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**SUPERIOR COURT OF THE STATE OF CALIFORNIA
FOR THE COUNTY OF LOS ANGELES**

ALULA NEGUS, on behalf of himself, the
State of California, and all Aggrieved
Employees,

Plaintiff,

vs.

KASHACO, INC., a corporation; K & R
Corporation, a corporation; and DOES 1
through 100, Inclusive,

Defendants.

Case No. 25STCV17151

REPRESENTATIVE ACTION

*[Assigned for all purposes to the
Hon. Gary D. Roberts, Dept. 73]*

**PLAINTIFF'S NOTICE OF MOTION
AND MOTION FOR APPROVAL OF
SETTLEMENT OF CLAIMS
BROUGHT UNDER THE PRIVATE
ATTORNEYS GENERAL ACT AND
REASONABLE ATTORNEYS' FEES,
AND COSTS**

Reservation ID: 469316167356

Date: September 5, 2025
Time: 8:30 a.m.
Dept.: 73

Complaint Filed: June 13, 2025
Trial date: None Set

1 **TO THE HONORABLE COURT, ALL PARTIES, AND THEIR ATTORNEYS OF**
2 **RECORD:**

3 PLEASE TAKE NOTICE that on September 5, 2025 at 8:30 a.m., or as soon thereafter as
4 the matter may be heard in Department 73 of the above-entitled Court, located at 111 N. Hill
5 Street, Los Angeles, California 90012. Plaintiff Alula Negus (“Plaintiff”), individually and on
6 behalf of the State of California and other Aggrieved Employees, will, and hereby does, move
7 this Court for entry of an Order as follows:

- 8 1. Granting approval, pursuant to California Labor Code § 2699(l), of the proposed
9 settlement of claims brought pursuant to the Private Attorneys General Act of 2004 (Cal.
10 Labor Code § 2698, *et seq.*) and as set forth in the Parties’ Settlement Agreement, a true
11 and correct copy of which is attached to the Declaration of Neil M. Larsen filed
12 concurrently herewith;
- 13 2. Appointing Phoenix Settlement Administrators (“Phoenix”) as the Settlement
14 Administrator;
- 15 3. Approving the proposed Explanatory Letter (attached as Exhibit A to the Settlement
16 Agreement), and directing that it be distributed to Aggrieved Employees pursuant to the
17 terms of the Settlement Agreement;
- 18 4. Directing the distribution of the Goss Settlement Amount pursuant to the terms of the
19 Settlement Agreement;
- 20 5. Approving and confirming payment of PAGA penalties to the LWDA in the amount of
21 \$55,691.14 (75% of the penalties) and to Aggrieved Employees in the amount of
22 \$18,563.71 (25% of the penalties) as set forth in the Settlement Agreement.
- 23 6. Approving an award of attorneys’ fees to Plaintiff’s counsel of \$46,495.35 and an award
24 of litigation costs to Plaintiff’s counsel of \$9,249.80;
- 25 7. Approving an enhancement payment to Plaintiff in the amount of \$5,000; and
- 26 8. Approving \$4,500.00 in administration costs to Phoenix.

27 This Motion is based on this Notice; the attached Memorandum of Points and Authorities;
28 the declaration of Neil M. Larsen and all exhibits attached thereto; the declaration of Jodey

1 Lawrence on behalf of Phoenix and all exhibits attached thereto; the declaration of Plaintiff Alula
2 Negus; the Settlement Agreement; all other pleadings and papers on file in this action; and on any
3 further oral or documentary evidence or argument presented at the time of hearing.
4

5
6 Dated: August 7, 2025

Respectfully submitted,

ABRAMSON LABOR GROUP

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8 By: Neil Larsen
9 Neil M. Larsen
10 Attorneys for Plaintiff
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1 **MEMORANDUM OF POINTS AND AUTHORITIES**

2 **I. INTRODUCTION**

3 Plaintiff Alula Negus (“Plaintiff”), is an “Aggrieved Employee” under the Private
4 Attorneys General Act of 2004 (“PAGA”) and respectfully moves this Court for an Order
5 granting approval of the Settlement Agreement (“Settlement”) with Defendants Kashaco, Inc.,
6 and K & R Corporation (“KCI”).

7 This PAGA representative settlement resolves Plaintiff’s claims for civil penalties
8 predicated on KCI’s alleged failure to pay overtime wages; failure to provide meal periods; failure
9 to authorize and permit rest periods; failure to furnish accurate itemized wage statements; failure
10 to pay all wages owed at the separation of employment; and failure to maintain accurate records
11 from November 15, 2022 through February 1, 2025 (the “PAGA Period”).

12 The proposed Settlement, under which KCI has agreed to pay a Gross Settlement Amount
13 (“GSA”) of \$139,500, will resolve Plaintiff’s representative claim for civil penalties filed on
14 behalf of the State of California and all “Aggrieved Employees,” which consists of all non-exempt
15 who worked for KCI in California at any time during the PAGA Period.

16 Notably, the relief provided for under the Settlement, and the claims released thereunder,
17 are solely for the payment of *civil penalties* under the PAGA, and not for any underlying Labor
18 Code violations. The release encompasses PAGA civil penalties based upon the alleged violations
19 mentioned above, and only for such claims arising during the PAGA Period.

20 In deciding whether to grant approval of a PAGA settlement, the primary issue is whether
21 the settlement is fair, reasonable, and adequate. As set forth herein, the proposed Settlement
22 embodies all of the features of a settlement that is fair, reasonable, and adequate, as it: (1) is the
23 product of arm’s-length negotiations; (2) was negotiated by attorneys experienced in wage-and-
24 hour issues and PAGA litigation with the assistance of an experienced, neutral mediator; (3) was
25 negotiated after undertaking sufficient informal discovery and investigation to evaluate the
26 relative strength and value of Plaintiff’s PAGA claim and KCI’s defenses thereto; and (4) reflects
27 a reasoned compromise based on the relative strength and value of the PAGA claim, as well as
28 the risks, expenses, complexity, and likely duration of further litigation.

