

Taylor B. Graham, Esq. (CA Bar No. 331398)
Brent E. Pelton, Esq. (CA Bar No. 224193)

PELTON GRAHAM LLP

220 Montgomery Street, Suite 2100

San Francisco, CA 94104

Telephone: 415-437-9100

Facsimile: 212-385-0800

Email: graham@peltongraham.com

pelton@peltongraham.com

Attorneys for Plaintiff

DANIEL RUIZ

SUPERIOR COURT OF THE STATE OF CALIFORNIA

FOR THE COUNTY OF ALAMEDA

DANIEL RUIZ, Individually and on Behalf
of All Others Similarly Situated, and as an
Aggrieved Employee,

Plaintiff,

vs.

DCCCA1, INC. D/B/A
DOPPLEMAYR CABLE CAR, a
California Corporation,

Defendant.

Case No. 23CV040128

COMPLEX CASE (CLASS ACTION)

ASSIGNED FOR ALL PURPOSES TO:

Judge: Hon. Somnath Raj Chatterjee

Dept: 21

**DECLARATION OF TAYLOR B. GRAHAM
IN SUPPORT OF MOTION FOR
PRELIMINARY APPROVAL OF CLASS
ACTION SETTLEMENT**

*[Filed concurrently with: Notice of Motion for
Preliminary Approval of Class Action Settlement
and Memorandum of Points and Authorities in
Support Thereof; Declaration of Daniel Ruiz; and
[Proposed] Order]*

Date: August 26, 2025

Time: 2:30 p.m.

Reservation #: 870368958180

Complaint Filed: August 7, 2023

Trial Date: None Set

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I, Taylor B. Graham, hereby declare as follows:

1. I am an attorney licensed to practice law in the State of California. I am a partner of Pelton Graham LLP (“Pelton Graham”), attorneys of record for Plaintiff Daniel Ruiz. The facts set forth in this declaration are within my personal knowledge or based on information and belief, and if called as a witness, I could and would testify competently thereto.

2. I submit this declaration in support of Plaintiff's unopposed Motion for Preliminary Approval of Class Action Settlement (the "Motion").

Plaintiff's Counsel's Qualifications

3. I am an active member of the Bar of the State of California, the State of New York, and the State of New Jersey. I have practiced employment law exclusively representing employees in class and collective action litigation for approximately fourteen (14) years. During that time period, I have appeared as lead or co-lead counsel in more than 100 employment cases in federal and state courts, including multi-plaintiff cases which I tried to favorable verdicts before juries, as well as several cases in which I argued appeals before appellate courts in both California and New York.

4. Since its inception, in or around 2008¹, Pelton Graham has almost exclusively focused on the prosecution of employment and consumer class actions, involving wage and hour claims, and unfair business practices. Currently, we are the attorneys of record in dozens of employment-related putative class actions in both state and federal courts in the State of California and New York, and we are thus familiar with and able to evaluate the strengths and weaknesses of putative class claims and possible defenses to such claims.

5. A few examples of recent results Pelton Graham has achieved for its clients in since 2024, include:

a. Pelton Graham represented a certified class of approximately 300 workers in a wage and hour action seeking unpaid prevailing wages for their work on public works projects, as well as wage notification violations. Following classwide

¹ Prior to early 2016, when I became a named partner in the firm, the firm was called Pelton & Associates, PC.

merits and expert discovery, the class was granted summary judgment as to liability, which was upheld on appeal. After a hearing on damages was held, the class was awarded a judgment in April 2024 of approximately \$44 million.

b. Pelton Graham represented a certified class of workers in a wage and hour litigation with claims for unpaid off-the-clock work, wage statement violations, among other wage violations. After certification of the class and subclass, followed by expert discovery, the litigation settled at mediation in January 2024 for \$5 million, and was granted final approval in December 2024.

c. Pelton Graham represented a certified class of workers in a wage and hour litigation with claims for unpaid prevailing wages for work on public works projects. After obtaining a certified class and conducting classwide merits and expert discovery, the litigation settled at mediation for \$6.5 million in March 2024. The settlement received preliminary approval in June 2025.

d. Pelton Graham represented a group of workers in a federal wage and hour litigation for unpaid off-the-clock work and other wage and hour violations. After prevailing on a motion for an FLSA collective action and sending out notice to the collective, the parties engaged in pre-class certification discovery and ultimately agreed to mediation. In April 2024, the litigation settled on a classwide basis for \$3 million and received final approval in June 2025.

