aggrieved employees.

26 Importantly, the settlement provides an immediate and guaranteed recovery, whereas continued
27 litigation would require Plaintiff to prevail on numerous disputed factual and legal issues, survive
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1 potential dispositive motions, establish representative liability at trial, and overcome Defendants'
2 arguments for substantial penalty reductions. Even then, any judgment would likely be subject to post-
3 trial motions and appeal.

4 The settlement also avoids the substantial costs associated with continued litigation, including
5 additional discovery, expert analysis, trial preparation, trial, and appellate proceedings. These costs
6 would reduce the net benefit ultimately available to the State and aggrieved employees and could
7 substantially delay recovery for years.

8 The settlement was reached only after extensive investigation, review of payroll and
9 timekeeping records, analysis of potential exposure, and arm's-length negotiations conducted with the
10 assistance of experienced mediator Michael Loeb. Plaintiff and her counsel therefore believe the
11 settlement represents a fair, reasonable, and adequate compromise of highly disputed claims and
12 warrants approval by the Court.

13 The settlement provides for a Gross Settlement Amount of \$437,500.00 to resolve disputed
14 representative PAGA claims. Plaintiff's analysis of potential PAGA exposure included claims
15 associated with meal periods, rest periods, unpaid wages, wage statements, expense reimbursement, and
16 waiting time penalties. (*Id.* ¶ 31.) Plaintiff's exposure model estimated substantially higher theoretical
17 exposure if maximum penalties were imposed. (*Id.*)

18 However, theoretical maximum exposure does not account for the substantial litigation risks
19 facing Plaintiff, including risks regarding liability, manageability, proof, causation, and discretionary
20 reductions of PAGA penalties. (*Id.* ¶ 32.) The settlement therefore represents a fair and meaningful
21 compromise in light of the substantial risks of continued litigation. (*Id.*)

22 In evaluating the reasonableness of the settlement, Plaintiff's counsel analyzed Defendants'
23 potential exposure under multiple categories of alleged Labor Code violations, including meal period
24 claims, rest period claims, unpaid wages, wage statement violations, reimbursement claims, and waiting
25 time penalties. (*Id.* ¶ 31.) Plaintiff's counsel also considered the extent to which recoverable penalties
26 would likely be reduced pursuant to Labor Code section 2699(e)(2). (*Id.* ¶ 32.)

27 Plaintiff recognizes that courts routinely reduce PAGA penalties where maximum statutory
28

penalties would be unjust, arbitrary, oppressive, or disproportionate to the alleged violations. (*Id.*) Plaintiff further recognizes that Defendants would vigorously challenge Plaintiff's assumptions regarding violation rates, the propriety of derivative penalties, and the use of representative proof. (*Id.*) The proposed settlement amount therefore reflects the Parties' informed assessment of both the strengths of Plaintiff's claims and the substantial risks and uncertainties associated with continued litigation.

G. The Allocation Between the LWDA and Aggrieved Employees Is Appropriate

Consistent with Labor Code section 2699(i), the settlement allocates 75% of the net PAGA penalties to the LWDA and 25% to aggrieved employees.

This allocation directly advances PAGA's public enforcement purposes while also compensating allegedly aggrieved employees.

H. The Requested Attorneys' Fees and Costs Are Reasonable

Plaintiff will separately seek an award of attorneys' fees not to exceed one-third of the Gross Settlement Amount, **\$145,832.00**, and actual litigation costs of **\$14,477.67**, which is below the \$20,000.00 allocated in the Agreement. (Setareh Decl. ¶ 41; Ex. 1 ¶ 3.2.2; Ex. 4.)

The requested fee is reasonable given the substantial work performed by Plaintiff's counsel, the contingent nature of the representation, the risks assumed, and the result achieved. (Setareh Decl., ¶¶ 5, 36.) Plaintiff's counsel investigated the claims, reviewed payroll and timekeeping records, evaluated legal issues, participated in mediation, negotiated the settlement, and prepared the settlement documents and approval papers. (*Id.* ¶¶ 19, 23, 25.)

Setareh Law Group's actual litigation costs incurred in this matter are \$14,477.67. (*Id.* ¶ 41, Ex. 4.)

I. The Requested Administration Costs Are Reasonable

The Parties propose Simpluris as the administrator of this Settlement. (*Id.* Ex. 1 ¶ 1.2, 7.1.) Plaintiffs' counsel obtained bids from no less than three established settlement administrators: ILYM Group, Inc., Simpluris, Inc., and Phoenix. (*Id.* ¶ 43.) Simpluris is an experienced class action and representative action settlement administrator and \$3,593 is reasonable for a settlement with this

number of aggrieved employees. (*Id.* 43; *Id.* Ex. 1 ¶ 3.2.3; *see* Bui Decl. ¶¶ 2-9; Ex. C.)

J. The Requested Service Award Is Reasonable

Plaintiff will seek a service award of up to \$5,000.00 in recognition of her efforts and risks undertaken in prosecuting this representative action. (Declaration of Deborah Hubbard (“Hubbard Decl.”) ¶ 6.) Plaintiff assisted counsel, provided information and documents, participated in the litigation and mediation process, and undertook the risks associated with serving as the PAGA representative. (*Id.* ¶¶ 9-11.)

The requested service award is modest and reasonable under the circumstances. (Setareh Decl., ¶ 42.)

VI. THE SETTLEMENT FURTHERS THE PURPOSES OF PAGA

The proposed settlement furthers PAGA’s public enforcement goals by securing meaningful penalties on behalf of the State of California while avoiding the uncertainty, expense, and delay associated with continued litigation. PAGA was enacted to augment the State’s enforcement capabilities and encourage compliance with California labor laws through representative enforcement actions brought on behalf of the State.

The settlement advances these purposes by providing substantial penalties payable to the LWDA while also compensating allegedly aggrieved employees. (*Id.* ¶ 33.) The settlement additionally promotes judicial economy by avoiding the burdens and uncertainties associated with continued representative litigation involving disputed factual and legal issues. (*Id.* ¶ 32.)

The settlement also reflects the Parties’ informed assessment of the litigation risks associated with representative proof, liability, causation, penalty calculations, and trial management issues. (*Id.*) The Parties therefore believe the settlement represents a fair and reasonable compromise that meaningfully serves PAGA’s public-enforcement objectives.

The settlement provides prompt and certain recovery while resolving disputed claims through a fair and efficient process.

1 The settlement additionally reflects the Parties' considered assessment of the strengths
2 and weaknesses of the claims and defenses following substantial investigation and mediation.
3 (*Id.*)

4 **VII. CONCLUSION**

5 For the foregoing reasons, Plaintiff respectfully requests that the Court enter an Order:

- 6 1. Approving the Parties' PAGA settlement as fair, reasonable, and adequate;
- 7 2. Approving the requested attorneys' fees, litigation costs, administration costs, and service
8 award in amounts determined appropriate by the Court;
- 9 3. Approving the allocation of PAGA penalties between the LWDA and aggrieved
10 employees; and
- 11 4. Entering judgment consistent with the terms of the settlement.

12
13 DATED: June 26, 2026

SETAREH LAW GROUP

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