As noted above, the Settlement provides for a PAGA GSA of \$139,500. *See* Settlement, §§ I.9, III 2. After deducting amounts for requested attorneys’ fees (\$46,495.35), litigation costs (\$9,249.80), Plaintiff’s Enhancement Payment (\$5,000), and administration costs of \$4,500, the Settlement provides for distribution of a Net Settlement Amount (“NSA”) of approximately \$74,254.85, to be paid to Aggrieved Employees and the California Labor and Workforce Development Agency (“LWDA”). *See* Settlement, §§ I.10, III.4; Declaration of Neil M. Larsen (“Larsen Decl.”), ¶¶ 14, 22, 24 Exhibit 5; Declaration of Jodey Lawrence (“Lawrence Decl.”), ¶ 16 & Exhibit B.

The NSA shall be distributed 75% (approximately \$55,691.14) to the LWDA, and 25% (approximately \$18,563.71) to Aggrieved Employees, on a *pro rata* basis based on their respective number of pay periods worked for KCI during the PAGA Period, pursuant to the requirements of the PAGA as codified in Lab. Code § 2699(i). *See* Settlement, § III.5. There are approximately 240 Aggrieved Employees, resulting in average payments of approximately \$77.35 to the Aggrieved Employees. Larsen Decl., ¶ 14.

This Settlement represents a reasonable recovery for the State of California and Aggrieved Employees, who will receive a monetary benefit in exchange for the release of only civil penalties. In addition, the significant monetary recovery on behalf of the LWDA, furthers the PAGA’s purposes to “remediate present labor law violations, deter future ones, and to maximize enforcement of state labor laws.” *Moniz v. Adecco USA, Inc.*, 72 Cal.App.5th 56, 77 (2021). Further, the amounts requested for attorneys’ fees, litigation costs, and settlement administration costs are fair, adequate, and reasonable.

II. SUMMARY OF THE LITIGATION

A. Brief Factual Background and Summary of Claims

KCI is a franchisee that owned and operated several McDonald’s in California. Larsen Decl., ¶ 8. Plaintiff Negus was employed by KCI as a non-exempt employee from approximately May 2022 until approximately March 2023. *See* Declaration of Alula Negus (“Negus Decl.”), ¶ 2.

///

1 In this lawsuit, Plaintiff contends that KCI failed to pay overtime premium pay overtime
2 wages; failed to provide meal periods; failed to permit and authorize rest periods; failed to furnish
3 accurate itemized wage statements; failed to pay all wages owed at the separation of employment;
4 and failed to maintain accurate records during the PAGA Period.

5 **B. Procedural History**

6 On November 15, 2023, Plaintiff provided written notice to the LWDA and KCI of his
7 intent to pursue civil penalties under PAGA for alleged violations of California Labor Code
8 sections 201-204, 226, 226.7, 510, 512, 516, 558, 1174, 1194, 1198, and California Industrial
9 Commission Wage Order 5. *See* Larsen Decl., ¶ 9, Exhibits 2-3.

10 On June 13, 2025, Plaintiff filed a Representative PAGA Action Complaint , alleging that
11 KCI failed to pay overtime wages; failed to provide meal periods; failed to authorize and permit
12 rest periods; failed to furnish accurate itemized wage statements, failed to pay wages due at the
13 separation of employment; and failed to maintain accurate records during the PAGA Period.
14 Larsen Decl., ¶ 10.

15 **C. Pre-Mediation Discovery and Mediation**

16 In connection with mediation, the Parties engaged in informal discovery, KCI informally
17 produced relevant policies to my office, a 20% sampling of payroll and time records, and other
18 relevant information and documents. Larsen Decl., ¶ 11. Plaintiff's counsel also analyzed the data
19 and sampling of records to assess KCI's potential damages. *Id.*

20 On March 24, 2025, the Parties participated in a full-day mediation with experienced wage
21 and hour mediator Henry J. Bongiovi, Esq. Larsen Decl., ¶ 12. At the mediation, the Parties
22 vigorously debated Plaintiff's ability to proceed on a representative PAGA basis, the legal basis
23 for Plaintiff's representative claims and KCI's defenses, the potential amount of civil penalties
24 that could be recovered, and the data analyses and conclusions based thereon. *Id.* At the
25 conclusion of the mediation, the Parties accepted a mediator's proposal and were able to reach a
26 settlement to resolve Plaintiff's PAGA claim. *Id.*

27 ///

28 ///

1 **III. SUMMARY OF THE SETTLEMENT**

2 **A. “Aggrieved Employees” Defined**

3 As noted above, the settlement covers all non-exempt employees who worked for KCI
4 during the PAGA Period, i.e., from November 15, 2022 to February 1, 2025. *See* Settlement, §§
5 I.2, I.12.