6. In addition to the few examples listed above, in which Pelton Graham either obtained class action certification in a contested motion or in connection with approval of the settlement, Pelton Graham has also been appointed as class counsel or co-class counsel in the following matters over the last few years, which decisions are available on Lexis and/or Westlaw: *Amigon v. Safeway Constr. Enters., LLC*, No. 20-cv-5222-PK, 2024 WL 5040436, 2024 U.S. Dist. LEXIS 222474 (E.D.N.Y. Dec. 9, 2024); *McMillian v. Out-Look Safety LLC*, Index No. 657577/2019, 2024 N.Y. Misc. LEXIS 459 (Sup. Ct., N.Y. Cty Jan. 28, 2024); *Thomas v. JRCruz Corp.*, Index No. 511297/2020, 2023 N.Y. Misc. LEXIS 1704 (Sup. Ct., Kings Cty, Apr. 12, 2023); *Moses v. Consol.*

1 *Edison Co. of New York, Inc.*, No. 18-cv-1200-ALC, 2023 U.S. Dist. LEXIS 57096 (S.D.N.Y. Mar.
2 31, 2023); *Mendez v. MCSS Rest. Corp.*, No. 16-cv-2746, 2022 WL 3704591, 2022 U.S. Dist. LEXIS
3 154102 (E.D.N.Y. Aug. 26, 2022); *Herbas v. Danella Constr. Of NY, Inc.*, Index No. 651884/2021,
4 2022 N.Y. Misc. LEXIS 38039 (Sup. Ct., N.Y. Cty, Apr. 12, 2022); *Porter v. MooreGroup Corp.*,
5 No. 17-cv-7405-KAM-VMS, 2021 WL 3524159 (E.D.N.Y. Aug. 11, 2021), among several others.

6 **Background and Procedural History**

7 7. On August 7, 2023, Plaintiff commenced this Action by filing a Complaint alleging
8 causes of action against Defendant for: (1) Failure to Pay Prevailing Wages pursuant to Lab. Code
9 §§ 1720 *et seq*; (2) Failure to Authorize and Permit Rest Periods pursuant to Lab. Code §226.7; (3)
10 Failure to Provide Meal Periods pursuant to Lab. Code §§ 226.7,512; (4) Failure to Provide Wages
11 When Due pursuant to Lab. Code §§ 201, 202, and 203; and (5) Unfair Competition pursuant to Cal.
12 Business and Professions Code §§ 17200-09. In particular, Plaintiff alleged that he worked for
13 Defendant as a “maintenance technician” from approximately July 27, 2019 through approximately
14 December 10, 2022, during which time Defendant had failed to pay prevailing wages and employee
15 benefits to Plaintiff and other maintenance technician employees for their work performing testing,
16 inspection, troubleshooting, maintenance and repair services on the Oakland International Airport
17 Connector (“OAC”) systems and fixed facilities (the “OAC Project”), pursuant to the twenty (20)-
18 year contract entered into between Defendant and the San Francisco Bay Area Rapid Transit district
19 (“BART”) for the Operation and Maintenance of the OAC (the “OAC O&M Contract”). Plaintiff
20 also alleged that Defendant failed to provide uninterrupted 30-minute meal periods and to authorize
21 and permit off-duty 10-minute rest periods, and failed to pay premiums for missed meal periods or
22 rest periods. Plaintiff further alleged that Defendant failed to pay all wages due upon termination
23 and/or separation from employment. Finally, Plaintiff asserted a cause of action under California’s
24 Business & Professions Code arising from Defendant’s alleged unlawful conduct in carrying out the
25 OAC O&M Contract.

26 8. Pursuant to Labor Code section 2699.3, subdivision (a), on August 9, 2023, Plaintiff
27 provided timely written notice to Defendant and the California Labor and Workforce Development
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Agency (“LWDA”), giving notice of his intent to pursue a representative action under the Private Attorneys General Act of 2004 (Lab. Code § 2698 *et seq.*) (“PAGA”), on behalf of himself, the State of California, as well as on behalf of a proposed group of aggrieved employees.

9. Pursuant to the Parties’ agreement, on October 19, 2023, Plaintiff filed a First Amended Complaint (“FAC”), alleging an additional cause of action against Defendant for PAGA violations.