6 **B. Monetary Terms**

7 As noted above, the Settlement provides for KCI’s payment of a non-reversionary GSA
8 of \$139,500. Settlement, §§ I.9, III.2. After deducting amounts for requested attorneys’ fees,
9 litigation costs, and settlement administration costs, the Settlement provides for the remaining
10 Net Settlement Amount (“NSA”) to be distributed 75% to the LWDA and 25% to Aggrieved
11 Employees, pursuant to Lab. Code § 2699(i). *Id.* at § III.5. The 25% portion to Aggrieved
12 Employees shall be distributed based on each Aggrieved Employee’s proportional number of pay
13 periods worked for KCI in California during the PAGA Period. *Id.*

14 **1. *Requested Attorneys’ Fees, Litigation Costs, and Administration Costs***

15 Plaintiff’s counsel requests one-third of the GSA (i.e., \$46,495.35) in attorneys’ fees, and
16 \$9,249.80 in litigation costs. *See* Settlement, §§ III.4(a); *see also* Larsen Decl., ¶¶ 14, 22, 24 &
17 Exhibit 5. As discussed below, one-third of the GSA is fair, adequate, and reasonable as a
18 percentage of the fund and as confirmed by a lodestar cross-check, and is in line with fee awards
19 in other PAGA settlements.

20 The Parties have agreed to engage Phoenix Settlement Administrators (“Phoenix”) as the
21 third-party Settlement Administrator. *See* Settlement, §§ I.4, IV.1. Phoenix will update Aggrieved
22 Employees’ addresses using the National Change of Address database, calculate and distribute
23 individual payments, mail payments to all Aggrieved Employees together with the Cover Letter,
24 and perform other duties that are integral to the effectuation of the Settlement. *Id.*, §§ IV.3-6.
25 Plaintiff requests that the Court approve \$4,500 in Administration Costs to Phoenix, which will
26 cover all costs incurred by Phoenix in connection with the Settlement. *Id.* at §§ IV.3-6; *see also*
27 Jodey Lawrence Decl.”), ¶ 16 & Exhibit B.

28 ///

1 **2. Payment to the LWDA and Aggrieved Employees**

2 As noted above, the NSA will be distributed 75% to the LWDA and 25% to Aggrieved
3 Employees, pursuant to Labor Code § 2699(i). Settlement, § III.5. Based on the above requested
4 distributions, the NSA is estimated to be \$74,254.85, with \$55,691.14 paid to the LWDA and
5 \$18,563.71 distributed to Aggrieved Employees. *Id.* at §§ I.10, III.4, III.5.

6 **3. Funding of the Settlement**

7 KCI will fund the settlement within thirty (30) days of the Effective Date. *See* Settlement,
8 § III.2. Within twenty-one (21) calendar days after the Gross Settlement Amount has been fully
9 funded, and after receiving approval from counsel of the payment calculations, KCI will mail the
10 Explanatory Letter and Individual PAGA Payments to Aggrieved Employees via First Class U.S.
11 Mail. Settlement, § IV.3.

12 Funds represented by undeliverable checks, or checks remaining uncashed after 180 days,
13 shall escheat to the California State Controller’s Office for deposit in the Unclaimed Property
14 Fund, in the name of the Aggrieved Employee. *Id.*, § IV.4.

15 **IV. LEGAL ARGUMENT**

16 **A. Standards for Approval of a PAGA Settlement**

17 The settlement of a PAGA claim requires court approval pursuant to the PAGA statute,
18 which states that the “court shall review and approve any settlement of any civil action filed
19 pursuant to this part.” Labor Code § 2699(l). Of course, “[s]ettlement is a compromise, which
20 balances the possible recovery against the risks inherent in litigating further.” *See In re TD*
21 *Ameritrade Account Holder Litig.*, 2011 WL 4079226 at *9 (N.D. Cal. Sept. 13, 2011). “[T]he
22 very essence of a settlement is... ‘a yielding of absolutes and an abandoning of highest hopes,’”
23 as “it is the very uncertainty of outcome in litigation and avoidance of wasteful and expensive
24 litigation that induce consensual settlements.” *Officers for Justice v. Civil Service Com.*, 688 F.2d
25 615, 624 (9th Cir. 1982). As such, “the settlement or fairness hearing is not to be turned into a
26 trial or rehearsal for trial on the merits” or “judged against a hypothetical or speculative measure
27 of what might have been achieved by the negotiators.” *Id.*

28 Although the PAGA statute does not set forth the criteria by which a PAGA settlement is

1 to be judged, it is presumed that a reviewing court may utilize some of the factors for review of a
2 class action settlement. However, “a PAGA claim asserted on a non-class representative basis...is
3 not considered a class action but a law enforcement action, and therefore does not have to meet
4 the requirements of [a class action].” *Casida v. Sears Holdings Corp.*, 2012 WL 253217 at *3
5 (E.D. Cal. Jan. 26, 2012); *Mendez v. Tween Brands, Inc.*, 2010 WL 2650571 at *4 (E.D. Cal. Jul.
6 1, 2010) (“PAGA claims are law enforcement actions, not class actions”). A court’s review of a
7 PAGA settlement implicates the following unique features that render the approval process
8 distinct from approval of a class action settlement.

9 First, in evaluating a PAGA settlement, the court is not concerned with amount(s) received
10 by “aggrieved employees,” but rather, must focus on the total settlement amount in achieving
11 PAGA’s objective. “The remedy sought in a PAGA suit consists of civil penalties, not individual
12 or class damages.” *Mendez, supra*, 2010 WL 2650571 at *4. “Unlike class actions, these civil
13 penalties are not meant to compensate unnamed employees because the action is fundamentally
14 a law enforcement action.” *Ochoa-Hernandez v. Cjaders Foods, Inc.*, No. C-08-2073-MHP, 2010
15 WL 1340777 at *4 (N.D. Cal. Apr. 2, 2010). As our Supreme Court confirmed, “PAGA claims
16 are ‘representative’ actions in the sense that they are brought on the state’s behalf. The
17 employee... ‘represents the same legal right and interest as’ those agencies — ‘namely, recovery
18 of civil penalties that otherwise would have been assessed and collected by the [LWDA].” *ZB,*
19 *N.A. v. Superior Court*, 8 Cal.5th 175, 185 (2019) (citing *Iskanian*, 59 Cal.4th at 380).

20 Moreover, while “[a PAGA] action is ... designed to protect the public and penalize the
21 employer for past illegal conduct” (*Mendez*, 2010 WL 2650571 at *4), a PAGA settlement – like
22 any settlement – involves a compromise that stops short of rendering findings of liability and
23 damages. “Unlike a class action seeking damages or injunctive relief for injured employees, the
24 purpose of PAGA is to incentivize private parties to recover civil penalties for the government
25 that otherwise may not have been assessed and collected by overburdened state enforcement
26 agencies.” *Ochoa-Hernandez*, 2010 WL 1340777 at *4.

27 Second, consistent with the fact that unnamed employees have no property interest in a
28

1 PAGA claim¹, “[u]nnamed employees need not be given notice of the PAGA claim, nor do they
2 have the ability to opt-out of the representative PAGA claim.” *Ochoa-Hernandez, supra*, 2010
3 WL 1340777 at *5; *see also Robinson v. Southern Counties Oil Co.*, 53 Cal.App.5th 476, 482
4 (2020) (recognizing that “there is no mechanism for opting out of the judgment entered on the
5 PAGA claim.”). This renders the approval process of a PAGA settlement distinct from a class
6 action settlement, as the Court need not employ the “two-step approval process” required for class
7 action settlements under Fed. R. Civ. Proc. Rule 23(e) and Cal. Rule of Court 3.769.

8 Finally, unlike a class action settlement under Fed. R. Civ. Proc. Rule 23(e) or Cal. Rule
9 of Court 3.769, the scope of release in a PAGA settlement is limited to *civil penalties*. While
10 “judgment in [a PAGA] action is binding not only on the named employee Plaintiffs but also on
11 government agencies and any aggrieved employee not a party to the proceeding...the non-party
12 employees, because they were not given notice of the action or afforded any opportunity to be
13 heard, would not be bound by the judgment as to remedies other than civil penalties.” *Arias v.*
14 *Sup. Ct.*, 46 Cal. 4th 969, 986-87 (2009).

15 The Settlement is fair and adequate because settlements inherently involve compromise,
16 even a settlement providing for substantially narrower relief than might be obtained if the suit
17 were successfully litigated can be reasonable because “the public interest may indeed be served
18 by a voluntary settlement in which each side gives ground in the interest of avoiding litigation.”
19 *Wershba v. Apple Computer, Inc.*, 91 Cal.App.4th 224, 250 (2001) (quoting *Air Line Stewards,*
20 *etc., Local 550 v. Am. Airlines, Inc.*, 455 F.2d 101, 109 (7th Cir. 1972)).

21 **1. Factors in Evaluating a Representative PAGA Settlement**

22 In deciding whether to approve a proposed settlement, a trial court has broad powers to
23 determine if the proposed settlement is fair under the circumstances of the case. *Mallick v. Sup.*
24 *Ct.*, 89 Cal.App.3d 434, 438 (1979). In exercising these powers, the overriding concern is to
25 ensure that a proposed settlement is “fair, adequate, and reasonable.” *Dunk v. Ford Motor Co.*,
26

27 ¹ “The [PAGA] does not create property rights or any other substantive rights” as “[i]t is simply
28 a procedural statute allowing an aggrieved employee to recover civil penalties—for Labor Code
violations—that otherwise would be sought by state labor law enforcement agencies.”
Amalgamated Transit Union, Local 1756, AFL-CIO v. Sup. Ct., 46 Cal.4th 993, 1003 (2009).

48 Cal.App.4th 1794, 1801 (1996) (internal quotations omitted). Relevant factors for the Court to consider include, but are not limited to:

[T]he strength of plaintiffs' case, the risk, expense, complexity and likely duration of further litigation, the risk of maintaining class action status through trial, the amount offered in settlement, the extent of discovery completed and the stage of the proceedings, the experience and views of counsel, the presence of a governmental participant, and the reaction of the class members to the proposed settlement.

Id. These factors require balancing, are non-exhaustive, and trial courts should tailor the factors to each case and give due regard to "what is otherwise a private consensual agreement between the parties." *Id.* In the context of a PAGA settlement, the third and eighth factors (risk of maintaining class action status and reaction of class members to settlement) are inapplicable.

Because settlements inherently involve compromise, even settlements providing for substantially narrower relief than likely would be obtained if the suit were successfully litigated can be reasonable because "the public interest may indeed be served by a voluntary settlement in which each side gives ground in the interest of avoiding litigation." *Wershba v. Apple Computer, Inc.*, 91 Cal.App.4th 224, 250 (2001) (quoting *Air Line Stewards, etc., Local 550 v. Am. Airlines, Inc.*, 455 F.2d 101, 109 (7th Cir. 1972)). In addition, courts review the discovery process and information received through it to aid them in assessing whether the parties sufficiently developed the claims and their supporting factual bases before reaching settlement. *Kullar v. Foot Locker Retail, Inc.*, 168 Cal.App.4th 116, 129-31 (2008). Information is sufficient where it allows the parties and the court to form "an understanding of the amount that is in controversy and the realistic range of outcomes of the litigation." *Clark v. Am. Residential Serv. LLC*, 175 Cal.App.4th 785, 801 (2009). This requirement exists so that the parties can provide the court with "a meaningful and substantiated explanation of the manner in which the factual and legal issues have been evaluated." *Kullar, supra*, 168 Cal.App.4th at 132.

a. The Strength of Plaintiff's Case

Although Plaintiff steadfastly maintain that his claims are meritorious, Plaintiff acknowledges that his position includes real risks and uncertainty. Larsen Decl., ¶ 15-18. Plaintiff alleges KCI failed to pay overtime wages. Larsen Decl., ¶ 15. KCI contends that it paid employees all overtime wages. KCI also contends that any overtime under-payments were *de minimis* and