10. Defendant filed its Answer to the First Amended Complaint on November 17, 2023, asserting a general denial of each and every allegation contained in the FAC. Indeed, Defendant has denied, and continue to deny, any liability and wrongdoing of any kind associated with any of the allegations in the Action, and further denies any failure to comply with the laws identified hereinto. In particular, Defendant denies that the OAC Project is a public works projects subject to prevailing wages and therefore denies that Plaintiff and putative class members were owed any such wages, and that it failed to pay any wages owed upon separation. Further, Defendant denies any liability for Plaintiff’s failure to take meal periods and rest breaks that were authorized and permitted. Finally, Defendant denies that the Action is appropriate for class treatment or representative adjudication for any purpose, other than for settlement.

11. Soon after Defendant filed its Answer, the Parties agreed to engage in early settlement negotiations through the informal exchange of classwide information and private mediation. To that end, the Parties retained experienced employment class action mediator, Jason Marsili, Esq., and agreed to participate in a mediation on August 13, 2024.

12. The Parties attended a full-day mediation on August 13, 2024, but were unable to reach a resolution of the action. Instead, at the conclusion of the mediation, in order to attempt to narrow the issues in the litigation and aid the Parties in negotiations and the ultimate resolution of the action, the mediator made a proposal to the Parties to engage in an informal exchange of discovery and to file cross-motions for summary adjudication concerning the applicability of the Prevailing Wage Law to Plaintiff’s work on the OAC Project (the “MSAs”). The Parties ultimately accepted the mediator’s proposal regarding the MSAs.

1 13. Following the exchange of certain discovery in advance of the cross-motions, Plaintiff
2 sought Defendant's consent to amend the FAC to include a common law claim for Breach of
3 Contract. Defendant ultimately agreed to Plaintiff's amendment, although reserving all rights to
4 challenge the newly-asserted allegations and cause of action. Accordingly, on January 31, 2025,
5 Plaintiff filed a Second Amended Complaint ("SAC"), alleging an additional cause of action against
6 Defendant for Third Party Beneficiary Breach of Contract. Defendant filed its Answer to the SAC
7 on March 3, 2025, asserting again a general denial of each and every allegation contained in
8 Plaintiff's SAC.

9 14. On March 11, 2025, Plaintiff exchanged with Defendant a proposed stipulation of
10 facts for the MSAs. Soon thereafter, the Parties agreed to extend the deadline to file their MSAs, in
11 order to revisit their settlement negotiations.

12 15. Per agreement by the Parties, on April 18, 2025, Plaintiff filed a Third Amended
13 Complaint ("TAC" or the "Operative Complaint"), alleging additional causes of action against
14 Defendant for: Failure to Pay Minimum Wages, pursuant to Lab. Code §§ 204,1194, 1194.2,1197;
15 Failure to Pay Overtime Compensation, pursuant to Lab. Code §§ 510,1194,1198; Failure to
16 Indemnify Necessary Business Expenses, pursuant to Lab. Code § 2802; and Failure to Provide
17 Accurate Itemized Wage Statements, pursuant to Lab. Code § 226. In addition, on the same day,
18 Plaintiff provided an Amended PAGA Notice to LWDA, giving notice of his intent to include
19 amended representative claims in the Action for civil penalties under PAGA.

20 **Settlement Negotiations and Exchange of Discovery**

21 16. In agreeing to participate in mediation, the Parties likewise agreed to engage in an
22 informal exchange of all data and information necessary to evaluate the claims of the potential class
23 members and aggrieved employees, and to calculate the potential damages for the violations alleged
24 in the FAC. In particular, Defendant produced comprehensive wage and hour data for Plaintiff and
25 the putative Class Members, including the following: individual pay summaries for each of the
26 putative Class Members, an Excel spreadsheet listing Class Members' start and end dates of
27 employment and shifts worked during the relevant time period, and an Excel spreadsheet listing the
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1 Class Members' daily timeclock entries. Plaintiff provided to Defendant all relevant materials in his
2 possession, such as documents concerning the public funding utilized for the OAC project, a
3 maintenance technician job posting, a copy of the OAC Operations and Maintenance Contract
4 materials, copies of the Elevator Contractors of America Agreement with International Union of
5 Elevator Constructors for the period of 2017 and 2022, the Department of Industrial Relations (DIR)
6 Scope of Work Provisions for Elevator Constructor and Electrician, and various photographs of
7 equipment and facilities upon which Plaintiff and putative Class Members worked on the OAC
8 Project. In connection with the exchange of pre-mediation discovery, the Parties engaged in
9 extensive discussions about the respective strengths and weaknesses of their claims and defenses.