1 not recoverable. *Id.*

2 Plaintiff also alleges that he and other Aggrieved Employees were often forced to take late,
3 short, and/or missed meal periods, and sometimes were not able to take all rest periods to which
4 they were entitled, as a result of the workload imposed on them by KCI. Larsen Decl., ¶ 16. KCI
5 argues that it has maintained legally-compliant meal and rest period policies and practices
6 throughout the PAGA Period, and that under *Brinker* it is only required to “provide” the
7 opportunity to take meal periods and “authorize and permit” rest periods, not to “ensure” that
8 breaks are taken. *Id.*; *see also Brinker Rest. Corp. v. Sup. Ct.*, 53 Cal.4th 1004, 1038 (rejecting
9 “ensure” standard). Further, KCI argues that it has always informed employees of their right to
10 take meal and rest periods, and that any failure to take a compliant meal or rest period was the
11 result of employee choice, and not any KCI policy or practice. *Id.* Plaintiff assumed he would be
12 able to recover the “initial” civil penalty for each violation. *Id.*; *see, e.g., Amaral v. Cintas Corp.*
13 *No. 2*, 163 Cal.App.4th 1157, 1207 (2008) (finding “initial” violation rate applies until employer
14 is notified that it is violating the Labor Code); *Bernstein v. Virgin America, Inc.*, 3 F.4th 1127,
15 1144 (9th Cir. 2021) (citing *Amaral* and holding employer should not have been subject to
16 “subsequent violation” penalties because it “was not notified by the Labor Commissioner or any
17 court that it was subject to the California Labor Code until the district court partially granted
18 Plaintiffs’ motion for summary judgment”).

19 As a result of KCI’s failure to pay all overtime wages, as well as its failure to provide meal
20 and rest periods, Plaintiff asserts that KCI failed to comply with its final payment and wage
21 statement obligations, in violation of Labor Code §§ 203 and 226, respectively. Larsen Decl., ¶
22 17. KCI argues that Plaintiff’s derivative claims fail for the same reasons his underlying claims
23 fail. KCI also argues that it has strong, good-faith defenses to Plaintiff’s underlying claims. *Id.*
24 KCI also argues that it furnished wage statements upon Aggrieved Employees that accurately
25 reflected amounts paid to employees, and thus KCI cannot be found liable for wage statement
26 violations under the relevant case law. *Id.*

27 KCI further maintains that even if the Court awarded PAGA penalties for any of the
28 alleged violations, in the event that Plaintiff was successful in a judgement based upon the merits,

1 the Court would substantially reduce the penalties based on the discretionary factors in Labor
2 Code § 2699(e)(2) (authorizing reduction in PAGA penalties “if, based on the facts and
3 circumstances of the particular case, to do otherwise would result in an award that is unjust,
4 arbitrary and oppressive, or confiscatory.”). *See* Larsen Decl., ¶ 18. Indeed, many courts have
5 reduced PAGA penalties where, as here, the employer presented good-faith defenses and
6 attempted to comply with the law. Larsen Decl., ¶ 18; *see, e.g., Thurman v. Bayshore Transit*
7 *Mgmt., Inc.*, 203 Cal.App.4th 1112, 1135 (2012) (affirming reduction of PAGA penalties because
8 “defendants took their obligations...seriously and attempted to comply with the law”); *Fleming*
9 *v. Covidien, Inc.*, No. ED-CV-10-1487-RGK, 2011 WL 7563047 at *4 (C.D. Cal. Aug. 12, 2011)
10 (reducing PAGA penalties by over 82%, in part because employer was “not aware” of violations);
11 *Carrington v. Starbucks Corp.*, 30 Cal.App.5th 504, 529 (2018) (affirming PAGA penalty of just
12 \$5 per pay period where employer made “good faith attempts” to comply with the law). Larsen
13 Decl., ¶ 18.

14 **b. Risk, Expense, Complexity, and Duration of Further Litigation**

15 Although the Parties had engaged in significant informal discovery, the Parties still had
16 much written and deposition discovery to conduct if the case did not settle. Substantive motion
17 work and trial preparation also remained for the Parties, as well as potential appeals. As a result,
18 the Parties would likely incur considerably more attorneys’ fees and costs through trial and
19 possible appeal. The Settlement avoids those risks and the accompanying expense.

20 **c. Amount Offered in Settlement Given Realistic Value of Claims**

21 The proposed Settlement provides a fair and reasonable monetary recovery for the State
22 of California and Aggrieved Employees in the face of vigorously disputed claims, when compared
23 with the potential realistic exposure.

24 Based on data provided by KCI, there were approximately 6,200 pay periods worked by
25 Aggrieved Employees during the PAGA Period. *See* Settlement, § III.3; Larsen Decl., ¶ 19. Labor
26 Code § 2699(f)(2) provides for PAGA civil penalties in the amount of \$100 for each aggrieved
27 employee per pay period for the initial violation, and \$200 for each aggrieved employee per pay
28 period for each subsequent violation. However, courts have interpreted section 2699(f)(2) to only

1 impose the \$200 subsequent penalty after an employer has been notified by a court or by the
2 Labor Commissioner that its conduct violates the Labor Code. *See Amaral v. Cintas Corp. No. 2*,
3 163 Cal.App.4th 1157, 1207 (2008) (finding “initial” violation rate applies until employer is
4 notified that it is violating the Labor Code); *Bernstein v. Virgin America, Inc.*, 3 F.4th 1127, 1144
5 (9th Cir. 2021) (citing *Amaral* and holding employer should not have been subject to “subsequent
6 violation” penalties because it “was not notified by the Labor Commissioner or any court that it
7 was subject to the California Labor Code until the district court partially granted Plaintiffs’ motion
8 for summary judgment”); *Trang v. Turbine Engine Components Technologies Corp.*, No. CV 12–
9 07658 DDP (RZx), 2012 WL 6618854, at *5 (C.D. Cal. Dec. 19, 2012) (“courts have held that
10 employers are not subject to heightened penalties for subsequent violations unless and until a
11 court or commissioner notifies the employer that it is in violation of the Labor Code”).

12 Therefore, based on the data provided by KCI, and assuming Plaintiff would be able to
13 demonstrate a Labor Code violation in each pay period and assuming the “initial” violation
14 penalty of \$100 per pay period under Labor Code § 2699(f)(2), Plaintiff calculated KCI’s
15 potential PAGA exposure as \$620,000 (i.e., \$100 “initial” violation rate x 6,200 pay periods).
16 Larsen Decl., ¶ 19. However, as discussed above, KCI raised numerous defenses to Plaintiff’s
17 claims, both on the merits and with respect to the amount of penalties that might be awarded.

18 In the face of KCI’s numerous defenses and the other hurdles mentioned above, Plaintiff
19 discounted the potential exposure by 45% for the risk of failing to prevail on the merits, the risk
20 of having his representative PAGA claim dismissed in whole or in part, and the risk of not being
21 able to prove a violation in each pay period; and by an additional 55% for the risk of the Court
22 reducing penalties, resulting in a realistic potential exposure of approximately \$153,450. Larsen
23 Decl., ¶ 19. Thus, the negotiated settlement of \$139,500 equals about 90.9% of the realistic
24 potential PAGA exposure. Plaintiff submits that the settlement is in the best interests of the
25 LWDA and Aggrieved Employees and well within the range of reasonableness. Larsen Decl., ¶
26 19; *see also Linney v. Cellular Alaska Partnership*, 151 F.3d 1234, 1242 (9th Cir. 1998) (“The
27 fact that a proposed settlement may only amount to a fraction of the potential recovery does not,
28 in and of itself, mean that the proposed settlement is grossly inadequate and should be

disapproved.”) (internal quotations omitted). Approval of the Settlement is appropriate, as the Settlement will provide tangible monetary benefit to Aggrieved Employees and the State of California, while avoiding the risks and costs of continued litigation and trial.

d. Discovery Completed and the Status of Proceedings

Only after the completion of informal discovery and following significant debate and discussion with a third-party mediator regarding the merits and defenses of this case, did the Parties reach the proposed Settlement. Thus, this factor supports settlement approval.

e. The Experience and Views of Counsel

“Parties represented by competent counsel are better positioned than courts to produce a settlement that fairly reflects each party’s expected outcome in litigation.” *In re Pac. Enter. Sec. Litig.*, 47 F.3d 373, 378 (9th Cir. 1995). Plaintiff is represented by experienced counsel with extensive experience in this field of law, who believe this Settlement to be fair and adequate for all involved. Larsen Decl., ¶¶ 2-7. This factor strongly supports settlement approval. *Kullar*, 168 Cal.App.4th at 130 (“The court undoubtedly should give considerable weight to the competency and integrity of counsel and the involvement of a neutral mediator in assuring itself that a settlement agreement represents an arm’s length transaction entered without self-dealing or other potential misconduct.”).

B. The Requested Award of Attorneys’ Fees is Reasonable as a Percentage of the Settlement Fund as Confirmed by a Lodestar Cross-Check

Plaintiff is entitled to attorneys’ fees in this PAGA action under Labor Code § 2699(g)(1), which provides that “[a]ny employee who prevails in any [PAGA] action shall be entitled to an award of reasonable attorneys’ fees and costs.” *See also Gouskos v. Aptos Village Garage, Inc.*, 94 Cal.App.4th 754, 765 (2001) (holding that attorneys’ fees to prevailing party are mandatory when the statute uses the word “shall”); *see also Graciano v. Robinson Ford Sales*, 144 Cal.App.4th 140, 153 (2006) (“[P]laintiffs may be considered ‘prevailing parties’ for attorney’s fee purposes if they succeed on any significant issue in the litigation that achieves some of the benefit the parties sought in bringing suit.”).

A fee award is justified where the legal action has produced its benefits by way of settlement. *See, e.g., Maria P. v. Riles*, 43 Cal.3d 1281, 1290-91 (1987); *Westside Comty. for*

1 *Independent Living, Inc. v. Obledo*, 33 Cal.3d 348, 352-53 (1983); *Serrano v. Priest*, 20 Cal.3d
2 25, 34 (1977) (“when a number of persons are entitled in common to a specific fund, and an action
3 brought by a plaintiff...for the benefit of all results in the creation or preservation of that fund,
4 such plaintiff...may be awarded attorney’s fees out of the fund.”); *Serrano v. Unruh*, 32 Cal.3d
5 621, 627 (1982) (in awarding a fee from the common fund obtained for the benefit of all parties,
6 the trial court acts within its equitable power to prevent the other parties’ unjust enrichment);
7 *Rawlings v. Prudential-Bache Properties, Inc.*, 9 F.3d 513, 516 (6th Cir. 1993) (the percentage
8 of the fund method for calculating attorneys’ fees more accurately reflects the results achieved
9 for the putative class than the lodestar method and “establishes reasonable expectations on the
10 part of plaintiffs’ attorneys as to their expected recovery; and it encourages early settlement,
11 which avoids protracted litigation.”); *In re Rite Aid Corp. Sec. Litig.*, 396 F.3d 294, 300 (3d Cir.
12 2005) (“The percentage-of-recovery method is generally favored in common fund cases because
13 it allows courts to award fees from the fund ‘in a manner that rewards counsel for success and
14 penalizes it for failure.’”).