10 17. On July 22, 2024, Plaintiff's counsel exchanged with Defendant's counsel their class
11 damages computation, which Plaintiff's counsel created utilizing the information exchanged by the
12 Parties as well as certain assumptions based on Plaintiff's and other Class Members' best
13 recollection. Plaintiff exchanged a classwide damages computation that included 42 "maintenance
14 technician" employees (anonymized by ID numbers), who worked a total of 2,456 workweeks, 22
15 of whom were also aggrieved employees, for which Plaintiff's counsel calculated the following
16 approximate damages: \$4,347,868.88 in unpaid prevailing wages and \$621,526.26 in missed break
17 damages. In addition, Plaintiff's counsel calculated \$409,812.02 in derivative penalties (i.e., waiting
18 time and PAGA), resulting in a total of \$5,379,207.16 in estimated classwide damages.

19 18. On August 13, 2024, the Parties participated in a full-day mediation session with
20 Jason Marsili, Esq. Although the mediation was unsuccessful, the Parties agreed to continue
21 conferring with the mediator to explore the possibility of reaching a future resolution, following the
22 Court's decision on the anticipated MSAs.

23 19. After a subsequent amendment to the FAC (*supra* ¶ 14), on February 10, 2025, the
24 Parties exchanged additional documents and information upon which the Parties intended to rely in
25 connection with the MSAs. On March 11, 2025, Plaintiff's counsel exchanged with Defendant's
26 counsel Plaintiff's draft Stipulation of Facts for the Parties' MSAs.

27 20. Thereafter, the Parties continued to confer with the mediator regarding the potential
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1 for classwide resolution, to avoid the need for briefing and awaiting a decision from the Court
2 regarding the MSAs. In connection with the Parties' continued settlement discussions, which
3 included additional allegations and causes of action not previously discussed between the Parties,
4 Defendant provided Plaintiff's counsel with comprehensive data for the entire putative class,
5 including all non-exempt employees, not just those employees of Defendant who worked as
6 maintenance technicians. In particular, Defendant provided the total workweeks for the putative
7 class, total pay periods for the aggrieved employees, as well as time and pay records for additional
8 putative class members who worked in positions other than maintenance technicians, since Plaintiffs
9 already had the time and pay records for the maintenance technicians.

10 21. Plaintiff's counsel utilized the additional data to supplement the prior damages model
11 for the entire putative class, which included 103 putative Class Members, 61 of whom worked as
12 maintenance technicians, and who collectively worked 8,928 workweeks and 2,065 pay periods
13 during the relevant time period, for which Plaintiff's counsel calculated the following approximate
14 damages: \$9,630,458.75 in unpaid prevailing wages (for the maintenance technicians), \$275,250.24
15 in unpaid minimum wage, \$413,009.28 in unpaid overtime premiums, \$1,506,239.53 in missed meal
16 and rest break wages, \$44,640.00 in unreimbursed business expense damages, \$289,506.37 in wage
17 statement penalties, and \$454,200.21 in waiting time penalties. In addition, Plaintiff's counsel
18 calculated \$206,552.68 in PAGA penalties, resulting in a total of \$12,819,857.06 in estimated
19 classwide damages.

20 22. Plaintiff's unpaid prevailing wage claims represent by far the largest component of
21 Defendant's estimated exposure, representing approximately 75% of the total damages and
22 approximately 81% of the unpaid wage damages (excluding the derivative claims and penalties).
23 However, the prevailing wage claims were also arguably the most strongly contested of Plaintiff's
24 claims by Defendant, being the subject of the anticipated MSAs. In particular, Defendant argued that
25 the maintenance and repair work performed by Plaintiff and Defendant's other maintenance
26 technicians on the OAC Project was not subject to prevailing wage requirements because, among
27 other reasons: (1) the work entailed primarily visual inspections, which Defendant asserted does not
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1 qualify as trade work under the prevailing wage law; (2) the Defendant’s work on the OAC Project
2 was paid for primarily with fares collected from riders of the OAC, which Defendant avers does not
3 qualify as “public funds”; and (3) the work was largely performed on “rolling stock” rather than
4 fixed facilities, which the California Supreme Court has found to not be eligible for prevailing wages.
5 *See Busker v. Wabtec Corp.* (2021) 11 Cal. 5th 1147. While Plaintiff’s Counsel disagrees with
6 Defendant’s arguments and assessment of the applicability of prevailing wages to the work
7 performed by Plaintiff and Defendant’s other maintenance technicians, Plaintiff’s counsel also
8 recognizes the risks associated with engaging in motion practice through the anticipated MSAs in
9 order to establish the applicability of prevailing wages to Plaintiff’s work. Moreover, even if
10 Plaintiff’s counsel prevailed in their MSA and the Court agreed that prevailing wages applied to the
11 maintenance and repair work on the OAC Project, Plaintiff would face an additional hurdle of
12 establishing the trade classification and associated wage rate(s) applicable to his work, which may
13 or may not have been a rate lower than the rates paid to Plaintiff and the other maintenance
14 technicians in the putative class, given that the OAC O&M Contract was entered into in 2009.