15 Fee awards of one-third of the settlement fund are routinely awarded in California courts
16 in class and representative PAGA actions. The California Supreme Court confirmed its approval
17 of the use of the “percentage of fund” method. *See Laffitte v. Robert Half Int’l, Inc.*, 1 Cal.5th
18 480, 506 (2016) (“the percentage of fund method survives in California class action cases...”)

19 Specifically, the *Laffitte* Court held:

20 The recognized advantages of the percentage method—including relative ease of
21 calculation, alignment of incentives between counsel and the class, a better
22 approximation of market conditions in a contingency case, and the
23 encouragement it provides counsel to seek an early settlement and avoid
unnecessarily prolonging the litigation—convince us the percentage method is a
valuable tool that should not be denied our trial courts.

24 *Id.*, at 503 (internal citation omitted). Indeed, “[F]ee awards in class actions average around one-
25 third of the recovery.” *Chavez v. Netflix, Inc.*, 162 Cal.App.4th 43, 66, fn. 11 (2008); *see also*,
26 *e.g.*, *Chavez v. Saticoy Lemon Ass’n*, 2015 WL 5561118 (Ventura Cty. Super. Ct., Aug. 29, 2015)
27 (approving attorneys’ fees of one-third of settlement fund in PAGA settlement). This is consistent
28 with Plaintiff’s counsel’s experience in similar wage-and hour matters. Larsen Decl., ¶ 23.

Here, Plaintiff's fee request of one-third of the Gross Settlement Amount (estimated to be \$46,495.35), which is the same percentage approved by the California Supreme Court in *Laffitte*, is fair and reasonable based on the percentage of the recovery method, as confirmed by a lodestar cross-check. Larsen Decl., ¶¶ 14, 22, 23.

In *Laffitte*, the California Supreme Court held that trial courts have discretion to assess the reasonableness of fee awards with tools such as the "lodestar cross-check," whereby the trial court calculates counsel's lodestar and determines whether the "lodestar multiplier" needed to bring the lodestar on par with the percentage of recovery is reasonable. *Laffitte*, 1 Cal.5th at 503-06. While a trial court may utilize the lodestar cross-check, it need not do so. *Id.*, at 506 ("[w]e hold further that the trial courts have discretion to conduct a lodestar cross-check on a percentage fee, as the court did here; they also retain the discretion to forgo a lodestar cross-check and use other means to evaluate the reasonableness of a requested percentage fee."). Under California law, lodestar multipliers can range from 2 to 4 or even higher. *See, e.g., Chavez*, 162 Cal.App.4th at 49-50 (approving multiplier of approximately 2.5); *Coalition for L. County Planning etc. Interest v. Bd. of Supervisors*, 76 Cal.App.3d 241, 251 (1977) (approving multiplier of approximately 12.8). In class and representative actions, where the value of the benefit conferred "can be monetized with a reasonable degree of certainty," a court may "adjust the lodestar in comparison to a percentage of the common fund to ensure that the fee awarded is reasonable and within the range of fees freely negotiated in the legal marketplace in comparable litigation." *Consumer Privacy Cases*, 175 Cal.App.4th 545, 557 (2009).

In this case, and as represented in the table below, Plaintiff's counsel has a lodestar of approximately \$42,805.00 resulting in a modest multiplier of 1.08 compared to the \$46,495.35 fee request. Larsen Decl., ¶ 22. The billing rates used are reasonable in view of the evidence submitted herewith. *Id.*, ¶¶ 22-23 & Exh. 3 (2024-2025 *Laffey* Matrix).

Name	Rate	Hours	Pre-Multiplier Lodestar
Neil M. Larsen (14th Year Attorney)	\$650	56.3	\$36,595.00
Jennifer S. Rivera (2nd Year Attorney)	\$350	14.2	\$4,970.00

Paralegals	\$200	6.2	\$1,240.00
Total Lodestar			\$42,805.00

The requested fee award is also justified because Plaintiff's counsel achieved a significant monetary recovery in an uncertain and risky case, while bearing the substantial burden of representation on a contingency basis, and the fees requested are in line with the market rate. *Vizcaino v. Microsoft Corp.*, 290 F.3d 1043, 1048-51 (9th Cir. 2002) (finding that exceptional results in a contingency case, significant risk and the absence of supporting precedents, are proper considerations in awarding attorneys' fees). Here, counsel expended significant time and resources in litigating this case, which resulted in a favorable result for Plaintiff, the State of California, and Aggrieved Employees in the face of significant defenses. Counsel also bore the contingency risk of this litigation for the benefit of the Aggrieved Employees, as well as the State of California (which elected not to take the case after receiving Plaintiff's PAGA notice).

Critically, Plaintiff's recovery for the State of California and Aggrieved Employees of approximately \$74,254.85 (the Net Settlement Amount) significantly exceeds other PAGA awards approved by California courts. *See, e.g., Aguirre v. DSW, Inc.*, 2012 WL 11875296, *3 (C.D. Cal. Nov. 29, 2012) (\$10,000 PAGA payment); *Garcia, supra*, 2012 WL 5364575 at *7 (approving \$10,000 PAGA payment, finding it "comports with settlement approval of PAGA awards in other cases. [Citations.]"); *Boyd v. Bank of Am. Corp.*, 2014 WL 6473804, *8 (C.D. Cal. Nov. 18, 2014) (\$18,750 PAGA payment); *Franco v. Ruiz Food Prods.*, 2012 WL 5941801, *14 (E.D. Cal. Nov. 27, 2012) (\$10,000 PAGA payment); *Chu v. Wells Fargo Inv., LLC*, 2011 WL 672645, *1 (N.D. Cal. Feb. 16, 2011) (\$10,000 PAGA payment).