15 23. Notwithstanding the highly-contested nature of the claims, Plaintiff’s counsel calculated the
16 unpaid prevailing wage damages by utilizing the time and pay records of the maintenance
17 technicians, calculating for each hour worked on the OAC Project, the differential between the wage
18 rates paid and the prevailing wage rate for “Elevator Constructors” in Alameda County in the DIR
19 prevailing wage determination for 2009. Plaintiff’s counsel chose the DIR’s “Elevator Constructors”
20 trade classification after reviewing various “Scope of Work” provisions for trade classifications in
21 Alameda County and found that Elevator Constructors includes work on “automated people movers”
22 (which the OAC is), including but not limited to, work performing “general repairs” on such systems,
23 which would encompass the work performed by Plaintiff and Defendant’s other maintenance
24 technicians. Plaintiff’s counsel multiplied the differential for each category of time worked (i.e.,
25 regular time, by the total number of hours worked in that category, resulting in a total amount of
26 prevailing wages owed for regular and overtime work, for a total of 61 maintenance technicians, who
27 worked a total of 5,440 workweeks. Based on Defendant’s arguments and the real risk that Plaintiff
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1 and putative class members may not be entitled to any prevailing wages for their work on the OAC
2 Project, Plaintiff's counsel believes that a 75% discount should be applied to achieve a realistic
3 damages estimate for the unpaid prevailing wage claim, which would therefore total approximately
4 **\$2,407,614.69.**

5 24. Damages for Defendant's alleged failure to pay Class Members for all hours worked,
6 including minimum wages (\$275,250.24) and overtime premiums (\$413,009.28), was based on
7 Plaintiff's best recollection as to uncompensated time and the wage rates contained in the records
8 provided for the Class Members. As detailed in the TAC, Plaintiff alleges that he and the Class
9 Members were required to perform work "off-the-clock," including time spent entering the OAC
10 facility prior to clocking in and for time spent cleaning, including showering at the facility, which
11 time was uncompensated. In addition, Plaintiff alleges that Defendant failed to include all
12 remuneration when calculating the overtime premium rates, thereby shorting the workers on their
13 premium compensation. To calculate damages, Plaintiff's counsel therefore used 1 hour of unpaid
14 regular time and 1 hour of unpaid overtime per week for each Class Member. Defendant countered
15 that the time spent going upstairs to clock in was commute time or otherwise de minimis and that
16 any time spent after clocking in, including showering at the end of the shift, was paid. Defendant
17 also avers that all bonuses were discretionary and therefore need not be included when calculating
18 the premium rates, including overtime premiums, owed to the workers. Based on these arguments
19 and supporting documentation, Plaintiff's counsel believes that a 75% discount should be applied to
20 the minimum wage claim and an 80% discount to the overtime claim, to achieve a realistic damages
21 estimate for such claims, which would therefore total approximately **\$68,812.56** and **\$82,601.86**,
22 respectively.

23 25. Damages for Defendant's alleged failure to provide uninterrupted rest and meal
24 breaks (\$1,506,239.53) is based on the time records of Plaintiff and the Class Members, and
25 Plaintiff's best recollection as to the number of days per week in which a break was interrupted. In
26 particular, Plaintiff recalled being interrupted during his breaks approximately twice (2x) per week,
27 while it was also common for Class Members to work extended shifts, entitling them to even more
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breaks that they were also not permitted to take. Therefore, this is likely a conservative estimate. In calculating missed breaks damages, Plaintiff's counsel multiplied the number of missed/interrupted breaks per week (i.e., 2) by each Class Member's hourly rate. Defendant argued that it made all Class Members aware of and provided the opportunity for them to take meal periods and otherwise authorized and permitted rest breaks, and that if such breaks were missed or interrupted, Defendant had a policy whereby they compensated their employees with a missed break premium. In fact, Defendant produced records demonstrating payment to Class Members of missed break premiums. Accordingly, Defendant argued it was not liable for Plaintiff's failure to take such meal periods and rest breaks or for failing to pay premiums when breaks were missed and/or interrupted. Based on these arguments and records, Plaintiff's counsel believes that an 80% discount should be applied to achieve a realistic damages estimate for the missed meal and rest break claims, which would therefore total approximately **\$301,247.91**.

26. Damages for Defendant's alleged failure to indemnify and reimburse Plaintiff and Class Members for necessary business expenses (\$44,640.00) is based on Plaintiff's best estimate of unreimbursed expenses incurred during his employment with Defendant. Such expenses included the purchase of additional uniforms, the maintenance of uniforms, and the use of personal cellular telephones for work purposes. Defendant countered that it provided required uniforms at no charge to the workers and that such uniforms did not require specialized cleaning, and that Defendant maintained a robust reimbursement policy by which employees could have, and did in fact, request reimbursement for any necessary business expenses. Based on these arguments and supporting documentation, Plaintiff's counsel believes that a 50% discount should be applied to achieve a realistic damages estimate for the unreimbursed business expense claim, which would therefore total approximately **\$22,320.00**.

27. The derivative claims and penalties (i.e., wage statement violations, waiting time statutory penalties and PAGA penalties) were calculated by taking into account the above claims, defenses, maximum liabilities and discounts, and the number of Class Members who fell within their respective statute of limitations. On this basis, the maximum potential liability of Defendant for wage

statement violations (\$289,506.37), waiting time statutory penalties (\$454,200.21) and PAGA civil penalties (\$206,552.68), for a total of \$950,259.26. Defendant nonetheless argued that, in light of their defenses, the discretionary nature of statutory and civil penalties, and the potential due process concerns that might arise from a putative award, it would be unrealistic to expect the Court to award the full amount. For purposes of reaching a settlement, Class Counsel believes an 85% discount would result in a more realistic estimate for all derivative penalties, which would therefore total approximately **\$142,538.89**.

28. The discounted claims and penalties aggregate to **\$3,025,135.91**.

29. Ultimately, on March 28, 2025, with the aid of a mediator's proposal, which was confirmed in writing by both parties on March 31, 2025, the Parties were able to reach a settlement in principle. In the weeks following the mediator's proposal, the Parties jointly drafted and ultimately executed a Memorandum of Understanding (MOU), memorializing the agreed-to terms of the settlement in writing. From the MOU, the Parties drafted the long-form Class Action and PAGA Settlement Agreement and Class Notice ("Settlement Agreement" or "Agreement"), a fully-executed copy of which is attached hereto as **EXHIBIT 1**.

30. At all times, negotiations were adversarial and contentious, although still professional in nature.

31. Further, per agreement by the parties, on April 18, 2025, Plaintiff filed a Third Amended Complaint ("TAC" or the "Operative Complaint"), alleging an additional causes of action against Defendant for: Failure to Pay Minimum Wages pursuant to Lab. Code §§ 204,1194, 1194.2,1197; Failure to Pay Overtime Compensation pursuant to Lab. Code §§ 510,1194,1198; Failure to Indemnify Necessary Business Expenses pursuant to Lab. Code §2802; and Failure to Provide Accurate Itemized Wage Statements pursuant to Lab. Code §226. In addition, on the same day, Plaintiff provided an Amended PAGA Notice to LWDA giving notice of his intent to include amended representative claims in the Action for civil penalties under PAGA, on behalf of himself and the State of California, as well as on behalf of a proposed group of aggrieved employees. A copy of the Amended PAGA Notice to the LWDA is attached hereto as **EXHIBIT 2**.

32. After the Parties executed the Settlement Agreement, Plaintiff submitted a copy of the Settlement Agreement to the LWDA on July 16, 2025. A copy of the confirmation email from the LWDA concerning the submission of the Settlement Agreement is attached hereto as **EXHIBIT 3**.

Fairness and Adequacy of the Proposed Settlement

33. Given my experience as a class action employment and wage and hour litigator, as outlined above, I believe the proposed Settlement addresses all of the allegations of violations of the Labor Code and PAGA by Defendant and provides adequate monetary relief to Plaintiff and the Class Members.