Plaintiff's counsel's previous experience in litigating wage and hour representative actions also supports the reasonableness of the fee request. Plaintiff's counsel is well-versed in wage and hour class and PAGA action litigation. Larsen Decl., ¶¶ 2-6. Plaintiff's counsel's experience in similar matters was integral in evaluating the strengths and weaknesses of this case and the reasonableness of the Settlement. Because it is reasonable to compensate counsel commensurate with their skill, reputation, and experience, a fee award of one-third of the Gross

1 Settlement Amount is reasonable. Based on all of the above, Plaintiff respectfully submits that
2 the requested fee award is fair, reasonable and adequate and should be approved.

3 **C. The Requested Litigation Costs and Settlement Administration Costs Are Fair,**
4 **Reasonable, and Adequate**

5 Plaintiff's request for reimbursement of litigation costs of \$9,249.80 is also fair and
6 reasonable. All of Plaintiff's litigation costs were reasonably incurred. *See* Larsen Decl., ¶¶ 14,
7 24 & Exhibit 5. Moreover, the costs Plaintiff seeks are the types of costs routinely approved by
8 courts. *See, e.g., Harris v. Marhoefer*, 24 F.3d 16, 19 (9th Cir. 1994) (counsel should recover
9 "those out-of-pocket expenses that would normally be charged to a fee paying client"); *Ashker v.*
10 *Sayre*, 2011 WL 825713 at * 3 (N.D. Cal. Mar. 7, 2011) ("costs of reproducing pleadings, motions
11 and exhibits are typically billed by attorneys to their fee-paying clients" and are reimbursable);
12 *In re Immune Response Sec. Litig.*, 497 F.Supp.2d 1166, 1177-78 (S.D. Cal. 2007) (mediation
13 expenses, consultant and expert fees, filing fees, messenger and overnight delivery costs, and
14 other costs are reimbursable).

15 Likewise, the request for administration costs of \$4,500 is also fair and reasonable.
16 Phoenix was selected because it is an experienced settlement administrator and returned a
17 reasonable bid. *See* Declaration of Jodey Lawrence & Exhibits. Moreover, Phoenix will perform
18 several important functions that are integral to the implementation of the Settlement. *Id.* Its
19 requested fee is therefore reasonable.

20 **D. The Court Should Approve Plaintiff's Requested Enhancement Payment**
21 **Because It Is Fair, Adequate, and Reasonable in View of Plaintiff's Efforts and**
22 **the Risks He Assumed in This Litigation**

23 Courts routinely approve enhancement awards to compensate named plaintiffs for the
24 services they provide and the risks they incur during representative litigation. *See, e.g., Bell v.*
25 *Farmers Ins. Exch.*, 115 Cal.App.4th 715, 726 (2004) (upholding "service payments" to named
26 plaintiffs); *Van Vranken v. Atlantic Richfield Co.*, 901 F. Supp. 294 (N.D. Cal. 1995) (approving
27 \$50,000 incentive payment); *Rodriguez v. West Publishing Co.*, 563 F.3d 948, 958-59 (9th Cir.
28 2009) (observing incentive awards are "fairly typical" and are awarded to named plaintiffs "...to

1 make up for financial or reputational risk undertaken in bringing the action, and, sometimes, to
2 **recognize their willingness to act as a private attorney general**”) (emphasis added); *see also*
3 *Bellinghausen v. Tractor Supply Co.*, 306 F.R.D. 245, 268 (N.D. Cal. 2015) (awarding \$10,000
4 incentive award in wage-and-hour class/PAGA action, in addition to a \$5,000 payment for the
5 plaintiff’s individual general release).

6 Here, Plaintiff seeks an enhancement payment of \$5,000. *See* Settlement, § III.4(b).
7 Plaintiff believes that this request is reasonable given Plaintiff’s efforts in this case and the risks
8 he undertook on behalf of Aggrieved Employees. *See* Negus Decl., ¶¶ 4-9. Plaintiff provided
9 substantial factual information to Counsel, participated in numerous discussions with Counsel
10 regarding the case and the settlement, reviewed the settlement agreement and other documents in
11 connection with this case. In addition, as part of the settlement, Plaintiff also agreed to a broad
12 general release of claims, which is a much broader release than other Aggrieved Employees will
13 provide (Aggrieved Employees are only releasing claims for civil penalties). *Id.*, ¶ 9.
14 Furthermore, Plaintiff also undertook the significant reputational risk in being the named plaintiff
15 in a representative action against a former employer, and agreed to place his name on a lawsuit
16 that benefitted not just himself, but also the State of California and dozens of Aggrieved
17 Employees. *Id.*, ¶¶ 5-6; *see, e.g., Deaver v. Compass Bank*, 2015 WL 8526982 at **14-15 (N.D.
18 Cal. Dec. 11, 2015) (approving a \$7,500 incentive payment, finding that the award “particularly
19 appropriate in this wage and hour class action, where Plaintiff undertook a significant
20 ‘reputational risk’ in bringing this action against his former employer”).

21 Accordingly, Plaintiff’s requested enhancement payment is appropriate and justified as
22 part of the Settlement.

23 **V. CONCLUSION**

24 For the reasons stated herein, Plaintiff respectfully requests that this Court grant Plaintiff’s
25 Motion and adopt the [Proposed] Judgment and Order Granting Settlement Approval.

26 Dated: August 7, 2025

Respectfully submitted,
ABRAMSON LABOR GROUP
By: Neil M. Larsen
Neil M. Larsen
Attorneys for Plaintiff