34. The Settlement Agreement provides for a Gross Settlement Amount of One million six hundred thousand dollars and zero cents (\$1,600,000.00). (Ex. 1 § 3.3.1). The Net Settlement Amount is the Gross Settlement Amount less the following amounts, subject to approval by the Court: PAGA Penalties in the amount of \$100,000.00, allocated 75% (\$75,000.00) to the LWDA and the Individual PAGA Payments, allocated 25% (\$25,000.00) to the Aggrieved Employees; the Class Representative Service Payment to Plaintiff Ruiz in the amount of \$7,500.00; Administration Expenses in the not to exceed amount of \$5,950.00; Attorneys' fees of one-third (33.33%) of the Gross Settlement Amount, or \$533,333.33; and Plaintiff's counsel's reasonable litigation costs, in the amount of \$9,092.40. Assuming that the amounts allocated under the Settlement to these payments are awarded by the Court, the Net Settlement Amount that will be available for distribution to the Participating Class Members is currently estimated to be \$944,124.27. In my experience, the monetary relief that Plaintiff and the Class will receive for their claims through the Settlement is substantial.

35. Based on Plaintiff's damages computation and associated discounts, *supra* ¶¶ 22-29, the estimated Net Settlement Amount results in approximately 31% of the realistic maximum recovery. Each of the 102 Settlement Class Members is eligible to receive an average recovery of approximately \$9,256.12, depending on the duration of their employment during the Class Period and their position(s) held with Defendant.

1 36. If the Settlement is approved, each member of the Settlement Class who does not
2 submit a valid and timely request for exclusion from the Settlement, will be deemed a “Participating
3 Class Member” and will receive their pro-rata share of the Net Settlement Amount.

4 37. In addition, all current and former non-exempt employee employed by Defendant in
5 California who worked at any point during the period from August 9, 2022 to the date of the Court’s
6 order granting preliminary approval (“PAGA Period”) (“Aggrieved Employees”), will receive their
7 pro-rata portion of 25% of the PAGA Penalties, regardless of whether they are also a Participating
8 Class Member. Given that Plaintiff and the Class Members will receive adequate consideration for
9 their Labor Code claims, I believe this recovery for the PAGA claims is adequate, as Plaintiff did
10 not place much value on these penalties because the Court could have exercised its discretion to
11 reduce these penalties to avoid an oppressive result. *See* Lab. Code § 2699(e)(2).

12 38. The parties have agreed to retain Phoenix Settlement Administrators as the settlement
13 administrator (“Settlement Administrator”). Phoenix Settlement Administrators has estimated their
14 not to exceed total costs for administering the settlement at \$5,950.00, which is to be paid out of the
15 Gross Settlement Amount. A copy of the not to exceed bid is attached hereto as **EXHIBIT 4**. The
16 Settlement Administrator will be responsible for, *inter alia*, mailing the class notice, calculating the
17 Individual Settlement Amounts allocated to the Settlement Class and PAGA Penalty amounts
18 allocated to the Aggrieved Employees, and collecting and processing any Requests for Exclusion,
19 Objections and/or disputes concerning Workweeks or PAGA Periods. If the Settlement is approved,
20 the Settlement Administrator will also be responsible for maintaining the qualified settlement fund
21 and distributing payments from the fund.

22 39. Any funds remaining from uncashed or cancelled settlement checks after the void
23 date will be distributed by the Settlement Administrator to the California Controller’s Unclaimed
24 Property Fund.

25 40. Pursuant to California Code of Civil Procedure section 382.4, the undersigned hereby
26 confirms on behalf of Plaintiff’s counsel and Defendant’s counsel that neither counsel has any
27 connection to or relationship with California Controller’s Unclaimed Property Fund.
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1 41. The parties have agreed that the Settlement Administrator will not distribute any
2 funds to the Controller's Unclaimed Property Fund until the Court has performed a final accounting,
3 following the distribution of the settlement funds in accordance with Section 4.4 of the Settlement
4 Agreement. (Ex. 1 § 4.4.4).

5 42. Both the Settlement Class and Aggrieved Employees will be notified of the proposed
6 Settlement by receiving in the mail the Notice of Class Action Settlement ("Notice"), the form and
7 contents of which the parties agreed-to as part of the long-form Settlement Agreement. (See Ex. 1
8 [Settlement Agreement], Ex. A). In particular, the Notice describes the Settlement, the deadlines and
9 procedures to submit a Request for Exclusion, Objection, and/or Workweek or Pay Period Dispute,
10 and the date and time set for the Final Approval Hearing. The Notice also apprises the Class Members
11 of, *inter alia*, how their Individual Settlement Amount is calculated and the number of Workweeks
12 and Pay Periods credited to them.

13 **The Proposed Class Meets the Requirements for Conditional Certification**

14 43. For settlement purposes only, the Parties have agreed to seek certification of the
15 following class:

16 All current and former non-exempt employees who worked for
17 DCCCA1 in California during the period from August 7, 2019 to the
18 date of the Court's order granting preliminary approval (the
19 "Settlement Class").

20 44. Based on information provided by Defendant, the Class is estimated to consist of one
21 hundred and two (102) individuals (Ex. 1 § 9). The Class therefore satisfied numerosity.

22 45. The requirement of commonality is met because this case presents questions that are
23 capable of resolution on a classwide basis. Based on the documents and information obtained through
24 informal discovery and exchange of information in this case, Plaintiff contends that Class Members
25 were subject to the same or similar operations and employment practices, policies, and procedures
26 during the time period at issue. Plaintiff's claims arise from Defendant's alleged uniform policy of,
27 *inter alia*, failing to pay minimum wages for all hours worked, failing to pay overtime compensation
28 for all overtime hours worked; failing to authorize and permit rest periods or pay premiums for
missed rest periods; failing to provide meal periods or pay premiums for missed meal periods; failure

1 to indemnify necessary business expenses; failing to pay all wages when due upon separation; failing
2 to provide accurate itemized wage statements; and for maintenance technicians, failing to pay
3 prevailing rate of per diem wages for work performed on the public works projects. Since these
4 claims would rely on common proof for the Class Members, and no individualized questions would
5 predominate over the common questions of fact and law relevant to proving these claims, the
6 commonality requirement is satisfied.

7 46. The claims of Plaintiff are typical of those of the Class because they raise the very
8 same claims arising from the same type of injury – namely, Plaintiff, like the other hourly, non-
9 exempt employees of Defendant, were not paid for each hour worked, including minimum wages
10 and overtime hours, were not provided uninterrupted 30-minute meal period and 10- minute rest or
11 were not paid premiums for missed meal periods or rest periods, were not reimbursed for necessary
12 business expenses, were not paid all wages owed upon separation, were not provided with accurate
13 wage statements, and was not paid prevailing wages for his work on public works projects. The
14 typicality requirement is therefore met.

15 47. Plaintiff does not have any conflicts with the Class Members, nor does his counsel.
16 In fact, the interest of the Plaintiff and the Class members are aligned. All were allegedly not paid
17 for all hours worked, including minimum wages and overtime hours, were not provided uninterrupted
18 30-minute meal period and 10- minute rest or were not paid premiums for missed meal periods or
19 rest periods, were not reimbursed for all necessary business expenses, were not paid all wages owed
20 to them at separation, were not provided with wages accurate statement, and for the maintenance
21 technicians, were not paid prevailing wages for work performed on the alleged public works projects.
22 Plaintiff has demonstrated his ability to advocate for the interests of the Class members by initiating
23 this lawsuit and continuing his participation through settlement. Moreover, Pelton Graham has
24 significant experience in the area of complex litigation and employment law. Accordingly, Plaintiff
25 and his counsel have adequately represented the Class thus far and will continue to do so in
26 connection with the proposed Settlement.

27 48. Finally, a class action device is the superior method of adjudication here. If the Class
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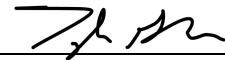
1 members proceed on these claims as individuals, their many individual suits would require
2 duplicative discovery and litigation. In contrast, the class action mechanism would efficiently resolve
3 numerous substantially identical claims at the same time while avoiding a waste of judicial resources
4 and eliminating the possibility of conflicting decisions from repetitious litigation. Plaintiff is unaware
5 of any issues that would render unmanageable the adjudication of Plaintiff's class claims.

6 49. The undersigned is unaware of any pending lawsuits that would be impacted by the
7 proposed Settlement Agreement.

8 50. Based on the above, Plaintiff's counsel submits that the Settlement is fair, reasonable,
9 and adequate, and is in the best interest of the Class. Plaintiff's counsel further submits that the
10 Settlement is within an acceptable range of recovery for this type of litigation, given the strengths
11 and weaknesses of the case, the inherent costs and risks of further litigation, and the costs and risks
12 associated with class certification, representative adjudication, trial, and/or appeals.

13 I declare under penalty of perjury under the laws of the State of California that the foregoing
14 is true and correct.

15 Executed on this 16th day of July, 2025, at San Francisco, California.

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18 Taylor B. Graham
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